

FINANCIAL TIMES

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LONGINES

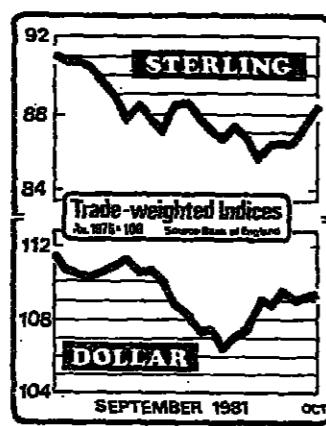
World's
Most
Honoured
Watch

CONTINUE

GENERAL
Gulf oil
fears after
attack on
Kuwait

Sterling
up 2.56c;
Equities
stable

STERLING, boosted by the base rates increase, rose 2.56 cents to close at \$1.8315 in London. The rise to DM 4.2575 (DM 4.195, SwFr 3.605 (SwFr 3.565), FF 10.2 (FF 10.03) and Y427 (Y419.5). Its trade-weighted index rose to 88.5 (87.4). Page 32



The threat to Gulf oil supplies from the war between Iran and Iraq resurfaced yesterday when Iranian aircraft bombed and damaged an oil-gathering station in northern Kuwait.

The attack was strongly denied in Tehran but, in Washington, Mr Alexander Haig, U.S. Secretary of State, told the U.S. Senate Foreign Relations Committee that U.S. Awacs radar aircraft based in Saudi Arabia monitored the attack. He used the incident to emphasise the importance of the \$3.5bn (£1.5bn) Awacs deal with ten Saudi Back Page

Earlier Mr Haig told the committee that a U.S. "presence" would be maintained on the five Awacs aircraft well into the 1980s. The deal faces fierce opposition from both houses of Congress.

Times peace

Closure of the Times and Sunday Times was averted last night after a second intervention by Mr Len Murray, TUC general secretary. Back Page

Beirut killings

Up to 40 were killed and hundreds wounded when a car bomb exploded in a crowded street in Beirut's Palestinian quarter. Page 32

Yellow rain' tour

A U.S. Government group is visiting European capitals to present evidence of "yellow rain"—lethal chemical weapons allegedly used by Soviet-supported troops in Southeast Asia.

FitzGerald acts

Irish Premier Garret FitzGerald has asked the Republic's attorney-general to review the constitutionality of clauses concerning the jurisdiction of Northern Ireland and those banning divorce.

Typhoid cases

Two adults and two children were being treated for typhoid in Birmingham but doctors said there was no cause for public alarm.

Tory MP dies

Conservative's face another electoral test this winter following the death of Sir Graham Page, 70, Tory MP for Crosby. He had held the seat since 1953 and had a 19.272 majority in the last election.

Escaped sought

Police were hunting four prisoners, two of them handcuffed together, who escaped from a prison coach in Forest Hill, South London.

Gallantry award

Customs investigator Peter Bennett, shot trying to arrest a drugs smuggler, will receive the Queen's Gallantry Medal posthumously. Two policemen who captured the man will also receive the medal.

Aborigine plea

A delegation of Aborigines will visit southern Africa and the Caribbean next month to seek support for a boycott of next year's Commonwealth Games.

Fleet's farewell

The Royal Navy will end a form of sea warfare spanning 400 years on December 8 when HMS London fires the fleet's last broadside.

Briefly...

Four gunmen killed a former Italian Army Lieutenant in Rome. Tarquay and Richmond called off rugby matches with South African side Durban Collegians. Ghana's President Hilla Limann sacked nine ministers, including three cabinet members.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)	
RISSES	
Air Call	190 + 20
BP	270 + 10
Edington	95 + 30
LASMO	488 + 20
Baker Electric	23 + 15
Berkely Hamptons	223 + 8
Bowthorpe	173 + 12
British G.M.A.	131 + 9
Fitch Lovell	73 + 9
Grant Brothers	150 + 25
Grafton Warehouses	90 + 6
Hiltons Footwear	104 + 36
Hunting Gibson	104 + 9
Imperial	144 + 7
Once Electronic	285 + 15
Oliver (G.) A.	100 + 10
Turk-Consultant	66 + 10
Warren Plants	103 + 7
Yurtif	17 + 10
POSEIDON	207 - 8

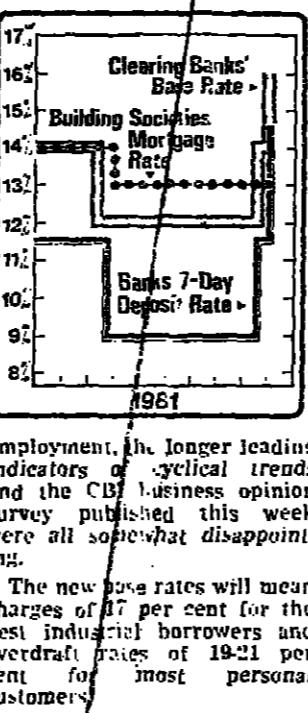
Setback for economic strategy as lending rates rise to 16%

BY DUNCAN CAMPBELL-SMITH AND ANATOLE KALEFSKY

THE BRITISH clearing banks yesterday raised their base lending rates by 2 percentage points to 16 per cent. The move, accompanied by upward adjustments across the broad range of their commercial banking services, followed an earlier increase of 2 percentage points to 14 per cent only 16 days ago. The banks blamed their need for higher lending rates on changes in the money markets where short-term rates have risen significantly in recent days. The move to a higher base rate level had been generally anticipated in the markets, which appeared to draw some comfort from it. But it was greeted with dismay in many industrial quarters.

Although Sir Geoffrey Howe, Chancellor of the Exchequer, yesterday insisted that the tentative economic recovery which began in the spring would continue despite the jump in interest rates, the events of the past few weeks represent a significant setback for the Government's economic strategy.

Even before the increase in base rates two weeks ago, indication were emerging that the recovery from recession could prove even slower than had been expected in the summer. September's figures for un-



employment, the longer leading indicators, the business opinion survey published this week were all somewhat disappointing.

The new base rates will mean charges of 17 per cent for the best industrial borrowers and overdraft rates of 19.21 per cent for most personal customers.

However, the banks have narrowed the margin between their lending charges and the rates now available on deposit. This spread was formerly 2.5 or 3 percentage points. By lifting their seven-day deposits to 14.5 per cent most of the clearers

have accepted a reduced spread of 1.5 percentage points. Lloyds, the odd man out with a two-point spread, yesterday expressed some surprise at this policy change by its competitors.

Sterling reacted initially to the base rate news, particularly against a slightly weaker dollar. It immediately gained 1 cent when the first increase was announced by Barclays, in mid-morning. It rose further in the early afternoon, closing at \$1.8315, up 2.55 cents on Wednesday's finish. It also gained against the D-Mark, from DM 4.186 to DM 4.2575.

Other markets were generally unchanged. Dealers said that the clearers' action had been discounted over recent days as upward pressure on interest rates grew increasingly evident.

The FT Government Securities Index was virtually unchanged, down 0.01 to 60.86.

On the equity market, shares recovered from an initial drop of 10.7 by the FT Industrial Ordinary Index and attracted some institutional buying. The index closed down 0.4 at 475.0.

The short-term prospects for

Continued on Back Page

Lower rises "will mean more jobs," Page 6; Editorial Comment, Page 18; Money Markets, Page 32; Lex, Back Page

Mortgage rate set to rise 2 points

By Andrew Taylor

A RISE in building society mortgage rates of two percentage points looked increasingly likely last night following yesterday's rise in bank interest rates.

The building societies meet next Friday to discuss interest rates. A mortgage rate increase has been described as "inevitable."

Three of the big four clearing banks have already moved to increase their home loan rates. Barclays increased its mortgage rate yesterday from 14 per cent to 15 per cent and National Westminster from 15 per cent to 16 per cent.

Midland's mortgage rate had already increased to

Gross monthly repayments on £15,000 loan over 25 years.

13 per cent	£178.55
14 per cent	£187.65
15 per cent	£193.30
15.5 per cent	£199.20

16 per cent, while Lloyds is maintaining its rates for the time being at 14 per cent.

The building society base mortgage rate—with higher rates charged for larger loans—is at present 13 per cent.

However, the reactions of society chiefs to the various interest rate moves yesterday reveals that there are still wide differences of opinion about where societies should pitch their mortgage and investment rates when a

party policy.

At the party conference in Brighton Mr Benn and his supporters came desperately close yesterday to giving the national executive committee the ultimate

mandate to take control of the manifesto.

Under the newly introduced

three-year rule, it will not be

possible to bring the issue up again before the next general election without NEC backing.

Because of the changed balance on the executive which now has a "loyalist" Foot majority, this is unlikely to be given.

It was nevertheless an un-

comfortable debate for the

party leader, who had put his authority on the line—and nearly saw it in tatters.

Conference report,

Politics Today, Page

2 in New York

Sept. 30

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1 month	0.08-0.1%
3 months	0.45-0.5%
12 months	2.20-2.4

Benn puts major price on role in Shadow Cabinet

BY RICHARD EVANS, LOBBY EDITOR

IF more Labour MPs defect in the coming months, they will weaken Mr Healey's strength in the Parliamentary Labour Party—a relevant factor should Mr Benn, against the advice of many colleagues, decide to contest the deputy leadership again next year.

There was confirmation of the party's fiercely anti-Common Market stance with the front bench so that he is effectively prevented from criticising his parliamentary colleagues—but this now looks highly improbable.

Mr Benn will only contest next month's Shadow Cabinet elections if he is allowed complete freedom to attack any deviation by colleagues from official party policy.

Mr Benn within the next week to discuss his future role, cannot accept such conditions.

Neither would a majority of Labour MPs vote for Mr Benn in such circumstances.

The scene is therefore set for a running war between Mr Benn and those members of the Shadow Cabinet—including Mr Denis Healey, deputy leader, who are not in sympathy with all aspects of party policy.

Mr Foot confirmed on BBC television's Nationwide programme last night that he would like to see Mr Benn in the shadow Cabinet with a senior portfolio. But in the same programme Mr Benn was non-committal, stressing that the key test was whether shadow Cabinet members advocated party policy.

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Additional rescheduling of Poland's debts agreed

BY ALAN FRIEDMAN

WESTERN BANKERS and Polish Government officials have reached an understanding that Poland's 1982 and 1983 commercial debt repayment, totalling more than \$4bn (£2.2bn) will be rescheduled.

Polish officials have asked the bankers to work closely with them on the country's economic programme. This was in response to the repeated requests by the bankers for a review of the programmes.

The understanding follows Wednesday's agreement on the rescheduling of the \$2.4bn of 1981 debt.

Herr Ortrud Klapper, the Creditanstalt Bankverein official who chaired three days of meetings in Vienna between the West's 21-member task force and Polish officials, said yesterday: "It is well understood that the rescheduling for 1981 only makes sense if Polish debt in 1982 and 1983 is also re-

scheduled..." The commercial bank debt due in 1982 and 1983 would be in excess of \$2bn each year, he said. This is only the principal, without interest, just as the \$2bn which is to be repaid next year in three instalments. The remainder of this year's debt will be rescheduled over seven years at a 13 per cent margin above the London interbank rate.

As a result, said Herr Klapper, Poland agreed to the Western bankers' plan, which calls for 5 per cent of the \$2bn to be repaid next year in three instalments. The remainder of this year's debt will be rescheduled over seven years at a 13 per cent margin above the London interbank rate.

The terms of the rescheduling show that the bankers appear to have achieved their goal of allowing Poland to reschedule only 95 per cent of the debt falling due in the last nine

EUROPEAN NEWS

Brussels support for UK complaint on energy prices

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission has partially confirmed British industry's complaint that it is paying more for its energy than continental competitors in an unpublished proposal which has just been sent to member Governments.

But the Commission's broad conclusions on energy pricing policies in the Ten suggest that not enough is known about the cost of supplies to heavy industrial consumers to substantiate many of the detailed claims made in the British National Economic Development Council's report of last March.

As a result, the Commission has drafted a resolution for the Council of Ministers inviting the Ten to work steadily towards much greater openness over pricing and towards harmonisation of energy prices.

Referring to the NEDC's claim that electricity and gas prices to British consumers are relatively high, and especially so in comparison with France and West Germany, the Commission says that its investigations suggest "that this is probably true of electricity but the position on gas is less clear."

The Commission says that it knows of no source of information on gas pricing to very large consumers and especially on the chemical industry's feed-

stock costs. It adds that as a big proportion of gas supplies for industrial use is based on widely varying conditions, price comparisons are difficult.

The Commission says that it cannot make a judgment on the NEDC's complaints. But it adds that pricing must be less secretive and it asks for the collection of reliable information on gas import prices "initially on a restricted basis."

It implies that a special reason for differences between electricity prices to industry is the extent to which France and West Germany offer attractive incentives to large consumers to confine demand to off-peak hours.

As a result, their tariffs fall markedly as consumption rises.

On coal, costs of EEC production vary between 20 and 30 per cent the Commission says. But the alignment of prices between coalfields or of imported coal prices reduces these differences.

Its research suggests that prices for industrial coal differ by less than those of other fuels.

The Commission's conclusions and its draft resolution will launch a lively debate between Energy Ministers at their meeting on October 27. The British Government, having rejected industry's demands for relief on heavy fuel oil tax, is bound to be pressing hard for progress on information sharing and moves towards price harmonisation.

'Wine war' ultimatum to France from EEC

BY OUR BRUSSELS CORRESPONDENT

THE EUROPEAN Commission is to step up legal pressure on France with an ultimatum to phase out its import ban on low-priced Italian wine within five days or face certain action in the European Court.

The Commission is also to support a separate Italian move to start proceedings against France in the court. This kind of action by one EEC member state against another is unusual but indicative of Italian public pressure on Rome to retaliate against France.

It was not clear yesterday whether the Commission's ultimatum covers all the Italian wine seeking entry into France or merely a third of it.

Court proceedings are notoriously long and since the 1m hectolitres of Italian wine shut out by France could soon start turning sour, the Commission is putting pressure on both sides for a political settlement.

Mr Poul Dalsager, the Agriculture Commissioner, put compromise proposals to the French and Italian Agriculture Minis-

ters on Monday, but the French response has not proved encouraging.

Mr Dalsager asked France to release within a fixed period all wine from customs which was undoubtedly of Italian origin, even if the accompanying documents lacked the finer points of detail which France began demanding at the beginning of August. France is understood to have proposed an eight week period for the release of the wine, but Italy is insisting on four weeks.

In addition, the Commissioner proposed a review of customs procedures and documentation in which the Commission would arbitrate on whether any dubious consignments should or should not be allowed through French customs.

He also wants agreement on new rules to prevent a repetition of the Franco-Italian "wine war," which erupted in August when a shipment of Italian wine was seized and spoiled in the French port of Sète.

Italy sets 2% target growth in 1982

BY GERT CORNWELL IN ROME

AIMING at economic growth of 2 per cent next year with zero inflation, Mr La Malfa, thester, presenting the 1982 draft budget

set implies inflation of 1 per cent, compared with a level of around 20 per cent.

At the end of September the enlarged public sector borrowing requirement had already reached £44,000m and would hit £50,000m by the end of the year—the figure at which the Government is aiming to contain 1982 deficit and far above anything previously forecast for this year.

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Kuwait help for the Baghdad war effort with cash and goods may be behind attack on oil gathering centre

Iran and Iraq aim straight for the jugular

BY ROGER MATTHEWS

THE AIR blitz on Kuwait oil installations yesterday, accidental or not, has come as a sharp reminder of the continuing threat other Gulf producers posed by the year-old war between Iraq and Iran.

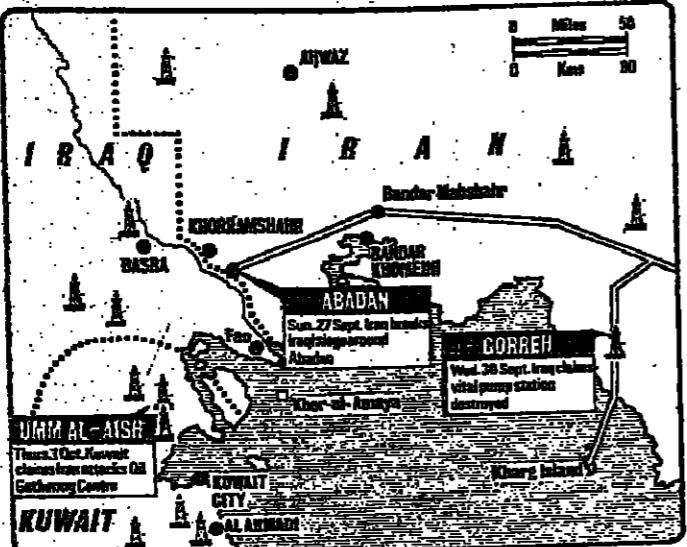
Today also we an indication that both regimes are becoming alarmed at the political price they may pay to pay for the sufferings of their populations and the failure to score a decisive victory. There are few more dangerous Middle East leaders than those who sense the domestic international tide may be turning against them.

The best evidence of this is that Iraq and Iran are both once again gone for the jugular again but even more than oil exports. While the fighting was limited for much of this, yet to artillery exchanges and an occasional infantry skirmish, there seemed to be a understanding to steer clear of oil installations.

Two successful assaults by the Iranians last month appear to have stung Iraq's President Saddam Hussein. First, elements of the Iran's 32nd and 16th armoured divisions managed to push the Iraqis back several miles to the north and west of the town of Sengard.

Second, the Iraqis were forced to pull back across the Karun River north of Abadan. The original crossing of the river, followed by the capture of Khorramshahr, had been hailed by Mr Saddam Hussein as one of the more glorious chapters in the history of Arab warfare.

Pictures of the pontoon



bridges across the Karun had the oil pipelines to Turkey and Syria through which total exports of about 550,000 b/d have to pass.

Although Iranian aircraft have twice during the war "mistakenly" bombed border posts between Kuwait and Iran, it has to be remembered in helping to sustain the Iraqi war effort.

Tehran has repeatedly warned other countries not to become involved in the conflict but this has not served to diminish the flow of goods and cash reaching Iraq through Kuwait.

If Iran had wished to reply in kind the most obvious targets would have been in the north of Iraq around Kirkuk, which is the starting point for

Abadan fighting goes on

INTENSE fighting in the Gulf war was reported to be continuing yesterday around the southern oil city of Abadan with Iranian claims of air and ground strikes against "enemy forces on the west bank of the Karun River." Terry Povey writes from Tehran. On the basis of incomplete casualty reports, the daily death toll for Iranian forces involved in this battle is estimated at 70 to 100.

Three French-built missile patrol boats, including the one briefly captured by an

anti-Iranian monarchist group, entered the Gulf yesterday and were made ready to participate in the naval side of Iran's war effort.

Reuter adds from London: Key Revolutionary Guard commanders were killed in the Tehran, air crash on Tuesday, Iran's main Islamic Republic newspaper reported. It listed 41 people killed in the crash, including Revolutionary Guard commanders in key cities of southern Iran.

There is no evidence of a serious domestic threat to President Hussein, although it is impossible to know what is happening within the armed forces, while the war has long been perhaps the greatest unifying force in deeply divided Iran.

However, yesterday's attack may just serve to strengthen the Kuwait argument within the Gulf Co-operation Council that the other member countries—Saudi Arabia, UAE, Qatar, Bahrain and Oman—should more seriously consider the argument for establishing formal diplomatic relations with the Soviet Union.

If Washington is unable to sell aircraft to Saudi Arabia on terms which the royal family does not consider to be humiliating, then the suggestion of adopting a more even-handed approach to the two major powers could gain ground.

Tehran's denial that it was responsible for the attack on Kuwait suggests that neither combatant wants at this stage to broaden the conflict. But for so long as the war continues, the danger remains, and if the fighting intensifies it is sure to become more acute.

Neither Baghdad or Tehran would object to those countries being reminded of their acute military vulnerability and must particularly enjoy the mess the Reagan Administration has got itself into over the proposed sale of advanced radar aircraft to Saudi Arabia. They would

least highly embarrassing for the Iraqi leader to go cap in hand to regimes which he ideologically despises and which he sees as partially contributing to his country's problems. The one area of complete agreement between Iraq and Iran is their hostility to Saudi Arabia's current oil production policy and the support for this that Riyadh is receiving from Kuwait, UAE and Qatar.

Since then Kuwait is understood to have provided a further contribution of \$1.5bn. Saudi Arabia's contribution has reached \$8bn, while the United Arab Emirates and Qatar are believed to have put in \$1.5bn. With Iraq now being forced into the offensive again and to some extent at the mercy of its arms suppliers, Mr Saddam Hussein may well have to be back for the remaining \$4bn before the end of the year.

If not humiliating, it is at

least highly embarrassing for the Iraqi leader to go cap in hand to regimes which he ideologically despises and which he sees as partially contributing to his country's problems. The one area of complete agreement between Iraq and Iran is their hostility to Saudi Arabia's current oil production policy and the support for this that Riyadh is receiving from Kuwait, UAE and Qatar.

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AMERICAN NEWS

Arab nations argue for PLO observer status

BY DAVID SUCHAN

ARAB COUNTRIES have formally complained to the annual IMF-World Bank meetings in Washington that the laws of the two institutions have been "bent and twisted" over the past two years to deny the Palestine Liberation Organisation official observer status at these gatherings.

Procedural wrangling about how to treat the issue continued yesterday... with the U.S. attempting to cloud the PLO question by broadening it into general discussion of all attendance by "observer" organisations at IMF-Bank annual meetings.

But it still seemed probable that the PLO issue will be left to come to a head at next year's annual meeting in Toronto, when Kuwait, a backer of PLO attendance, will be in the chair.

The U.S. opposition to seating the PLO as "observers" has

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come under fire even from its friends in the Arab world, such as Egypt and Jordan.

Mr Mohammad Said Nabulsi, the Jordan central bank governor, speaking on behalf of all Arab IMF members, said it was "with a deep sense of disappointment that we note that the laws of these institutions have been bent and twisted to

Senate repeals ban on covert Angolan aid

By Reginald Dale, U.S. Editor, in Washington

THE U.S. Senate has voted to repeal a five-year-old law banning covert U.S. support for rebel movements in Angola and to give President Ronald Reagan a free hand to resume arms sales to Argentina.

Both moves were sought by the Administration to give it freer rein in its worldwide policy of confrontation with Communism and the Left.

The Angolan rebels will not be popular in black Africa, where it is widely assumed that the Angolan rebels are financed and equipped by South Africa.

The House of Representatives, which has yet to vote on the issue, is thought unlikely to follow the Senate. If the House votes to retain the ban, the end result might be a compromise between the two Houses, lifting the ban conditionally.

The Senate also made it clear that the repeal of the ban should not be construed as an endorsement of aid to any group to conduct military or paramilitary operations.

Sadat's envoy may seek U.S. missiles for Sudan

BY ANTHONY McDERMOTT IN CAIRO

PRESIDENT ANWAR SADAT of Egypt yesterday sent Mr Husni Mubarak, his Vice-President, to Washington with an urgent message believed to be a request that the U.S. should supply Sudan with Red Eye anti-aircraft missiles as protection against Libyan bombing raids.

Sudan's armed forces, which total about 68,000, are badly overstretched and equipped with outdated material. It is awaiting the delivery of 24 American F-5 and F-6 fighters and earlier this year, Washington agreed to give Khartoum an additional sum of military aid totalling \$100m.

The Libyan threat to Sudan and the chronic weakness of the government of Mr Numeiri, who came to power in 1969 and has since survived so many as 10 coup attempts, pose a serious problem for Mr Sadat.

The Egyptian reaction has in part been prompted by the conclusion in August of a friendship and co-operation treaty between Libya, Ethiopia and South Yemen.

Mexico current account deficit up 72%

By William Chislett

MEXICO'S CURRENT account deficit was \$2.75bn (£2.07bn) in the first half of the year, 72 per cent higher than in the first half of 1980, according to central bank figures.

High imports, falling tourism revenue and a greatly increased debt service cost are the main factors behind the deficit. The picture will worsen considerably by the end of the year, as these factors will persist and the position will be further aggravated by a sharp decline in the value of Mexico's oil exports.

Although Mexico earned \$7.3bn (£4.05bn) from its oil exports in the first half—78 per cent more than the same period in 1980—the impact of the drop in price of its exported oil and sharp declines in clients' orders in July and August will be felt in the remaining half of this year. Mexico's clients have reduced their oil orders because of the world glut.

It is officially estimated that oil revenue this year will be about \$1.4bn—\$4bn less than targeted. The current account deficit for the year will be \$10bn—\$12bn compared with \$8.6bn in 1980.

Mexico's trade deficit was \$1.16bn as against \$930m in the first half of 1980.

Acominas rescue package ready soon

By Andrew Whitley in Rio de Janeiro

LAST TOUCHES are being put to a financial rescue package totalling \$290m (160m) for the Acominas steel project, the flag-carrier of British commercial interests in Brazil.

Work on the \$4.5bn complex has slowed almost to a standstill over the past two years as government funds have dried up.

Reuter adds: Gold markets would be more stable and gold reserves more useful for central banks if major industrialised countries set up a form of gold pool, Mr Jelle Zijlstra, Dutch National Bank president, said.

But his earlier suggestion of limited gold price management was not linked to current discussion in the U.S. of a return to the gold standard, he added.

Now two years behind schedule and with little prospect of a change of heart in Brasilia soon, Acominas has turned to the international money markets and its major Western contractors to help out.

Three separate schemes—two involving the raising of loans against pre-sale contracts and the third a buy-back lease-deal on equipment already delivered—are near fruition.

• Morgan Grenfell is arranging a loan of between \$120m and \$150m as pre-financing for the future sale of 500,000 tonnes of steel billets to a rolling mill in Morocco.

Both the Morocco mill and the main engineering work on Acominas are being handled by the Davy Corporation.

• The British Government has given its blessing to another Morgan Grenfell operation whereby \$80m-worth of equipment provided by Davy will be bought back then leased to Acominas, providing a fresh cash injection. New British regulations covering this type of deal are being, exceptionally, waived.

• Dresdner Bank has undertaken to raise the equivalent of \$60m in a club deal with other West German banks to cover the sale to Ferrostal, the German state-owned engineering company and another contractor on the Brazilian projects, of about 200,000 tonnes of billets.

The funds are not likely to be available until next spring, by which time the steel complex faces an extremely tight timetable to meet its revised deadline of March 1983 to start turning out billets.

Erection of the billet mill by Davy Loewy is due to start next January and last about 15 months. The start-up has been delayed until now by the lack of finance.

A number of potential obstacles stand in the way of the project, one of Brazil's largest with a planned initial capacity of 2m tonnes a year.

Dresdner has apparently already encountered a distinct lack of enthusiasm for its loan. Only half the total required is reported to have been raised so far, perhaps because Ferrostal has yet to find a buyer for its billets.

Morgan Grenfell meanwhile will have the delicate task of having to jettison two Acominas loans in fairly quick succession.

Against this background, Acominas is also faced with the need to re-schedule some of its existing debt. While some amortisation payments have gone through, negotiations are presently being conducted with the ECGD on delaying other payments falling due shortly.

The hopes of the private shareholders and foreign contractors alike must be that the success of these last-minute cash raising ventures will demonstrate to the Brazilian Government that Acominas is doing everything possible to help itself and is therefore deserving of more Federal assistance.

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Odds on U.S. bank reform are strengthening, writes David Lissellos

Fresh look at bank deregulation

THE ODDS on U.S. banking law reform—a highly contentious issue which has split the U.S. banking industry in two—seem to be strengthening.

New laws may not reach the statute book until next year and their impact may be limited. But they mark a distinct advance on earlier predictions that nothing would change under the present administration.

Not that President Reagan is against it; he is philosophically in favour of anything that opens up free market, and Mr Donald Regan, the Treasury Secretary urged Congress to take a fresh look at banking law only last month. But until recently the congressional view was strongly influenced by two powerful lobbies who are against banking law reform: the small banks and Wall Street's investment banking community. The both stand to lose out if present laws are changed.

However, the view on Capitol Hill has recently shifted from mild hostility to something approaching neutrality, or at best a willingness to review the issue in a non-committal way.

The shift was underlined by a recent announcement by Sen. Jake Garn, Chairman of the Senate Banking Committee, that he will hold hearings on a new banking bill this month to examine a host of questions—such as the type of business banks should be allowed to do, and where and how they should be allowed to do it.

Although Sen. Garn, Republican, has always been in favour of deregulation in principle, he said in the past that relaxing U.S. banking law would open the way for the U.S.' dozen largest banks to dominate the market.

The Democrat-controlled House has moved less quickly, although the Banking Committee

will put together a "discussion draft," which is a way of airing the issues without necessarily creating legislation. The shift in attitude was prompted largely by the perilous state into which many of the U.S.'s financial institutions, mainly savings banks, have been driven by high interest rates.

Although bank regulators have been able to stave off a potentially disastrous bank failure by extending aid or arranging mergers, their room for manoeuvre was severely limited by U.S. laws which forbid banks to enter certain types of business or establish themselves freely across the country.

The banks have also been complaining about how easy it is for non-banking companies to move into their territory, while they cannot do the same in reverse. The recent decision by Sears Roebuck, the giant retailing company, to start up a mutual fund was particularly galling for the banks. Steel companies, household appliance makers and insurance companies have all been able to buy banks in recent years.

In practice, many of the constraints on the banking industry have been bypassed either by ingenious rule-bending or technological advance, which has rendered most geographical constraints meaningless.

But banking reform is like a Pandora's box, and it quickly became obvious to senate banking staff that any review of the law could not be confined to special cases. The large commercial banks were bound to say "me too" to whatever concessions were made to the savings banks, who are regulated by a different set of laws.

Sen. Garn's bill will be based on the results of a question-

naire which his committee circulated this summer, and will aim to address as many issues as possible. It has been nicknamed "the Kitchen Sink Bill."

But his aides stress that Sen. Garn himself may not back all the bill's proposals, and many of them will fall by the wayside. The results may not be dramatic though both sides will get a chance to have their say.

The livelier issues include relaxation of the McFadden Act's ban on interstate banking to allow cross-border mergers for banks in difficulty. Opponents of interstate banking, mainly the local banks who like the protection it gives them from big bank competition, claim this will be the thin end of the wedge that will eventually open up an inter-state banking free-for-all.

The bill will also propose that savings banks be allowed to national banks from lending the equivalent of more than 10 per cent of their capital in any one territory will be removed. This could mean that its biggest competitor, U.S. banks' overseas branches, because it has sometimes prevented them from competing on an equal footing with foreign banks for large loans to sovereign borrowers. We are not talking about total repeal of the McFadden and Glass-Steagall Acts, but it will be quite an assault," said a Garn aide.

More to commercial banks

is a proposal to allow them to enter the securities underwriting business on a limited basis. At the moment, they are barred from this business by the Glass-Steagall Act, which creates a division line between commercial and investment banking. The proposal would allow them to underwrite certain types of bonds issued by municipalities called "governance bonds."

The bill would also allow banks to: 1) invest funds, including the highly popular money market funds which have sacked billions of dollars out of the banking system in the last couple of years.

The rules which prohibits national banks from lending the equivalent of more than 10 per cent of their capital in any one territory will be removed. This could mean that its biggest competitor, U.S. banks' overseas branches, because it has sometimes prevented them from competing on an equal footing with foreign banks for large loans to sovereign borrowers.

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The bill will also propose that savings banks be allowed to

Trudeau may lose backing for constitution plans

BY VICTOR MACKIE IN OTTAWA

CANADA'S Prime Minister, Mr Pierre Trudeau, is in danger of losing support for his constitutional proposals from the minority New Democratic Party (NDP), unless he meets provincial premiers to try to broaden support for his package.

The party's MPs held a stormy all-day meeting to consider the impact of the Canadian Supreme Court's judgment that the federal constitutional proposals, while lawful, violate Canadian constitutional convention.

At the end, Mr Edward Broadbent, the NDP leader, announced that the party would withdraw its support for the package unless the Prime Minister made a last-ditch effort to hold a Federal-Provincial meeting on the constitution.

Mr Broadbent threw his party, which has 33 members in the 282-seat Canadian House,

behind the constitutional plan shortly after Mr Trudeau announced in the autumn of 1980 that the Government would proceed unilaterally, in the face of the failure of the provinces to agree on constitutional reform.

Although Mr Trudeau's Liberal Party has an absolute majority of 147 seats in the House, the support which he has received from all but four NDP MPs has been important to the Prime Minister as the majority of NDP members are from western Canada, an area where the Liberals have only two seats.

NDP support allowed Mr Trudeau to say that members from all provinces in Canada—except Alberta all of whose 21 members are Conservatives—have voted in favour of the constitutional resolution.

The interest rate payable on deposit accounts subject to seven days notice or withdrawal will be increased from 11½% to 14½% p.a.

The interest rate payable on High Interest deposit accounts subject to twenty-one days' notice or withdrawal will be increased from 12½% to 15½% p.a.

As a result of the blue print mix-up, the plant's start-up will now be delayed even further. The switch in blueprints affect five systems in the plant's first unit, including the fuel containment chamber, the unit's safety injection system, the component cooling water system, the steam generator blowdown system, and the hydrogen recombiner.

Except for the hydrogen recombiner, these systems are part of the mechanism to cool the reactor in the case of a shutdown or accident. The recombiners are used to remove explosive hydrogen from the reactor if hydrogen is created in an accident.

This followed the decision of the U.S. Nuclear Regulatory Commission (NRC), the Federal agency which regulates the country's nuclear industry, to grant the owner of the Diablo Canyon plant—the Pacific Gas and Electric Company—a preliminary licence to operate the first of two reactors on the site.

But a monumental blunder has now been unearthed in the construction of the first reactor which was given the preliminary green light to start operations by the NRC last week.

The blunder, described by Mr Peter Bradford, a member of the NRC, as "a first rate screw-up," involves a mix-up in the design blue prints of the completed reactor and of the second reactor still under construction.

The blueprints were inadvertently switched with the plans for the second reactor mistakenly used in part of the construction of the first and now completed reactor.

The error occurred while the utility was making modifications on the first reactor to strengthen the systems and structures to meet a number of higher safety standards set by the NRC.

These higher safety standards were set by the commission soon after the first reactor unit was completed in 1974 because an earthquake fault, which had not been detected, was discovered about 2½ miles offshore below the sea bed.

The commission thus ruled the plant had to be greatly strengthened, and the utility

announces that on and after 1st October, 1981 its Base Rate for lending is being increased from 14% to 16% p.a.

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UK NEWS

Minister sees hunger strikers relatives

By Our Belfast Correspondent
RELATIVES OF IRA hunger strikers at the Maze prison near Belfast have had talks with a Government minister for the first time since the protest began.

Lord Gowrie, Minister of State responsible for prisons in Northern Ireland, spent more than an hour with the families at Stormont earlier this week.

The Northern Ireland Office said the meeting was at the request of the relatives. Lord Gowrie told them he fully understood the problems they faced.

The lives of four hunger strikers have been saved by the intervention of their families.

Lord Gowrie repeated that the prisoners' five demands were not on offer. The Government was ready to improve prison conditions once the hunger strikers were ended.

Dr David Owen of the Social Democratic Party and Mr Neville Sanderson, SDP Northern Ireland spokesman, yesterday visited the Maze prison during the two-day tour of the province.

Dr Owen said he felt it was important for the two men to familiarise themselves with the position before the party's conference next week.

Meanwhile, four Unionist politicians will visit the U.S. for 12 days at the end of November to counter provisional IRA propaganda.

The Rev Ian Paisley and Mr Peter Robinson of the Democratic Unionist Party and the Rev Robert Bradford and Mr John Taylor of the official Unionist Party will distribute literature explaining the effects of terrorism.

The delegation is using a public relations company in the U.S. to set up its itinerary and will launch a public appeal in Northern Ireland to raise funds.

The mainly Roman Catholic Social Democrats and Labour Party denied a report in Republican News, the provisional Sinn Fein newspaper, which claimed to contain details of what took place at a recent private party conference in the Irish Republic.

The article claimed that Mr John Hume, SDP leader, had said that, if his party ever gained power it would have to consider the use of internment without trial against the IRA.

The SDP said this and other allegations were "a complete fabrication." It said minutes were taken at the meeting and Sinn Fein's alleged leak bore no resemblance to what was actually discussed.

Insurance funds invest more abroad

By Eric Short
UK INSURANCE companies continued to invest heavily in overseas equities in the second quarter of the year, according to the latest figures from British Business, the official publication of the Departments of Trade and Industry.

Long-term insurance funds of £1.23 billion invested directly in overseas equities in the second quarter compared with £1.68 billion invested in UK equities in the same period. This followed an investment of £1.96 billion in overseas equities in the first quarter.

In addition, these funds invested a record £1.19 billion in authorised unit trusts in the second quarter—£24m more than in the first quarter—and this is almost certain to have included trusts specialising in overseas markets, as well as the UK invested trusts.

However, net investment in the quarter by term funds fell by £50m to £1.41 billion. There was a net investment of £602m in medium and long-dated gilts, including the index-linked gilts, and a £50m net disinvestment in short-dated gilts.

These funds invested a further £234m in UK property compared with £246m in the first quarter. House purchase loans fell from £27m to £16m.

General insurance funds returned to the UK equity market in the second quarter, investing £55m against only £5m in the first quarter.

A further £14m was invested in UK property, and £19m in overseas government securities.

Mr Ward, aged 45, said yes-

Shipping industry renews plea for £100m incentives

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE SHIPPING industry is renewing its plea to the Government for between £100m and £150m of investment incentives against the background of a declining fleet and sharply rising unemployment among officers and ratings.

"Our main worry is whether we shall be able to take a proper share in the upturn in world trade when it comes," Mr Edmund Vestey, president of the council said.

With the fourth largest fleet in the world after Liberia, Greece and Japan, the UK industry needs to add about 4m deadweight tons a year to maintain its size after scrapping is taken into account.

But only between 2.4m and 3m dwt are being built, with most UK operators holding back from investment at a time of world recession and competition for shipping, later this month.

Over one and a half days, Mr Sproat and his officials will hear the industry's request for more generous investment depreci-

ation allowances and the union's view that the industry should be helped through state participation.

While the British fleet has fallen from 50m dwt at end-1973 to only 33m dwt this July, unemployment has risen rapidly to the highest levels post-war.

Presenting the 1981 review yesterday, the council said there were 670 officers and 2,800 ratings without work.

This was double the number of officers and three times the number of ratings unemployed a year ago. The council said:

"There can be no doubt that escalating manning costs have played a major part in making British shipping less competitive."

The statement comes as the

National Union of Seamen has put in a claim for 26,000 ratings which the industry reckons will cost an extra 25-30 per cent, including improvements in conditions. Officers are seeking a 14 per cent pay rise.

If the industry gets the extra 40 per cent depreciation allowance turned down by the Government for the past three years—the revenue cost in forgone taxes will be between £100m and £150m, Mr Patrick Shovelton, the council's director-general, said.

With new ships costing up to £50m or more, the council would like to see the extra relief in the 1982 Finance Bill. The types of ship seen as suitable for investment include gas, chemical and oil product

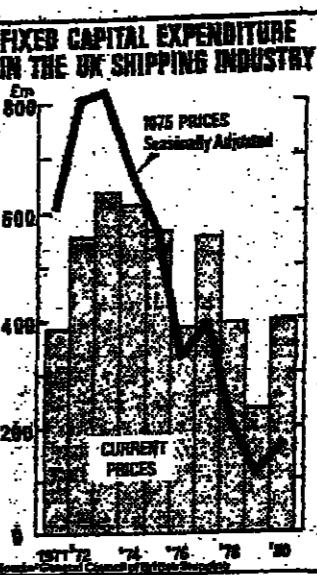
carriers, as well as container ships.

Mr Vestey said that the two-thirds of UK shipping revenues arising from cross-trading between other foreign countries were the most vulnerable to recession and competition.

The industry contributes more than £1bn a year to Britain's balance of payments, and the council believes that a further drop in the fleet to between 20m and 25m dwt would seriously erode this.

It would also affect the merchant fleet's contribution to defence in time of trouble.

"There must come a point when the Government must be worried over the ability of ships to provide supplies in case of emergency."



Price rise 'may lead to cement imports'

By Andrew Taylor

PRECAST CONCRETE manufacturers warned yesterday that they may start importing cement from the Continent if British producers raised prices sharply in November. Cement makers have warned that prices could rise by between 8 and 12 per cent next month.

The warning was given following a meeting between the British Precast Concrete Federation and the Cement Makers' Federation. Earlier this week cement producers, steel building and civil engineering employers to discuss the prospect of further price increases.

The Precast Concrete Federation said its industry was already under serious pressure—from falling workloads and increased competition from rival building products like reinforced steels, timber frames in housing and plastic piping.

If cement prices continued to rise companies would have to look towards importing cement although such a move could in the long term be detrimental to the interest of the cement maker and the precast industry.

The huge price difference between cement in the UK and on the Continent is attributed to differences in energy costs makes it inevitable that this avenue would have to be explored should a price increase be imposed in the face of stiff opposition from the industry.

Cash for Chatsworth

THE Duke of Devonshire has raised £275,000 through a two-day book sale at Christie's. The money is for a charitable trust to maintain his Derbyshire home, Chatsworth. Yesterday the top price was £7,000 for an Italian painting of the 16th century in 22 vases.

Sotheby's completed the sale of the contents of Amberley Castle in West Sussex on the direction of the trustees of T.A. Emmet and the executors of Baroness Emmet of Amberley. The auction totalled £281,337 with highest prices of £16,000 for a Dutch tapestry and £9,500 for an early 16th-century Brussels Renaissance gold-thread tapestry portrait.

Wordsworth museum

THE NEW £321,000 Grasmere and Wordsworth Museum at Dove Cottage, Grasmere, was officially opened yesterday by Lord Charteris, chairman of the National Heritage Memorial Fund.

The fund gave a grant of £50,000 for the conservation of manuscripts. Other major grants came from the English Tourist Board (£50,000), the Country-side Commission (£40,000), the North West Museums Advisory Service (£20,000) and private donors such as Provincial Insurance (£10,000), the Carnegie Fund (£12,000) and the Ernest Cook Fund (£10,000).

BR college to close

THE British Transport Staff College at Woking, Surrey, is to close on March 26 and British Rail, the owners of the 100-year-old building, may sell or lease the property.

The transport staff college is sponsored by six of Britain's nationalised transport groups and is the only one of its kind in the world.

BR is the largest sponsor and usually provides up to 15 staff for each 36-place 12-week long general management course. However, because of its serious financial problems, with a loss of up to £140m forecast for this year, BR has decided to cut its support for the college.

Ambulance report

THE GOVERNMENT has accepted in principle the recommendations of a working party on how the national ambulance service should be managed when the National Health Service is reorganised next year. It will mean effectively no change in London and the metropolitan counties, and changes will only occur outside the capital, the working party said.

Offshore construction yard plan for Wales

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE ENERGY Department's 11 offshore oil concessions awarded yesterday bring to an end its latest round of licensing, under which a total of 90 blocks have been granted for an application made this week.

A leading European company of civil engineers wants to use the yard for assembling oil industry equipment in two large hangars once used by Sunderland flying boats.

The company is believed to be Gragard & Construcciones de Spain but this has not been confirmed either by South Pembrokeshire District Council or Gwyn Davies Developments who submitted the planning application.

In March, the department awarded 37 discretionary licences. The latest awards bring the seventh round discretionary total to 48. Consortium applied for 35 of the 90 discretionary blocks originally on offer, so seven applications have been turned down.

The sites location would enable the company to bid for work on the British Gas Corporation's Morecambe field and in the southern Celtic Sea where new exploration blocks have been allocated.

As the yard is in a development area, the project could qualify for a 15 per cent grant if negotiations succeed, work could start on the site next spring and it could be operational by 1983.

The project would be welcome in the Pembrokeshire Dock area which is suffering from a 19 per cent unemployment rate. Local officials are keen that it should go ahead. The dock's conservancy board, however, will lay down strict conditions to ensure that the yard will not hamper the operations of the adjacent B-I terminal.

Lower rises 'will bring more jobs'

BY ANATOLE KALETSKY

A FORTRIGHT statement of the Government's attitude to pay increases was made last night by Mr Leon Brittan, Chief Secretary to the Treasury.

These forces were particularly strong in Britain. They largely explain why Mrs Thatcher's monetarism has failed.

Large monopolistic concerns such as the Supascrew, in an effort to improve its competitiveness.

A high proportion of its UK market has been eroded by imports in recent years, mainly from the Far East, and the company said yesterday it was concentrating on higher technology products and cost reduction.

The dollar is strong while the experiment continues, but that makes other currencies weak.

Speaking to the Society for Long Range Planning, he said that Britain's loss of competitiveness, decline in output and rise in unemployment had nothing whatsoever to do with monetarism." The root cause was "our invertebrate tendency to demand levels of pay which are out of line with our ability to earn our living in the world."

The 4 per cent factor does not apply directly to the nationalised industries. But the Government "will have it very much in mind" in setting the industries' external financing limits.

Limited sacrifices in living standards in the short term would result in proportionately much larger increases in profits, and would "pay off in the longer run through more investment, more wealth and more jobs."

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£6m order for computer controlled machining line

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

THE system for Anderson Strathclyde will consist of six CNC (computer numerically controlled) horizontal spindle machining centres with automatic tool change and pallet interchange controlled by executive computer. It will be used for machining prismatic components for coal cutting machines.

The contract is believed to be the largest machine tool contract to be negotiated between two companies in the UK.

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BY RAY MAUGHAN

THE EIGHTH annual league table of UK investment analysts, published today by Continental Illinois International Investment Corporation, shows that James Capel has retained the championship.

The firm has increased its lead slightly over other stockbrokers but the competition for the other places in the top ten has become stiffer. Scrimgeour, Kemp-Gee has held second position, but by a smaller margin than last year.

Hoare Govett, a general broker covering all sectors of the market, has pulled up to sixth place. Last year it slipped from fourth to eighth place.

Phillips and Drew and Laing and Crickshank have again

STOCKBROKER

	RANKING (POINTS)
James Capel & Co.	1 (1,91)
Scrimgeour, Kemp-Gee & Co.	2 (891)
De Groot & Drew	3 (679)
Laing & Crickshank	4 (660)

CB radio officially on the air next month

By ELAINE WILLIAMS

THE GOVERNMENT confirmed yesterday that UK Citizens' Band radio will start on November 2 when licences will be available from post offices.

There will be no amnesty for the million or so owners of the illegal 27 MHz AM (unauthorised) sets in current use, although the Home Office says it may be possible to modify this equipment to meet requirements.

An annual £10 fee will cover up to three sets for personal radio communication.

So far, about 20 communities intend to enter the UK market. Those with new sets for sale on November 2 include Amstrad, Brumstone, Shadow Communications and Radio 2000.

The chain Argos has ordered 750,000 sets from Amstrad. It believes it will sell them all before the end of the year. Sets cost between £60 and £100. Most are manufactured in the Far East.

Sales estimates vary from 1m to 3m sets in the first year.

Lift the gloom

Plea to Government

SOME ENCOURAGEMENT must be given by the Government "to lift the gloom that pervades large parts of industry," said Mr Ray Close, director-general of the British Institute of Management, last night.

The credibility of the Government's economic policies was at stake as far as many managers were concerned, he told the institute's Southampton branch.

The stimulus need not be consumer-led refutation but could take the form of such projects as roads, railways, rolling stock, Post and airport installations.

There was also a need for a fundamental re-examination of the financing of nationalised industries, he said.

County may quit council group

By ROBIN PAULEY

CHESHIRE County Council said yesterday it will consider pulling out of the Association of County Councils unless a decision is made quickly to oppose the Government's proposed legislation to curb rate rises. Derbyshire has already withdrawn from the Conservative-controlled association.

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NatWest Investment Accounts

NatWest announces that, with effect from Friday, October 2nd, 1981, the rate applied to

THREE MONTH NOTICE INVESTMENT ACCOUNTS will be increased from 13½% to 14½% per annum.

SIX MONTH NOTICE INVESTMENT ACCOUNTS will be increased from 13½% to 15½% per annum.

National Westminster Bank Limited

Plans to reform 'bargain offers' law ready soon

By DAVID CHURCHILL
CONSUMER AFFAIRS CORRESPONDENT

PLANS to reform the controversial 'bargain offers' legislation will be presented to the Government within the next few weeks by the Office of Fair Trading.

The OFT's six-month review of the legislation followed widespread criticism from retailers and consumer groups that the law was unworkable and widely flouted.

The legislation, banning misleading or meaningless price comparisons, was introduced by the last Labour government. Many retailers have ignored it or found loopholes.

Trading Standard officers who are responsible for enforcing the regulations have been unable to cope with the widespread flouting or have found themselves unable to deal with the law's complexities.

Earlier this year the Government asked the OFT to review the working of the legislation.

EEC to give assisted areas £39m aid

By JAMES MCDONALD

GRANTS of £39.1m from the European Regional Development Fund towards the cost of projects in the UK were announced in Brussels yesterday by the European Commission.

It is the third 1981 fund allocation and relates to nine industrial and 78 infrastructure projects in UK assisted areas. It brings to more than £720m the total fund contribution to UK projects since the fund was formed in 1975.

Aid to English regions from

the latest allocation amounts to £16.32m of the £39.1m total, with northern region receiving £12.74m and Yorkshire and Humberside £3.85m.

Scotland receives grants totalling £14.59m with £8m of that going to the Japanese Nippon Electrical computer components factory in Livingston New Town.

Wales receives grants worth £3.45m and Northern Ireland £4.76m.

Of the £16.32m grants to the English regions, £12.32m goes

to 16 infrastructure projects. A £3.6m allocation by the commission towards the cost of UK national aid to the Findus frozen foods industrial project in Newcastle upon Tyne will not be passed on to the company but will be retained by the Government.

Infrastructure projects in England which receive aid include the Kielder Dam project in Northumberland and modernisation and improvement of railway signalling in South Yorkshire.

The voluntary severance agreement which offers payments of up to 1½ years pay for employees willing to leave the airline, is open until October 16. By then, the management expects the figure to be well over 7,000. The aim is to cut the payroll by about £100m a year.

It is the aim of top management to allow all the applicants to depart unless there are especially compelling reasons for retaining them, for example, so as not to leave any particular department short of key personnel.

The rest of the 2,000 or so redundancies needed will be accounted for by early retirements. It is still the aim to avoid compulsory redundancies if possible.

Whether the airline will need to cut staff numbers further to below 43,000 is something the management is not prepared to discuss. It believes that at about 43,000, it will have just the right number of personnel.

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The UK company, which employs 60 people, was originally acquired by the Austrian group in 1977 from Johnsons of Hendon. So it has traditionally marketed several other makers' equipment.

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After all, you probably employed them because of their individualism. So to give them the usual "fleet car" is bound to make them wonder if they've chosen the right company.

For this person Saab must be right. There's no doubt that the new Saab 900 Sedan with its new sleek styling has some very individual looks. Certainly it has some very

individual features. Such as a heated driver's seat, a back seat that folds down to give the boot a few extra feet, and something that every executive would like to get his hands on Power-

steering.

But we haven't just thought of the company man, we've thought of the company

Energy-saving tape coating process on show

By ROBIN REEVES
Welsh Correspondent

A £400,000 PROJECT which has resulted in a 69 per cent energy saving in a solvent coating process was put on show yesterday by the 3M company at its Swansea video plant.

The investment, which is backed by a £77,000 government grant under the Energy Conservation Demonstration Projects Scheme, will pay for itself in less than three years.

Energy consumption in 3M's tape coatings process previously totalled 159 thermes per hour.

It has now been reduced to 55 thermes per hour.

The project, if adopted by other manufacturers using comparable solvent coatings processes, could save an estimated 24,000 tonnes of coal equivalent a year.

Mr Dennis Boatfield, energy manager, said his company had saved £3.7m as a result of conservation measures adopted by its UK plants since 1974.

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But we haven't just thought of the company man, we've thought of the company

and come up with an Executive Car Plan, to save time and money.

For start there's a free 24-hour pick-up service for accidents or the unlikely happening of a breakdown.

Then there's a very fast and efficient after sales service from any Saab dealer.

There's also car hire assistance during warranty (should the car be off the road for more than 24 hours through breakdown).

There's even a free Breakdown Insurance for one year after the expiry of the 12 month warranty.

And on top of all this, there are very attractive special finance and leasing terms through Saab's own finance house.

Now if that's not enough to convince you to return the coupon, or ring Nigel Young at Saabfleets, maybe loaning you a Saab for

evaluation could sway you.

One thing's for sure once you've tested

a Saab, we know what your answer will be to that individual. A resounding "Yes".

Contractor catering plan to cut BA losses

By MICHAEL DONNE

BRITISH AIRWAYS plans to save over £15m during the next five years, by transferring its European and domestic catering operations to an outside contractor.

This plan is part of the major cuts announced two weeks ago to stem anticipated losses of over £100m on the airline's operations in 1981-82.

The airline said yesterday that from February 1 1982, responsibility for all in-flight catering on European and domestic short-haul services will be taken over by the airline's catering organisation run by Mr Anthony Thomas Hillier.

His group already provides catering services for Swissair, Japan Air Lines, Iberia, Air India, South African Airways, Australian Airlines, Finnair and Scandinavian Airlines System. He is a director of SAS Catering, Skyrline Services, Air Cuisine (of which he is also chairman) and of International Catering Consultants.

Mr Howard Phelps, British Airways' operations director, said Mr Hillier's operation had a purchasing power 10 times greater than that possessed by the British Airways' short-haul catering services.

As a result he could save up to about 33 per cent against BA's own catering.

The change is likely to mean that Mr Hillier will take over the BA North Catering Centre at Heathrow, together with many of its 500 staff, who produce more than 3m meals a year for BA's short-haul flights.

British Airways will continue to provide its own catering for long-haul flights.

The airline has received more than 6,000 applications from staff willing to take advantage of the airline's voluntary severance scheme. This forms part of the attempt to cut staff numbers by 9,000 to 43,000 by next June.

The voluntary severance agreement which offers payments of up to 1½ years pay for employees willing to leave the airline, is open until October 16. By then, the management expects the figure to be well over 7,000. The aim is to cut the payroll by about £100m a year.

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Dan-Air crash suits likely to total £1m

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

Dan-Air's view is that the accident investigation did not attribute blame to the airline, but to a fault in the aircraft.

A fatal accident inquiry held in Edinburgh in April last year by Sheriff Alastair Macdonald found it impossible to reach a final view on how the crash occurred.

Dan-Air said yesterday that it was considering the actions, with the lawyers and one crew survived.

It seems likely, however, that in view of the findings of the accident investigation, other parties may also become involved in the actions, including British Aerospace, which built the 747 in 1962. It had been flown by an Argentine airline prior to its acquisition by Dan-Air in 1977.

The Civil Aviation Authority, which owns and operates Edinburgh, covet initial claims amounting to more than £250,000. Other claims are pending, and total damages claimed could amount to £1m.

North Atlantic fares fight likely to get tougher

By OUR AEROSPACE CORRESP

UK NEWS—LABOUR PARTY CONFERENCE

Huge majority for leaving EEC without referendum

BY IVOR OWEN



ERIC HEFFER: no glittering prizes

LABOUR'S programme for the next election will include a clear-cut pledge to take Britain out of the Common Market, Conference decided yesterday.

A resolution calling for withdrawal from the EEC to be made a firm election manifesto commitment was carried by 5,807,000 to 1m—a margin far in excess of the two-thirds majority nominally required to ensure that Conference decisions are put before the electorate.

Delegates also decided that the general election verdict should be final, rejecting a call for another referendum on the issue, by 5,830,000 to 1,072,000.

There was a further massive majority—6,213,000 to 782,000—for an NEC policy statement contending that a further renegotiation of the entry terms could not change the fundamental disadvantages which membership of the EEC has imposed on Britain.

Mr Eric Heffer, MP for Liverpool Walton, who was the NEC spokesman in the debate, refused to accept that the next Labour government would be duty-bound to follow the precedent set in 1975 and stage a referendum on whether Britain should remain in.

This was because voters would be faced with a clear choice: "Vote Labour and take Britain out or vote Tory, Liberal or SDP and keep us in."

Mr Heffer argued that eight years of membership of the Common Market had not brought Britain out of the EEC because it was anti-European, but because it wished to free Britain from the restrictions

applied under the Treaty of Rome, which would ensure Labour's alternative economic strategy would be "hamstrung at every turn."

Mr Bill Sirs, general secretary of the Iron and Steel Trades Confederation, led the call for a referendum.

He urged delegates to beware of those who sought to claim that Britain's economic problems were entirely due to membership of the Common Market.

"We could be deceiving ourselves if we suggest to the electorate that our decline began with entry into the EEC in 1973 and will end in 1985 when a Labour government takes us out," he said.

Mr Sirs cast doubt on whether the national executive had examined the consequences for Britain's trading position of withdrawal from the EEC.

He was anxious about the possible effect on the British steel industry which over the past three months had been improving its position.

To cheers from pro-marketeteers Mr Sirs recalled that after the 1975 referendum produced a majority in favour of Britain staying in the EEC Mr Tony Benn had commented: "We must tremble before the power of the British people."

He maintained that the British people were entitled in a similar opportunity to say "Yes or No" to retaining the existing link with the EEC.

Mr John Silkin, a leading anti-marketeteer, was cheered when he stressed that in or out of office he had never wavered in his opposition to Britain's membership of the EEC.

He was because voters would be faced with a clear choice: "Vote Labour and take Britain out or vote Tory, Liberal or SDP and keep us in."

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Hayward urges boldness as he says farewell

Financial Times Reporter

MR BON HAYWARD, Labour's general secretary, appealed in a farewell speech for unity around a bold manifesto to win the next election. Mr Hayward, who is retiring after nine years, told MPs, unions and constituency sections that they needed each other.

He predicted that the next election would take place in October 1983, and he told the party that they must put forward a courageous programme. "Remember 1945 and the manifesto we had then. We were going to take various things into public ownership. We said we would do it and we did."

"Then, as we got scared of nationalisation and the Press because they made a dirty word of it, our vote went down and down."

"We have got to take the bull by the horns and say exactly what we want to the British people," he said to cheers from delegates. Each section of the party had to trust the others, and without that trust they would not win an election."

Nationalisation of drug industry wins approval

BY IVOR OWEN

AGAINST the advice of the NEC, Conference voted to ban private medical practice and to bring the pharmaceutical and other medical supply industries into public ownership.

Delegates also called for a restoration of all spending cuts in the health service and index-linking of the NHS budget, abolition of all health service charges, and a 35-hour week and minimum £80 wage for health service workers.

The decision, reached on a show of hands and without the two-thirds majority needed to ensure its automatic inclusion in the party programme, was an eleventh hour triumph for Mr Bernard Dix of NUPE, one of the left-wingers voted off the NEC earlier in the week.

Speaking from the platform, he paid scant regard to his official brief: to recommend Conference to remit the resolution to the NEC for further consideration.

With his imminent departure and the left no longer in control he would give no guarantee of what the result would be, he said.

The sponsors of the resolution responded to this prodding by forcing a vote, and there were delighted cheers from the left when the resolution was carried.

Earlier, Mrs Gwyneth Dunwoody, Labour's health spokeswoman in the Commons, stressed that an NEC working party was already looking at all aspects of the pharmaceutical industry.

"Health services should be free at the time of use with equal access for equal need, not ability to pay. Private practice is a cancer in the health service," he said.

Delegates cheered as he went on: "There is no time now to be mealy-mouthed and carry on talking. Private practice must be abolished in this country."

"What has happened over the last two years is that the carpetbaggers from America have moved in and are taking away our staff trained at public expense."

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Fisher calls for end to rows over deputy role

By John Hunt

AN APPEAL to Mr Tony Benn not to stand next year for the deputy leadership was made by Mr Alan Fisher, general secretary of the National Union of Public Employees and past president of the TUC.

Although he did not mention Mr Benn by name there was no doubt who his words were intended for. Mr Fisher made it clear that in his opinion Mr Benn would increase his stature in the eyes of the Labour movement by not provoking another contest.

Mr Fisher emphasised the damage done to Labour by the deputy leadership battle and called for changes in the new electoral college system to prevent a similar situation.

Giving the fraternal address on behalf of the TUC he declared: "I appeal to those who may consider standing for the deputy leadership to think and think and think again before they decide to stand."

"I ask them to consider whether they might not enable themselves by standing down on this occasion."

By accepting this week's deputy leadership election result those considering standing could become by changing their minds — "tomorrow's men."

Mr Fisher, whose union supported Mr Healey for the deputy leadership after a ballot of its members, recalled that when he first started working for the union as a typist he practised the words: Now is the time for all good men to come to the aid of the party. "I can command no better sentiment to you than that," he said.

Many people, he said, were unhappy about the way the procedures for the deputy leadership election had been carried out.

The party and the unions should sit down after the conference and have a look at the way things had gone in order to try to improve the system.

The party had to get this right so it would not again be assailed by the media as it had during this year's contest.

Mr Fisher reminded delegates that if their policies were to be put into operation the first priority must be to get the party returned to power.

"Anything that stands in the way of that must be abhorred. We must be honest. The divisions over the deputy leadership have stood in the way. The existence of the Socialist Democratic Party, if we let it, could also stand in the way."

The need for unity did not mean the party should become a mutual admiration society. Members could go on talking about expanding democracy and the way policies should be determined.

"But we must do it in a way that does not feed the media and does not allow them to attempt to destroy us."

When the ship of state was sinking people did not expect the crew to be arguing about the result of a ballot in the engine room. They were not interested in arguments that might be taking place between the first and second mate.

On the industrial front Mr Fisher warned of the coming struggle over the Government's 4 per cent pay policy for the public sector in the coming round. He also recalled the winter of discontent in the last year of the Callaghan administration.

"This Labour movement must never again get in the position where we have a confrontation over wages policy between a Labour government and low paid workers," he said.

Delegates cheered as he went on: "There is no time now to be mealy-mouthed and carry on talking. Private practice must be abolished in this country."

"What has happened over the last two years is that the carpetbaggers from America have moved in and are taking away our staff trained at public expense."

Mr Charlie Kelly

MR CHARLIE KELLY, who lost his place on the national executive on Tuesday, is a member of the Union of Construction, Allied Trades and Technicians, not the National Union of Mineworkers as stated. Mr Eric Clark, a member of the NUM, stays on the executive.

About-turn on manifesto foils left

BY ELINOR GOODMAN

THE LEFT was just prevented yesterday from salvaging a key victory in the struggle for control of the party from this year's conference. In an extraordinary turnaround, the conference voted first in favour of giving the final say on the manifesto to the national executive committee, then against an amendment to the party's constitution to put the change into effect.

Largely as a result of one large union switching sides between ballots, the status quo was preserved, and the Left was robbed of a victory which would have meant that Mr Benn had succeeded in getting through all his three original demands for changing the party's constitution.

The result was a relief to Mr Michael Foot, the party leader, who twice appealed to Conference to reject the proposal. After the first vote, he sat dejectedly on the platform while Mr Benn clapped jubilantly. After the second vote, the positions were reversed and the moderates were triumphant. But the precarious nature of the victory is indicative of how fragile some of the gains made by the moderates at this year's party conference may turn out to be.

On the first vote, on the principle of giving greater powers to the NEC, the Left won by 3,609,000 to 3,400,000. Mr Foot then appealed again to Conference to reject the proposal. After 20 minutes' frantic behind-the-scenes lobbying by the Right, the Union of Shop, Distributive and Allied Workers agreed to switch sides and put 400,000 votes against the amendment to the party constitution necessary to put the principle into practice. As a result, the amendment was defeated by 3,791,000 to 3,254,000.

Now, only the executive itself can raise the issue within the

next three years. Given the new majority against Mr Benn on it, the issue is unlikely to appear on the agenda this side of an election.

As a result of yesterday's defeat, left-wing activists were all the more determined to recoup their losses on the executive.

The issue of who writes the party's manifesto has been central to Mr Benn's campaign to limit the powers of parliamentary leadership.

Last year the proposal failed to get through Conference by only 70,000 votes and the left was optimistic that it would succeed this year. On Sunday, to their annoyance, the NEC decided to oppose the resolution on the chairman's casting vote.

Speaking on behalf of the executive yesterday, Mr Foot urged Conference to join a partnership with the parlia-

mentary delegation. One constituency speaker after another cited times when the parliamentary leadership had ignored the views of Conference.

The last Government's 5 per cent wages policy was frequently mentioned, together with the defection of former Labour cabinet ministers like Mrs Shirley Williams and Mr Bill Rodgers. Without greater control by the NEC over the manifesto, they warned there was no guarantee that the policies passed by conference would ever be implemented by a Labour Government.

Arguing against the motion, Mr Giles Radice, MP for Chester-le-Street and secretary of the right-wing Manifesto group at Westminster, insisted that it was time the party stopped campaigning against the parliamentary Labour Party.

"We must understand that we sink and swim together. What we need is a little more swimming and a little less sinking."

Earlier in the morning, the moderates had succeeded in getting a minor change to the electoral college for the party leaders, which will mean that MPs will be able to vote by proxy if they are unable to get to the party conference.

A vote of more fundamental left-wing demands to make MPs more accountable to the rank and file was postponed until today. During yesterday's debate on this issue, MPs were repeatedly accused of acting as "lobby fodder" and behaving like puppets, and the demands will come up again next year.

"We have to translate into effective action the views and policies that have been expressed by this Conference," he said. But this could only be achieved by working together. He argued the motion could "injure that partnership."

The morning's debate on the constitution showed the widespread distrust of MPs among



Giles Radice

to curb the independence of MPs.

He defended MPs against the charges of acting like puppets and insisted that they worked harder than most people. He wanted to see the implementation of party policy, the finance policy, carried out and the House of Lords abolished.

"I want to see the MP instrumental in bringing through these changes, not we can't tie down every individual to every conference resolution."

Foot starts to woo back Benn

By Elinor Goodman

MR TONY BENN is posing new problems for Mr Michael Foot over his future role both on the party's national executive and the shadow cabinet.

Mr Foot said yesterday that meetings would take place in the next few weeks to thrash out policies, tactics and slates to be circulated by the start of next year before the next round of union conferences begin.

They believe the swing to the right on the NEC will, in any case, render it more likely to consider a pact with the TUC which would include an agreement on incomes. However, the largest affiliated union, the transport workers, remains implacably hostile to such a prospect and both the Labour Party Conference and the TUC have come down against such a pact.

They believe they should seek to avoid a repetition of incidents like the ballot of members taken by the National Union of Public Employees, which came out for Mr Denis Healey in the deputy leader sub-committee of the NEC in the past week.

Some officials argued yesterday that such issues should be settled by union conferences rather than by throwing them open to snap ballots.

Some officials are arguing strongly that he should not allow himself to be gagged, and he has already responded to a tentative approach made to him by Mr Foot's camp by making it clear that if he does agree to stand for the shadow cabinet it will be over his own terms.

He would campaign in precisely the same way as he campaigned for the deputy leadership, and would make it clear that he saw his main task as ensuring that the shadow cabinet carried out the policies approved by the party conference this week.

The problem for Mr Foot is that if Mr Benn did campaign in this way it would make it even more difficult for him to get elected to the shadow cabinet.

Last year, when only 12 places were up for election, Mr Benn was the runner-up. He was co-opted into the team when Mr Bill Rodgers left the Labour Party.

This year there are 15 places up for election, and given the way Mr Benn has antagonised MPs by his deputy leadership campaign, it is unlikely that he would get enough votes without the active support of Mr Foot.

The signs yesterday were not good. On Wednesday night Mr Benn set out some new rallying points for the left at Westminster, and further alienated moderate members of the left-wing Tribune group who voted for him last year.



FOOD FOR THOUGHT: a pensive Mr James Callaghan deep in conversation with John Golding MP.

Hell's belles give chairman Alex a hard time

WHEN Jean-Paul Sartre wanted to depict Hell he made the setting a dreary hotel room with three characters endlessly tearing each other apart in vicious argument.

Yesterday we had the Brighton version: 1,100 delegates packed into the conference centre discussing the Labour Party constitution with no apparent attempt from the chair to keep a firm grip on the timetable.

It was one of those days when the Labour Party was at its sorriest. First we saw an attempt to "fully integrate" the parliamentary party into the Labour Party machine to ensure that MPs implemented conference decisions.

It soon became apparent that the rank and file did not have a very high opinion of their representatives at West-

minster.

According to the proposer of the motion, Rosina Macrae, parliamentary work for many MPs was part-time, "something to do after the law courts closed."

In the words of Porgy and Bess, Mr George Cunningham, MP for Islington South, warned against naïve notions: "It ain't just as simple as it sounds."

His words, however, received only tepid applause.

Another delegate, Pat Nicholas, assured the parliamentarians: "We come not to bury MPs but to free them."

As this

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**TIME: 11.54 a.m.
DATE: September 26, 1981
PLACE: Everett, Washington
EVENT: 767 Inaugural Flight**

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THE PROPERTY MARKET BY ANDREW TAYLOR

Free rent offer in W. Midlands

PROSPECTIVE tenants seeking space on one of the West Midlands most attractive industrial developments are being offered one year's rent free accommodation. The terms underline the depth of the recession in the industrial property market in this part of the country.

West Midland agents have comforted themselves that demand has held up reasonably well for modern efficient well-located factories in areas such as along the Aston Expressway to the north east of Birmingham but it is still relatively well situated with reasonable access to the M6 and M42.

Nevertheless lettings have been hard to achieve although managing agents Phoenix Beard say there has been a high level of inquiries over the past 12 months for the 16 units currently available in the first phase. Units range from 3,700 sq ft to 17,000 sq ft.

Monkspath is a modern well-managed estate built to a high standard and can easily be described as a prime development. It may not be quite as well located to main motorway links as some developments to the north-east of Birmingham but it is still relatively well situated with reasonable access to the M6 and M42.

The agents, however, deny

London boost by CU

ANOTHER face of the industrial property market was presented this week by Commercial Union which unveiled details of its £9m plan to build a further 250,000 sq ft of new factory and warehouse space on its 11-acre former Park Royal bus plant site in north west London.

Evidence of CU's long term confidence in industrial property in this part of the south east is provided by the fact that the insurance group is going for a high end prestige development rather than building a cheaper standard cost estate.

Mr John Owen, CU's in-house development surveyor says: "Most people would build for around £17 a sq ft but we are looking for a first

class investment for the life fund and building costs are currently estimated for the first phase at around £21 a sq ft. Landscaping costs alone will be well over £100,000."

CU says it is looking for initial rents of around £2.65

a sq ft for larger units and up to £5 a sq ft for smaller units.

It accepts that the present climate lettings may

be difficult at first but is con-

vinced of the long term poten-

tial of its development in a

part of the country where prime industrial rents have

remained relatively strong

despite the recession.

Building work on the first

phase of 180,000 sq ft has

already started and the first

45,000 sq ft is due to be com-

pleted by the end of this year.

Joint letting agents Phoenix Beard and Edwards Bigwood & Bewley will be watching events

closely.

The letting to Esso was there-

fore regarded as an important

test for the market. Other size-

able office blocks currently avail-

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Esso in new letting

ESSO oil group is understood to have taken all 34,000 sq ft of Malbrouke House just around the corner from Queen Anne's Gate in London. The deal has been described as important for this part of central London where the letting market has recently been sluggish.

Nevertheless the industrial property market in the West Midlands is under strong pressures. Vast amounts of older premises have been thrust on the market since the end of last year, although building work was not completed until earlier this year.

The offices have been restored and extensively refurbished by Builders Amateam, part of Trafalgar House, which acquired Malbrouke House from the Greater London Council several years ago. The scheme was financed by Rorzi Insurance. Joint letting agents were Jones Lang Wootton, St Quintin and Brian Cooper and Co.

The deal is important as it removes a sizeable chunk of property from this part of the London office market, where agents report that, despite continuing strong interest from prospective tenants, actual lettings had been slow to achieve and there had been fears that rents might come under pressure.

This part of the City fringe has been attracting a good deal of comment recently, not least because of the Greater London Council's present attitude towards new development in this area and the high level of outstanding planning permissions understood to be already in the development pipeline.

King's Reach runs aground

THE FUTURE of the ill-fated King's Reach hotel complex at the southern end of London's Blackfriars Bridge has received another setback. Plans by Sea Containers to turn the hotel completely over to offices have been rejected by the Greater London Council.

The U.S.-based shipping and container group, which acquired the T-shaped hotel complex for £3m in August 1978, said last night that it would appeal against the GLC decision to Mr Michael Heseltine, Environment Secretary.

Sea Containers already has planning permission to occupy 150,000 sq ft of the 600,000 sq ft hotel as its own offices. It had been seeking planning permission to turn the remainder of the hotel into offices.

A NEW £13m hotel and office development is to go ahead in Reading, where London and Edinburgh Investment Trust and Ramada Inns are jointly proposing a 200-bedroom hotel together with 80,000 sq ft of office space.

The office element is to be funded by Civil Aviation Authority Superannuation Scheme. The freehold of the site is owned by Reading Borough Council, which has granted the developers a 125-year lease. Goddard and Smith acted for the council while Clive Lewis and Partners represented the pension fund.

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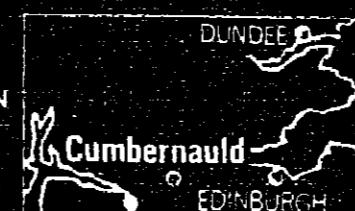
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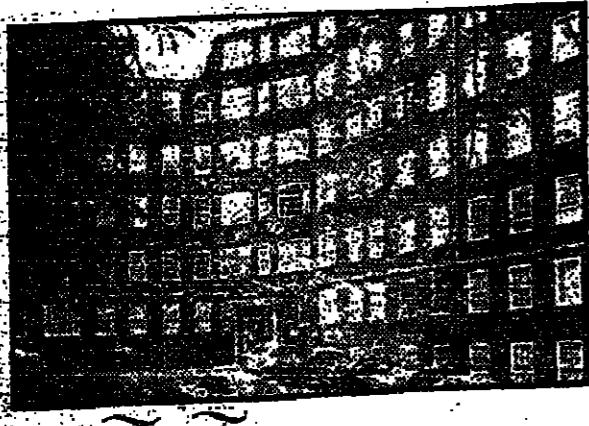
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UK NEWS - LABOUR

School meals staff to get poorer deal says Nupe

By JOHN LLOYD AND BRIAN GROOM

LOCAL government employers intend to renegotiate the contracts of 300,000 school meals staff with the aim of reducing their holiday and other entitlements substantially, according to Mr Ron Keating, assistant general secretary of the National Union of Public Employees (Nape).

Mr Keating said in Brighton yesterday that the move to renegotiate the school meals staff contracts, which will come up in talks on a wage claim for the country's 1.1m local authority mainly workers in two weeks time, would concentrate on three main areas.

The employers would want to stop paying the retaining fee of 50 per cent of earnings paid to staff in the 13 weeks' holiday period; to allocate holiday entitlement on a 38-week rather than a 52-week basis; and to charge an economic price for meals taken by staff.

At present, 1.46p an hour is deducted from staff pay as a contribution to meals. Mr Keating said: "Clearly, this would be a fundamental change in school meals staff conditions and would be strongly resisted. Trade unions don't exist to worsen the conditions of their

members."

The employers' side said last night that no firm decisions had yet been taken on renegotiating the contract.

The local authority manual unions — which include the General and Municipal Workers Union and the Transport and General Workers' Union as well as the public employee union have not yet formulated a wage claim for the manual workers.

But there are growing indications that unions in the public sector are settling up the first moves in a co-ordinated strategy of opposition to the Government's policy of keeping pay rises to 4 per cent.

Mr Keating said that a strategy based on a common wage claim of around the inflation rate would be discussed at the meeting of the TUC public services committee next week.

It already has the backing of the TUC Congress, which approved a motion seeking to co-ordinate action against the Government's pay ceiling by unions in the public sector.

Mr Keating said that he thought it possible that such agreement could emerge after the next pay rounds covering

Warning for BL over pay claim

FINANCIAL TIMES REPORTER

BL FACES trouble from its 58,000 car workers if it does not make a reasoned response to a £20-a-week pay claim, warned Mr Grenville Hawley, leading union negotiator at today's talks in the Midlands.

He said, on the eve of joint talks on the union's claim, that if BL did not make a reasoned response "the meeting could be over very quickly. There could be a walkout."

It would then be up to manual shopfloor workers to decide whether to back their leaders with industrial action. In the past three years they have rejected such action and accepted rises of 5 per cent, 5½ per cent and 6½ per cent.

Sir Michael Edwards, BL chairman, may be considering whether he can risk testing the workers' loyalty to the corporation yet again.

Management has indicated to employers they will have to consider very seriously whether they can afford any increase at all.

All BL said yesterday: "It would be wrong to say there will be an offer. We can make no comment on whether there will be an offer or not."

Mr Hawley, Transport Union Automotive Group's national secretary, said: "If they start making silly, derisory offers they could further exacerbate the labour force. Such offers would not in our minds lead to a settlement."

The union's £20 claim would put 17.6 per cent on the bill, according to BL which lost £25m in the first half.

Sir Michael hopes the workers will recognise BL's position and settle peacefully. Mr Hawley said the claim was justified because workers' purchasing power has been reduced by low rates of the past three years.

He said the workers had increased productivity substantially, co-operated in streamlining the labour force, reduced industrial troubles dramatically and seen that new models were

launched on time.

• Production of BL's Triumph Acclaim remained at a standstill today after 700 striking assembly workers voted to continue their stoppage.

The men walked out of the Cowley, Oxford, plant on Wednesday also halting production of Princess models. They are demanding lay-off pay for Tuesday when they were unable to work because of a stoppage by body shop employees protesting over work carried out by the company during last week's holiday.

BL has a policy of not paying men laid off because of internal disputes. The strikers, who held a mass meeting at the plant yesterday, have not decided when to meet again. Mr Harold Musgrave, Austin Morris' chairman, has said the workers would not affect the official launch of the Honda-designed Acclaim next week.

Production of the Morris Ital is continuing normally.

Institute of directors optimistic on union curbs

By Our Labour Staff

LEADERS of the Institute of Directors, which is seeking tougher trade union curbs than those contained in the Employment Act 1980, said they were "optimistic" yesterday after a meeting with Mr Norman Tebbit, the new Employment Secretary.

Mr Walter Goldsmith, institute director, said that Mr Tebbit "did not rule out any of our proposals."

The meeting decided that this year's pay claim should reflect this aim and should seek moves towards a 35-hour week and six weeks' holiday.

The TGWU like the Nupe is trying to ensure that as many groups as possible are discussing pay shortly after the new year. It has 200,000 members in the public services.

Yesterday's meeting backed the TGWU executive's decision to support any action taken against the 4 per cent cash limits on pay.

TRADE UNIONS on the threatened P & O Belfast-Liverpool ferry said yesterday that some form of industrial action was almost certain if talks with the Government failed to save the service.

Management and unions at P & O which said it will end the service on October 12, are to meet Ministers today.

The six unions, which met in London yesterday to decide their position, feel that Mr David Mitchell, Parliamentary Under-Secretary at the Northern Ireland Office, has either been misled or has misunderstood information given to him by the company.

Mr Mitchell said earlier this week that he was sorry talk between management and unions had not resulted in sufficient savings being agreed.

The unions say they have met the company's target for savings but that P & O's targets have themselves changed.

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Mr Thomas said that a recent report by the Occupational Pensions Board gave some indications on how to deal with the transfer of pension right so that employees, on changing jobs, did not suffer a loss in respect of their contributions made while with their previous employer.

He warned the audience of pension managers and consultants that, unless their schemes could provide decent pension to everyone—and this would mean radical solutions to the current problems—alternative means of securing pensions would be sought. He added that the alternatives might include an increased role for the state scheme.

Civil Service action 'cost more than 15%'

By BRIAN GROOM, LABOUR STAFF

CIVIL SERVICE unions have claimed that this year's 21-week dispute cost the Government more than if it had paid the full claim for rises of 15 per cent.

The "irrecoverable losses"

more than offset any savings achieved by limiting the settlement to 7½ per cent, they said.

The nine-union Council of Civil Service Unions, in an introductory note to the Civil Service pay inquiry chaired by Sir John Megar, says as an example that the Treasury recently admitted that charges on deferred revenue during the dispute amounted to £180m.

This alone would have financed a further 5 per cent increase in pay, the council claims.

The Megaw inquiry was one of the elements in the package which settled the dispute. It also provided for talk on the 1982 pay claim without pre-set cash limits, supported by access to qualified arbitration.

The unions which are to submit further evidence, say that the inquiry has a crucial role in devising arrangements which would prevent recurrence of the 1981 dispute. A system was needed which would withstand short-term considerations.

The Council says that the dispute showed a depth of determination and a unity of purpose among civil servants that will not be readily dissipated.

Mr William Frindall, secretary general of the council, says in a covering letter to Sir John that he was concerned about the decision to treat evidence submitted to the inquiry as confidential. It would be in everyone's interest if it were published, he said.

The unions are anxious about next year's talks, however, in the light of the Government's 4 per cent cash limit on pay elsewhere in the public services.

Their submission emphasises resentment at the Government's "abrogation" in the last round of agreed arrangements for de-

termining Civil Service pay—the pay research system of comparability—and its refusal to go to arbitration. This "deeply offended the overwhelming majority of civil servants and provided all the ingredients of major conflict," the council says.

The only sure way of eliminating industrial action over pay in the Civil Service is to have a stable, orderly and agreed pay system, supported by effective means of conciliation and arbitration."

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Slow pace of oyster farming

BY STEWART DALBY

IF YOU should ever contemplate becoming an oyster farmer in Northern Ireland's Strangford Lough, the first consideration is that there are no longer any there from which to develop stock. The native oyster, or crass Austria edulis, last grew naturally in the early 1920s, when a disease wiped it out.

Second, it is debatable whether it would even be worthwhile trying to re-introduce edulis to the Lough. This is a seawater outlet with a narrow mouth. Through this entrance is a vicious tidal rip, which can run up to eight knots. With the strong currents and the relatively cold water, there is not always what is known as a good settlement of "spat" or spawned eggs.

The third consideration is that the edulis, which is the flat type of oyster still found growing naturally in other parts of Ireland such as Cork and Kerry where the water is warmer, has a very long growing cycle—it can be up to seven years.

These offputting considerations have not, however, deterred Mr Jasper Parsons, a zoologist by training and the manager of Cuan Sea Fisheries—probably Northern Ireland's only really large-scale oyster farm. His proposed solution has been to import seed of crass Austria sigis, more familiarly known as rock, or Pacific, oysters in the belief that these will be able to withstand conditions in the lough more successfully.

Mr Parsons became involved some years ago when he was working on research into eels for the Ministry of Agriculture. Officials remarked that there was no local oyster industry and wondered why. A pilot scheme was set up, and Guinness was persuaded to come up with some of the finance.

The result was Cuan Sea Fisheries, which has been going as

a commercial venture for nearly four years.

The process starts with Cuan—Cuan is the historic name for Strangford—buying seed from one of two hatcheries in England, usually from Whitstable, Kent.

The advantage of the giggs or Pacific oyster, which is a cupped oyster is that it grows within

year. Given the three-year growing cycle, the idea of selling half-grown oysters to other farms, particularly in Scotland and sometimes in Norway, is to keep up cash flow.

Cuan has, within its short life reached the point where it is selling 1m half-grown oysters a year and around 400,000 full-grown ones. The target for full

are two boats; a factory where the systems are hose blasted and washed and packed; and marketing outlays.

To add to the problems oyster farming is a high-risk business. Stock losses average around 30 per cent, either because the water is too cold, gales blow away some of the growing oysters, the salinity is wrong or there is pollution. Fortunately, there is little industry around Strangford Lough so, the pollution danger is small.

Mr Parsons is wary of saying how much Guinness has put into the project, but does admit there has been a grant from the EEC, that there has been substantial bank borrowing and that there has been some aid from the Ministry of Agriculture with capital costs. Even so, it would seem doubtful if the farm has been capitalised at more than £250,000.

The project would seem to be about breaking-even when some of the original start-up costs, like the factory and building one of the boats, have been amortised. When the farm is working at full production a reasonable profit should be seen.

Mr Parsons eventually wants to go into mussel production and possibly also scallops. He is taking his time, however. He points out that there is no shortage of people around the lough who thought that farming oysters was an easy way to make a quick buck. Often they overextended themselves or, by trying to do the thing cheaply, suffered great losses.

The point about oyster farming is that it is a slow process and in the middle of a recession marketing a commodity like oysters is a painstaking process. Only 15 per cent of production is sold locally. The rest goes through a handful of outlets in Britain. The hope is to develop in the Republic. But this all takes time.

oysters should therefore, soon be realised. The shortfall is partly a marketing problem and partly that the farm has not reached its full production cycle.

The economics of the farm are, ostensibly, simple. The seed is brought in at a penny an oyster. By the time they are fully grown they sell at between 13p and 17p each. (This sounds a generous margin until it is remembered that half a dozen oysters cost in a quick restaurant)

On the basis that half-grown oysters fetch something like £1.50, the gross turnover at full production would be of the order of £300,000. Between the gross turnover and the apparent cheap price of the seed there are, however, other costs.

Cuan Sea Fisheries now employs six people. Mr Parsons reckons that labour comes to 65 per cent of total costs. There

AROUND BRITAIN
STRANGFORD LOUGH



three years, and it is rather more robust about water temperature than the edulis. Mr Parsons reckons to buy seeds about four times a year.

The oyster seeds are about the size of a match head. They are put onto trays which are stacked 20 deep and suspended from rafts in the beds. These trays, known as Japanese lanterns, since this is the way oysters are grown in Japan, have wooden rims and small wire mesh bottoms. After a while, the growing oysters are transferred to much larger trays which are stacked two deep. The lower tier holds the smaller oysters, the top tier is uncovered and during spring tides is not even covered with water and acts as a lid on the lower tier so that the smaller oysters will not be washed away.

The aim is to sell 1m marketable oysters together with as many half-grown oysters each

as possible. Mr Parsons reckons that labour comes to 65 per cent of total costs. There

RACING

BY DOMINIC WIGAN

Taylor set for Lingfield double

Brian Taylor, the jockey so often mistaken for Piggott in a driving finish, looks to have prospects second to none.

I hope to see Ryan Price's former stable jockey, who has had few major winners since riding Snow Knight to success in the Derby, add to his tally through the Jeremy Hindley pair, Spanish Pool and My Annassar.

Spanish Pool, among the 10 runners for the John Sutcliffe Trophy (from which 20 were withdrawn at the final declaration stage) proved a shade disappointing at Doncaster on the opening afternoon of the St Leger meeting.

In the Prince of Wales St Leger, that always hotly contested mile event, Spanish Pool failed to produce the necessary pace close home to get in a blow at either Lekkowicz or Final Strike.

However, he kept on well under strong driving. He will, I suspect, prove a more formidable proposition now.

My Annassar, the first foal of that tough Polyfote mare, My Polynia, has run well enough in maiden events at Sandown and Yarmouth to suggest that she might surprise More Oats in the Hartfield Stakes. She, too, will be well served by pressing conditions which she tackles

for the first time.

Turning to the north, Miss Markey—off the course since running a dead race in the Musidora in which she was clearly amiss—will win the Knautes Filles Stakes at Haydock provided that all is now well with her.

LINGFIELD
2.00—Faridella
2.30—Tinderella
3.00—Spanish Pool**
3.30—My Annassar**
HAYDOCK
2.00—Miss Markey***
3.00—Summer Path
3.30—Santellas
4.00—Rocky Green

for the first time.

What's On Where... 6.35 The Time Capsule... 8.00 Roots... 8.30 Krieg... 8.30 Channel 4 News... 11.05 Late Night Movie... "Sapphire"... 12.40 News and Weather... French.

GRAMPIAN
9.30 pm First Thing... 1.20 pm North Wester... 2.25 Friday Matinee... 6.00 Mainline... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News for Wales... National News.

ATV
1.20 pm ATV News... 2.25 Friday Matinee... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News for Wales... National News.

SOUTHERN
11.50 am The Bubbles... 1.20 pm Grandes Matines... 2.25 Friday Matinee... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News for Wales... National News.

TYNE TEES
9.25 pm The Good Word... 10.00 The Last Days... 1.20 pm North East News... 2.25 Friday Matinee... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News for Wales... National News.

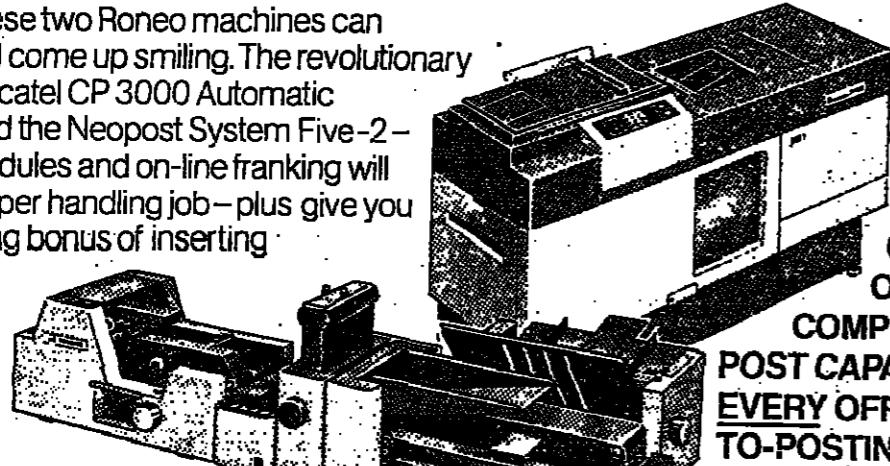
RADIO

However, few of the country's top jockeys have taken the day off.

Lester Piggott is expected at Lingfield in his pursuit of the Double Century for which he is offered at a now ungenerous 5-2 by William Hill. There,

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BBC 1

7.05-7.35 am Open University (Ultra high frequency only). 9.00 For Schools/Colleges... 12.30 pm News After Noon... 12.57 Regional News for England (except London); London and South-East only: Financial Report, News Headlines... 1.00 Pebble Mill at One... 1.45 Chigley... 2.02-3.00 For Schools/Colleges... 3.25 Prydain Ffachan... 3.33 Regional News for England (except London); London and South-East only: Financial Report, News Headlines... 1.00 Wile the Wisp... 5.40 News... 6.00 Nationwide (London and South-East only).

6.22 Nationwide... 6.25 Knots... 8.15 Points of View... 9.00 News... 9.25 Knots Landing... 10.15 Face the Music (London and South-East only)... 10.45 News Headlines.

10.50 The Late Film: "The Extraordinary Seaman," starring David Niven. 10.51 VARIATIONS: Cymru/Wales... 11.00 By A Board... 2.25 Music... 3.30 School... 4.20 Tumb... 5.35 Play School... 6.20 Turn... 7.25 Houseparty... 8.35 Hey... It's the King (cartoon)... 9.35 Crackerjack... 10.35 Wile the Wisp... 11.45 News.

Even if, like me, you sometimes doubt that television has a fraction of the power attributed to it, the business of one man locking up another or, worse, torturing another for political ends cries out for all the exposure and publicity television can create. The subjects of the programmes are Russian dissident Vladimir Bukovsky, black South African leader Nelson Mandela and—in tonight's programme, a much less widely-known man named William Beausire.

He was a classic and dreadful case of an innocent man being persecuted for information he did not possess. Son of an English father and a Chilean mother, Beausire was a middle class right-winger whose sister lived with the nephew of the deposed president Allende of Chile. In order to discover the whereabouts of this nephew the Chilean secret police contrived Beausire's arrest in Argentina and took him back to Chile where they tortured him. He was last seen alive by his cell-mates in July 1975. The Chileans deny all knowledge of him.

BBC 2

6.40-7.35 am Open University... 8.30 Labour Party Conference... 8.35 "I Thought I Was Taller": short history of Mel Brooks... 9.25 Prisoners of Conscience... 10.15 Revolting Women... 10.45 Newsnight... 11.45 Laurel and Hardy.

What's On Where... 6.35 The Time Capsule... 8.00 Roots... 8.30 Krieg... 8.30 Channel 4 News... 11.05 Late Night Movie... "Sapphire"... 12.40 News and Weather... French.

GRAMPIAN
9.30 pm First Thing... 1.20 pm North Wester... 2.25 Friday Matinee... 6.00 Mainline... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

ATV
1.20 pm ATV News... 2.25 Friday Matinee... 6.00 Mainline... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

GRANADA
11.50 am The Bubbles... 1.20 pm Grandes Matines... 2.25 Friday Matinee... 6.00 Mainline... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

BORDER
1.20 pm Border News... 2.25 Matinee... 6.00 Dining Game... 6.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

RTV
1.20 pm RTV News... 2.25 Friday Matinee... 6.00 Mainline... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

SOUTHERN
1.20 pm Southern News... 2.25 Friday Matinee... 6.00 Mainline... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

TYNE TEES
9.25 pm The Good Word... 10.00 The Last Days... 1.20 pm North East News... 2.25 Friday Matinee... "The Purple Plain..." starring Gregory Peck... 5.15 Bygone... 6.00 About Anglia... 8.00 Roots... 8.30 Krieg... 9.00 Side By Side By Swindells... 11.00 7.00 Hedder... 7.15 Desiray... 9.00 Livsch... 7.45-8.15 Piano With Many Strings... 10.15 Western/West... 10.45-10.50 News.

RADIO 3
6.55 am Weather... 7.00 News... 7.05 Morning Concert (S)... 8.00 News... 8.05 Morning Concert (Continued)... 9.00 News... 9.05 Weather... 10.00 The Big Crosby Show... 11.00 Brian Matthew with Roots... 12.00 Michael Holm... 1.00 Trucker... 2.00 Maurice Andre (S)... 3.00 Benny Goodman recalls his association with Barok, Hindemith and Copland, in conversation with Edward Greenfield... 4.00 Jean-Louis Steermann piano recital (S)... 12.35 pm Midday Prom... 1.00 2.00 News... 2.05 Interlude... 3.00 4.00 Choral Evensong (S)... 5.00 News... 5.05 Bach Cantata (S)... 7.00 News... 7.05-7.15 Villa-Lobos (S)... 8.00 News... 8.05 International Assignment... 9.00 News... 9.05 A Sideways Look at... 10.00 News... 10.02 International Assignment.

TECHNOLOGY

IBM helps Canning to a fine finish

BY ALAN CANE



Tony Such: he spotted IBM's patent

RESEARCH AT IBM's Hursley laboratories in the UK on advanced computer memories has led, indirectly, to a breakthrough in titanium plating which promises new health and environmental safeguards.

Conventional methods of finishing metals with chromium for decorative effect or to provide an abrasion resistant surface have traditionally involved the abrasive form of the metal, electro-hungs, and therefore an aggressive, thoroughly unpleasant oxidising material corrosive to living tissue.

It can produce ulcers on the hands and noses of plating workers, and there are suspicions that it causes cancer.

Furthermore, the untreated wastes from chromium plating can have a disastrous effect on aquatic organisms.

So it is hardly surprising that for the past three decades, metal finishers have sought an ecologically acceptable alternative.

Trivalent chromium gives a finish which is indistinguishable from the hexavalent sort (to the metal plating novice, at any rate) but it has proved singularly hard to develop commercially.

The problem is tied up with the difficulty of achieving a

complexes. In other words, not a commercially attractive proposition.

Now Hursley is one of the more important IBM centres for work on high-speed magnetic disk memory; what the IBM researchers, led by Mr Donald Barclay, were after was a mirror-smooth finish that was resistant to corrosion.

What they discovered—and patented—was a solution for plating trivalent chromium. The discovery could have simply lain on a shelf, but for the religious intensity with which Mr Tony Such, technical director of the Canning Materials group, checks the patent literature.

He approached IBM, a joint research project was initiated and the result was a major research paper which claimed:

- The development of a stable electropolishing bath for trivalent chromium.

The elimination of the danger of chlorine evolution (a major hazard in traditional plating).

• The use of an electropolishing solution with such a low concentration of chromium that the rinsing waters are no hazard to the environment without purification.

Talks between Canning and IBM are continuing with a view to the launch soon of a com-

mercial version of the project. Environmentally acceptable chromium plating is one of a clutch of developments in metal finishing that Canning is pioneering, intent on sustaining its position among the world's metal finishing specialists.

It provides materials and services to the metal finishing business—it is driven these days by the dual aims of overcoming the environmental hazards of many plating and finishing processes, and reducing the amount of energy needed for metal finishing.

So, for example, Canning has recently got into phosphate treatment of metals to prevent corrosion. The phosphating compound

adheres chemically to the surface of the metal forming a sponge-like layer which will hold, say, touch dry oil, and significantly retard corrosion.

Not a new technology; in fact, surely one Canning should have been in years ago. Mr Brian Johnson, deputy managing director of Canning Materials, says: "We wanted to find some positive advantage in going into phosphating. It had to be more than just 'Me too'."

The result was "Canphos" a phosphating process which operates at 35 deg C rather than the customary 180-190 deg C and which does away with the sludge residues which are the bane of traditional phosphating. Then there is "Nifoss 80" a

process for nickel plating using chemical deposition rather than electrochemical plating. It produces a surface with high corrosion resistance, good wear resistance and hardness.

Furthermore, it makes possible the uniform nickel coating of objects of complex shape such as ears and bearings.

Perhaps most spectacular of Canning's developments is its "Bandal" process for plating aluminium and its alloys.

Normal, it is difficult to get nickel/chromium materials to adhere to aluminium. "Bandal," which Canning has sold to Mitsubishi of Japan, is a surface treatment which produces a film which can be plated directly with nickel, chromium and other metals.

LATEST BOARD test system from Membrain is the MB330S, a hybrid in-circuit tester based on the Data General Nova 4/X minicomputer.

The result is a speed upgrade compared with the MB330S and many testing procedures can now run three times faster. Software has also been devised that gives virtually complete fault detection programs for use on production, from an easily prepared data set.

Other software can be run before each board test is begun and will eliminate spurious fault diagnosis through bad connections. Membrain claims that this alone speeds throughput considerably and saves the unnecessary reworking of good boards.

Flowmeter resists corrosion

SAY TO be half the price of alternative titanium meters are Litre Meter's corrosion resistant flowmeters in PVDF (polyvinylidene fluoride).

This is a thermoplastic polymer with excellent physical properties resulting from a high level of crystallinity and having a remarkable resistance to chemical attack, heat, abrasion, ageing, and with good fire resistance and non-toxicity. It also resists acids, solutions of salts, aliphatic, aromatic and chlorinated hydrocarbons, alcohols and halogens.

The new units have titanium bearing ring assemblies with PVDF rotors running in all sapphire bearings and viton seals, and the maker says that this material combination is a unique contribution to corrosion resistant flow metering for chemical applications.

More on 0296 20341.

Measuring water toxicity

REPORTED TO be the first commercially available instrument for monitoring acute water toxicity is Beckman's Microtox 2055 toxicity analyser system.

The company claims it is also the first instrument to utilise luminescent bacteria for determining water toxicity—the assay is simple, reliable and reproducible, requiring only a few millimetres of sample.

Results can be obtained in minutes and correlate with other bioassay techniques, according to which says the company represents a considerable saving in time and money.

Enter the teleputer, all purpose information tool

EARLY LAST year, Rediffusion Computers (then still called Redifon Computers), with the muscle and market base of the television rental business behind it, launched its office revolution.

It was a system that used the company's R5000 computer and large-screen colour television sets with on-board data chips, built-in modem and autodialler. The result was one of the first private viewdata systems, later emulated by others. Rediffusion has sold some 50 systems worth over £6m.

Now, the company has moved the concept a little further on with the announcement of its System Alpha, which it describes as "the closest approach yet to the truly all-purpose information tool". It offers viewdata, videotex (the generic

description of viewdata-like systems, public or private), personal computing, data interchange with cassette recorders and, in due course, with video discs. If desired, the terminal can also be used simply to watch television. It can also communicate in various formats.

Some or all of these facilities are offered by System Alpha, in five models ranging in price from £750 to over £4,000. The company has even coined a new name for the systems: it calls them "teleputers."

The domestic market for viewdata (that is, UK videotex, otherwise known as Prestel) was, to quote managing director Mike Aldrich, an "edifice that started to crumble" when it was realised that the market projections

were "wildly inaccurate." So for the last year the industry has been turning its attention to the business market, and Rediffusion has been joined by such companies as Honeywell and GEC, both offering private viewdata systems.

Each new announced system is more "convergent" than the last in the sense that it offers facilities that so far have been obtained with separate equipments—personal computing and word processing for example.

Recently the European PTTs have agreed on alpha-mosiac (words and pictures) standards for videotex. At the same time a number of leading computer companies have announced videotex connectivity for their computers. And so, according to Aldrich, "the scene has now been set

for an explosive growth" in these systems.

The basic unit from Rediffusion is Alpha Model 1. It uses a 14-inch colour screen and can be connected by phone line into any Prestel or Prestel-compatible private viewdata/videotex system.

Model 1 can use the normal dial-up telephone network, private leased lines, or it can be connected via the switched telephone network into British Telecom's packet switched network. It can also operate with the Prestel Gateway service.

Model 1 has a local page store, a telephone directory that can be updated by the user, an optional printer, choice of keyboards, automatic dialling and an integral modem.

In model 2, off-line local editing has been added for the preparation of pages within private or public systems.

A 64,000 byte personal computing facility is present in the model 3 with local diskette storage, plus unattended automatic access to any number of videotex computers. Two micros are used—an Intel 8035 for videotex telecoms and a Z80 for local processing.

Model 4 has in addition computer controlled video cassette recording for interworking sound, vision and computing as a single system.

The company sees important future uses for such systems, which will allow interactive vision, sound and computing for training applications in many fields.

GEOFFREY CHARLISH

Energy saving nailers

A NEW range of nailers and tackers offer a wide variety of applications throughout a number of industries says British Industrial Fastenings, Gatehouse Road, Aylesbury, Bucks. (0296 81341).

Lightweight tools are particularly aimed at the furniture, caravan and footwear industries, while the medium- and heavy-duty tackers and nailers are suitable in timber house construction, fencing, general heavy joinery, and so on.

Called BIF-Haibold, they are said to be designed to make the most efficient use of energy and operate on reduced air consumption and within standard working pressures.

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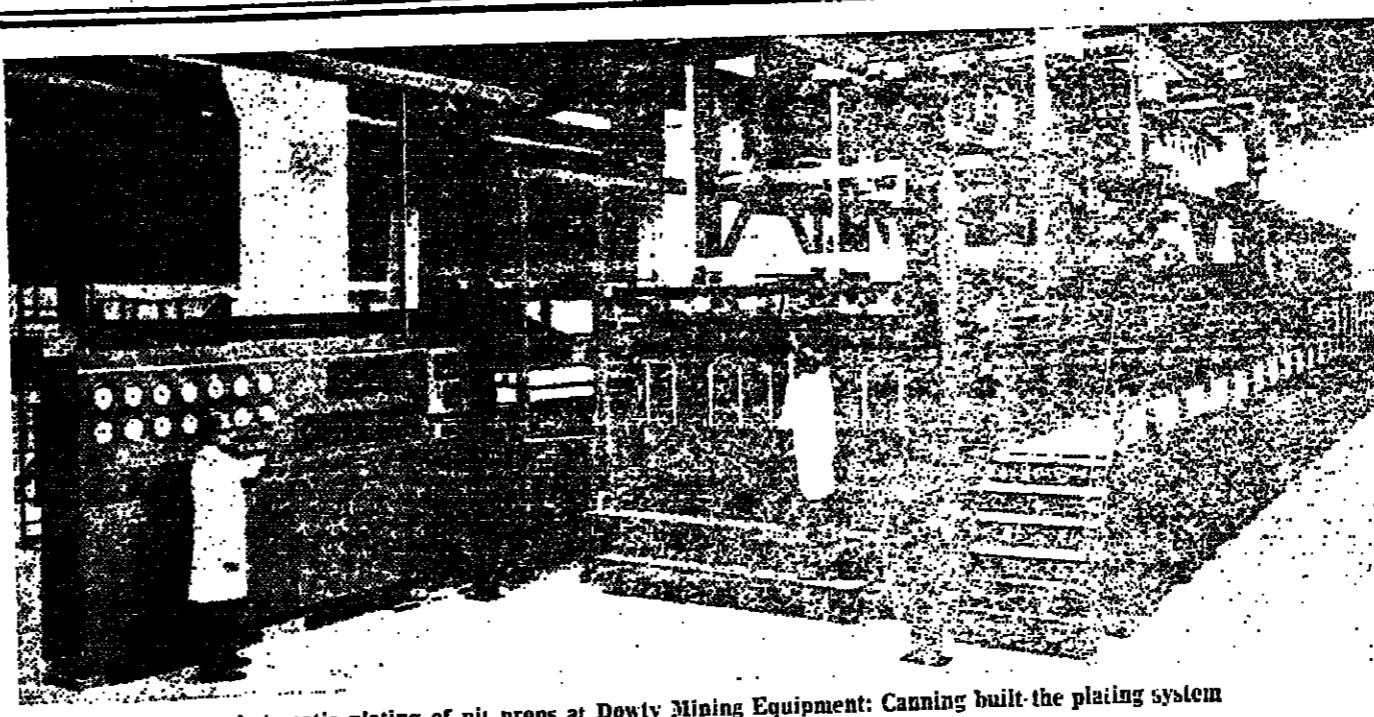
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Automatic plating of pit props at Dowty Mining Equipment: Canning built the plating system

THE MANAGEMENT PAGE

Why a Dutchman went shopping overseas

Charles Batchelor looks at the background to the move by Ahold, an Amsterdam-based grocery chain, away from its saturated home market

HANS VAN MEER, vice-president in charge of foreign operations at Ahold, the Netherlands' largest food retailer, has become used to living out of a suitcase. Van Meer, who is 58, has spent the past few months commuting between Ahold's U.S. subsidiary, the South Carolina-based Bi-Lo group, its chain of Cadadia supermarkets in Spain and the group's extensive operations back home.

The reason for this unsought-after activity could hardly have been foreseen when Ahold decided in the late 1970s that it was starting to outgrow the 14m-strong Dutch market and moved first into Spain and then into the U.S.

Ahold's experiences illustrate the pitfalls of entering unfamiliar markets. When Ahold took over Bi-Lo in 1977 it agreed with its American management that it would respect the retailing customs of the company, which operates in the Carolinas and Georgia.

Alcohol

This meant no Sunday opening and no sales of alcoholic drinks. Ahold accepted these conditions readily enough. But when Bi-Lo's competitors began selling beers and wines the company's own managers called for a change in Bi-Lo's practices. This proved too much for Bi-Lo's president, "a man of very strong principles". He resigned and Van Meer had to step into the breach.

The result is that Van Meer has been regularly spending three weeks a month in the U.S. looking for another chief executive as well as devoting up to a week to the Cadadia—"Everyday"—chain around Madrid. Although a successor in America was found to take over in August, Van Meer's travels continue while the new man finds his feet.

"In the late 1970s we realised we had two choices," says Van Meer. "We could either diversify in Holland or go abroad. At home we faced a slowdown in the rate of population growth in what was anyway a limited market. We currently have about 18 per cent of the Dutch food retailing market. It may not seem high but it gets more and more expensive to add each

extra percentage point."

So Ahold began looking on its own for a potential partner. This option too was finally rejected since, in Van Meer's view, local business lacked the expertise he was looking for. Tax evasion was not uncommon among local businessmen and Ahold had no wish to get involved in this. It decided to start from scratch.

Its search was not helped by the power vacuum which occurred after the death of General Franco. "Life stood still for 18 months," says Van Meer. "For a decision on opening a shop you needed the approval of local, provincial and national officials. The first local officials after Franco were Communists since they were better organised than the Socialists. And yet it was the Communists of all people who backed the local shopkeepers, so we could not get approval to open stores. Now it has become easier."

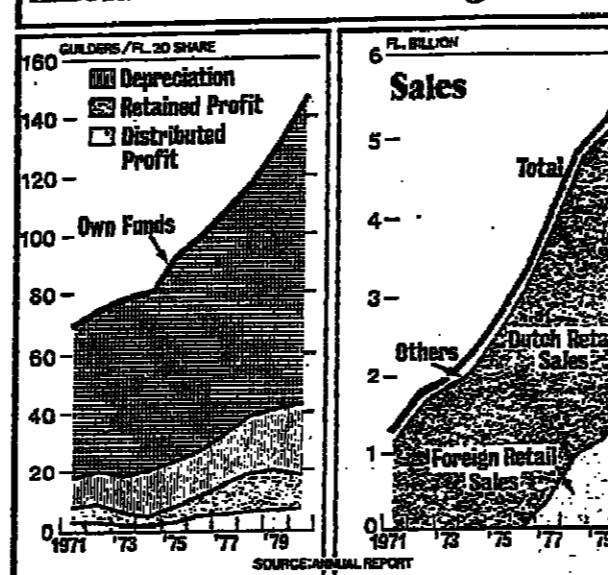
In its search for a manager for Cadadia, Ahold came across a Belgian executive who had been working in Spain for several years, spoke the language fluently and knew the local customs. He now runs the operation with four Spanish departmental heads reporting to him.

Open markets

Ahold last year opened a further 16 stores in the Madrid suburbs taking the total to 26 and has plans to open another 10 in 1981. It has begun building up its own organisation and has opened a food distribution centre to serve its stores. Turnover of the Cadadia chain rose 131 per cent last year to F1 53m (\$19m) but Ahold does not expect to start making profits until this year.

Progress in Spain has been slower than Van Meer had hoped though he says he is not seriously disappointed. "If you start from scratch in an underdeveloped sector it is difficult to get experienced people." Ahold must also attract into its indoor supermarkets those customers used to shopping in semi-open markets called *galerias*. Fortunately, not only are shop rents lower in the southeast of the States—itself a boom area—Ahold has established a

Ahold: Ten Years of Progress



Hans van Meers looking for a second partner in the U.S. to complement the chain of Bi-Lo stores

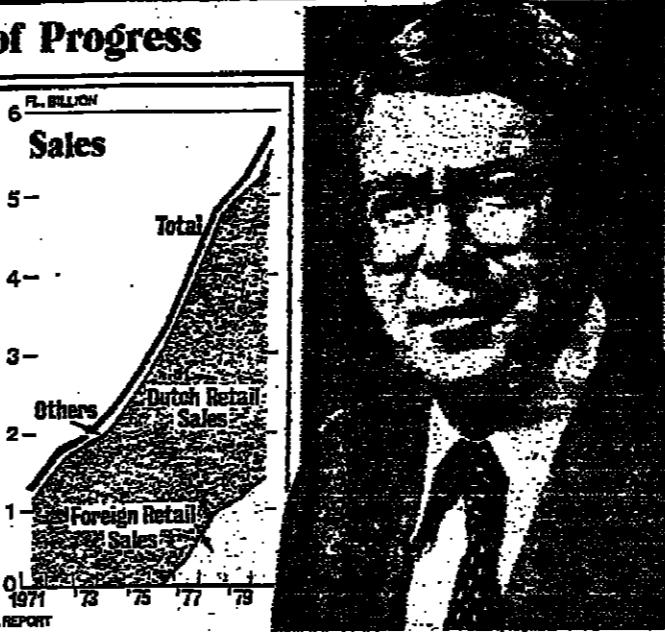
Before Ahold opened its first Spanish store in 1977, it decided that Spain was not the complete answer to its desire for foreign expansion. Van Meer, who studied business administration at Harvard and Stanford, looked to the U.S.

Although the retailing sector was sophisticated it was felt that the U.S. offered an enormous market which was both politically and economically stable. "In the U.S. we did not consider for one moment starting from scratch," says Van Meer. "We looked for a company which was big enough but not too big. It had to have growth potential and good management. We searched in the Sunbelt and talked to several companies but finally decided on Bi-Lo."

Was this not doubling the risk at a time when the Spanish venture was still in a very early stage? Van Meer says that the risks were carefully weighed up but Ahold was (and still is) flush with cash so the foreign investments placed no burden on domestic expansion. In 1977 Ahold bought Bi-Lo for F1 90m of its own money and F1 60m of borrowed funds.

Bi-Lo increased turnover by 13 per cent last year to \$618m from its 117 stores. It plans to add a further 10 stores this year, expanding into Tennessee and other states. Ahold does not reveal profit or loss figures for either Bi-Lo or Cadadia but its annual report described 1980 as "a very satisfactory year" in which its U.S. profits rose more quickly than the food sector average in the south-east of the States—itself a boom area.

Ahold has established a



Netherlands Antilles - based foundation to control its subsidiaries in the U.S. and Spain, not it is keen to point out, to achieve a major tax advantage.

The aim is not only to retain the national identity of the different companies which it feels is important, but to make them financially independent. The foundation is empowered to pay a separate dividend to Ahold's shareholders—though no distribution is likely until the money borrowed to fund the purchase of Bi-Lo has been repaid. Ultimately the foundation could raise its own capital market funds, and from the Antilles would have ready access to the dollar market.

The Dutch company now has considerable sums invested in its two foreign areas of operation. Its total foreign commitment is F1 263m—a quarter of total group investments—of which F1 212m (\$100m) is in the U.S. A quarter of its 22,600 workers are employed abroad.

Van Meer admits that the two foreign markets which have been opened up have required a totally different approach and that opportunities for synergies between the Spanish and U.S. operations are limited. Spain has proved a much longer haul than the U.S. and it seems set to remain a much more modest part of the group's operations.

But both foreign ventures are expanding at a faster rate than the saturated U.S. Dutch retail market. Ahold's foreign turnover rose 28 per cent last year—three times as fast as domestic sales—and accounted for 23 per cent of total group turnover. Van Meer is now looking for a second partner in the U.S.—another reason for continuing his nomadic life.

Europe veers away from the norm

Arnold Kranzleroff on shifting work patterns

EUROPEAN companies are experimenting to a greater extent than ever before with alternative work patterns for their employees, according to a survey just published.

The new work patterns include flexible working hours, job sharing, a shorter working week and phased retirement. The pressure to do this comes from a number of factors: rising unemployment, the combination of an ageing population and a reduced birthrate, the advent of new labour-saving technologies, and worker demands for more leisure.

These conclusions emerge from a study of nearly 900 respondents in 10 West European countries.

According to the survey, almost 60 per cent of the responding companies have introduced flexible working hours, allowing workers to vary, within defined limits, the starting and stopping times of their contracted hours of work.

Overall, the most popular form of alternative work pattern was part-time; two-thirds of the companies said they either employed or had employed part-time workers. The Netherlands had the highest percentage of companies employing part-time workers while Spanish and Italian companies showed the lowest usage of them.

According to the survey, the tide seems to be turning against part-time workers in the UK. Although four out of five companies had used part-time workers, none of those new entrants intended to do so in the next five years. In addition more than a third—more than three times the 10 country average—said their companies had decreased their proportion of part-timers over the past five years.

Shorter week

The countries to show most interest in job sharing are Sweden, Denmark and the Netherlands. In Sweden, more than a third of the companies had tried it and another 10 per cent said they intended to introduce it.

As far as shorter working week schemes are concerned, Belgium, it seems, is ahead of other European countries. More than a third of companies in the area said they had introduced such schemes, against a 10-country average of one in five. A quarter of UK companies had introduced the shorter working week, and an additional one in five companies said they intended to introduce it in the near future.

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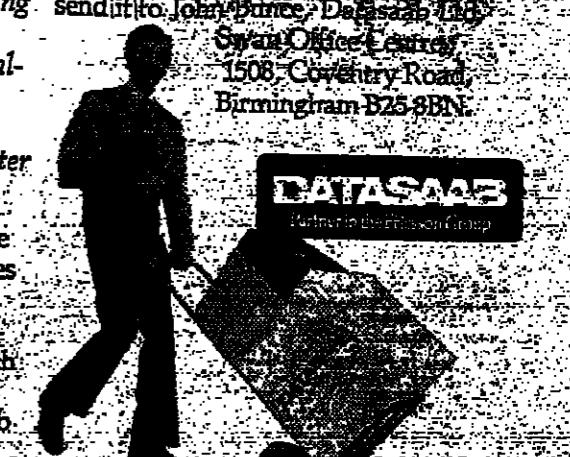
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THE ARTS



Lizzie Romilly, Patrick Ryecart, Charlotte West-Oram and Simon Callow

Duke of York's

The Beastly Beatitudes of Balthazar B

by MICHAEL COVENY

J. P. Donleavy's own adaptation of his 1968 novel is a curiously vacuous affair. There it was, alterative title intact, clumsily crafted around goblets of glutinous gabble. A tale of two roistering vagabonds dabbling in Dublin, longing in London, Blimey buggers, post-War peccadilloes, 1946.

I love sucking while gritting my teeth, into Donleavy's prose until the dialogue begins. Balthazar is a privileged blond prince born in Paris and stumbling through life as a juggling student in Trinity College. His old chum from prep school in England, that magnificient masterturner, Hefty, comes sailing through paneled door in search of sin. At last a clue. Perhaps the point of it all is a platform merely for Simon Callow, sweetly lascivious and nimble-shanked, to turn on a charabanc. This, in fact, is what Callow proceeds to presume.

One of the book's delights is its initial reticence on exact dates: "50 pages, I think, before the two boys are known to be tame. Another 50 before historical period is fixed. Such

lovely interludes as Balthazar sleeping with namby or the chaos belting out preocious abuse in front of clean-minded bicycle-sniffing teachers are fleetingly filled in by Callow in college room. The filing with Pinhead achieves episodic grandeur through her family setting the lunch with the General and so on. Here she weekly merges extremely weekly in Susan Gilman's underlined presence with the amorous anamnesis of Balthazar B.

Donleavy's hero lives in his pose style, his subtle shifts of third and first persons, the descriptive pointillism of how he the author views life and love, dirt and Dublin. As Donleavy has found no substitute stage language for Balthazar, Patrick Ryecart succeeds only in perfecting a disappearing art as the show wears on. Blond and beautiful he most certainly is. Interest ing never.

The director, Ron Daniels, has little to bite on. Act I has the set-piece of Hefty's smugged wiles evading inquiry. Another 50 before

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FINANCIAL TIMES

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Friday October 2 1981

Interest rates at the IMF

THE RISE in London clearing bank base rates yesterday completed the reversal of two years of progress from the first interest squeeze imposed by the Thatcher Government. The major cause, it is clear, is the level of interest rates in the U.S., although the slightly belated response by the banks to money market developments may slightly mask the fact; interest rates in the U.S. are easing at the moment and sterling has been somewhat stronger.

The British business community, then, will have only one quarrel with the Chancellor's remarks at the IMF in Washington, when he pointed out that interest rates were bearing an excessive share of the burden of deflation in the U.S.; he should have pitched it stronger.

Official policy

Sir Geoffrey Howe was echoing what has now become the official IMF line: M. Jacques de Larosière, the managing director, pointed out that fiscal deficits have been rising strongly as a proportion of GDP in most developed countries in the past eight years. This rise in government credit demand at a time when official policy in all countries is striving to limit the growth of total money and credit is a strong reason for the steep rise in real interest rates world-wide, he argued.

In principle we strongly support the underlying message: a contradiction of this kind between fiscal and monetary objectives simply transfers the squeeze to the private sector. At the same time, the argument can be a dangerous one if stated in over-simplified terms. One reason for the rise in government borrowing has been the worldwide recession — though this is much less true of the U.S. than of other countries.

Recession does not only reduce government revenues and drive up welfare outlays; it also tends, in its early stages, to provoke a rise in non-government credit demand, as company revenues fall short of expectations. On a world scale, it has a similar effect in credit-hungry national economies in the developing world, as commodity prices fall and the debt-service burden rises. High interest rates themselves compound these effects. A deflation can therefore produce what appears to be inflationary financial results, driving the authorities to renewed efforts.

Objective

This choice was no doubt taken in the hope that the peak in U.S. interest rates would be brief; but it is now becoming clear that the policy of keeping up with the dollar has its own heavy cost. The alternative is to follow purely domestic credit control objectives, and to allow the dollar to overshoot; as sterilising overshoot last year due to a similar policy imbalance. This became apparent during the summer, when West Germany and her EMS partners became worried about the secondary oil shock resulting from dollar appreciation.

Peak point for Tony Benn

The old Labour Party is thus back in business. That means that there is again an alliance between the party leadership and the unions, under which the leadership can more or less rely on the unions to use their block votes to oppose some of the most radical proposals coming from the constituency parties and the forces of Mr Benn.

The alliance is still precarious. Nothing could better exemplify that than the events of yesterday morning, when conference voted — against the wishes of Mr Michael Foot, the party leader, to give control of the manifesto to the NEC. The decision was reversed, when the shop workers' union was persuaded, through the customary processes of consultation, lasting perhaps 15 minutes, to change its mind.

But you could say that the shift in itself was a sign that the alliance has been re-established.

Will the alliance hold and what will the forces of Mr Benn do next? My own guess is that Mr Benn's position in the party hierarchy peaked when he came

On Sunday September 27, 1981, Mr Tony Benn was elected deputy leader of the Labour Party by a small majority. Two days later, in the elections to the party's National Executive Committee, all Mr Benn's supporters retained their seats, despite previous predictions from the unions that there was about to be a swing to the right.

On the Thursday, the Party conference voted to amend the Party constitution in such a way as to give the NEC the final say in the drafting of the party's general election manifesto. From then on, the realignment of British politics became unavoidable.

To my this, however, is to list a set of problems rather than a set of solutions; we are all of us simply groping for a path back to stability. In Britain, as a result of the Civil Service strike, we are groping in an almost impenetrable fog of ignorance, and have been driven to adopt a de facto exchange rate objective in the absence of any other reliable monetary figure. The question which the Chancellor did not raise, and which could perhaps be faced, is how far this is a sensible approach at a time like this. It is only of limited comfort, as we follow in the wake of U.S. policy actions, to say that the policy is mistaken. We are powerless to change it.

An alternative does exist. The US authorities have no exchange rate objective, and refuse to intervene in the currency markets: the worldwide influence of dollar rates is a result of the fact that other countries do have an objective for their own exchange rates against the dollar. This became apparent during the summer, when West Germany and her EMS partners became worried about the secondary oil shock resulting from dollar appreciation.

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matter of principle, this is regrettable and it is particularly regrettable that producer interests should once again be given preference over those of consumers, at a time when all governments talk so loudly about the need to fight inflation.

But at least in this case the price support arrangements will not lead to the accumulation of a fish mountain or a massive increase in costs on the Community budget. If, in spite of the barriers against cheap imports, market prices should nevertheless fall substantially below the reference level, fishermen will be required either to dump their catches back in the sea or sell them for fishmeal at a "withdrawal" price.

This week's agreement has raised some hopes that the remaining elements in a common fishing policy might be hammered out before the end of this year. That would seem to be a tall order, since it would imply agreement on three very difficult questions: the size of the total allowable catch in Community waters, the national quotas to be allocated to each of the member states and the vexed question whether the 12-mile zones should remain exclusively national fishing grounds after the end of next year.

Achievement

Since Britain has "contributed" a disproportionately large share of the valuable fishing grounds in the North Sea, the UK will be after a correspondingly large quota, but that will not be easy to secure. In any case, it is still uncertain whether all the member states really want a common fishing policy.

But it is something for the Council of Ministers to have got even this far, and that is in itself a significant achievement for the British Presidency. It will be much more significant if, in the three months of that Presidency remaining, Britain can secure some real progress in the reform of the common agricultural policy in general and in the budgetary rules in particular. There there really would be something to be pleased about.

Brief lives

Browsing through the new volume of the Dictionary of National Biography may be an expensive pastime — it costs £40 — but what memories it recalls.

Where are the characters in public life now to delight the newspaper diarist with the idiosyncrasies of the generation that died in the 1980s?

Sir Thomas Beecham, strolling down Piccadilly on a warm evening, hailing a cab to carry his overcoat and ordering the driver: "Follow me."

A melancholy E. M. Forster complaining: "I warned both hands before the fire of life. And put it out." Billy Smart riding an elephant through Mayfair and parking it at a meter before inserting a shilling. Egyptologist Margaret Murray casting a (successful) spell over a simmering sauceron in the Institute of Archaeology.

The Oxford University Press obituaries bring them all vividly back to life from writers like Evelyn Waugh, sending his children back to school with holiday reports, to war heroes like New Zealand's General "Tiny" Freyberg. New Zealand troops did not seem to share much, Montgomery observed when he took command of the Eighth Army. "If you wave to them, they'll wave back," Freyberg replied drily.

Double measure

I am surprised that compilers of the General Household Survey managed to make any sense at all out of responses to Britain's first survey on "cohabitation," given the blankets of cynicism which muffled the questions.

"Before you and your husband actually got married, did you live together as man and wife, or not?" asks the latterday inquisitor, shuffling her feet under the table though her face preserves an air of unconcerned calm. Understandably women may have variously interpreted "living together as man and

wife," but with a nod and a wink and a nervous laugh the message evidently got through, and the picture emerges.

Of the 1979 sample, 3 per cent of women aged between 18 and 49 "indicated that they were cohabiting." From this, we may deduce that "all the 162 cohabiting women therefore said that they were living together with someone as man and wife," which sounds a fairly demanding sort of domestic arrangement. But if you do go in for that sort of thing with a view to tying the knot later on, you may be reassured to know that "there was no difference in the length of time a couple lived together before a first marriage between those marriages which were continuing and those which had broken down."

Alphabet coup

If anybody out there is trying to compile a slim volume entitled "Robert Muldoon, a study in good humour" I must warn you that it is getting slimmer by the minute. The man who said of the Nigerian head of state that "I would be inclined to suggest he find himself a good taxidermist" has now taken to using the term "rathash" to journalists who have failed to win his affection.

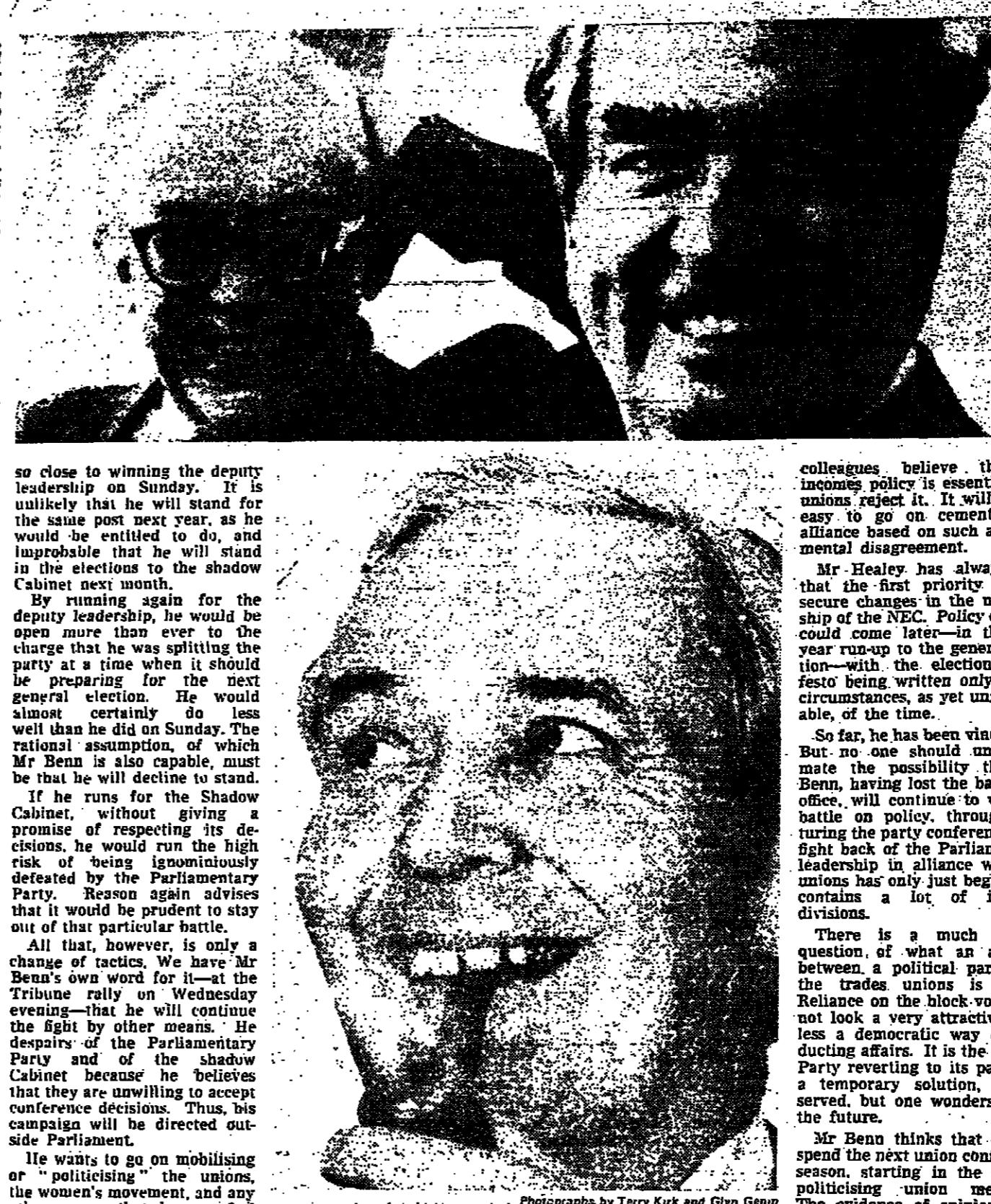
The Nigerians, whose criticism of the Springbok tour led to the elegant variant on "get stuffed," were upset again at the Commonwealth conference yesterday. Delegates to Commonwealth meetings are usually arranged around the table in an alphabetical zig-zag, so that your alphabetical neighbour sits across the table from you. That would appear to demand that New Zealand and Nigeria would be placed next to one another.

What happened in practice was that the name plates were juggled about, to leave the New Zealanders flanked by Malta and Papua New Guinea. The Nigerians were furious.

POLITICS TODAY

The old alliance revives

By Malcolm Rutherford in Brighton



Fighting back just as he would don his tin hat and fight back, if the Russians invaded Britain. No one points out that it cannot be entirely desirable to be invaded in the first place or that there is no validity whatsoever in the comparison between Afghanistan and Britain.

Mr Benn says that the Russians have not invaded Poland, ignoring the fact that they did invade Hungary and Czechoslovakia, and that the invasion of Poland may be no crime. He appears to us no difference in the conditions between East and West Germany. Such is the present state of the Labour Party that it is allowed to get away with intellectual nonsense. He claims to have won the argument and no one contradicts him.

Yet, there is a kind of creeping internationalism in the party. Labour has caught up with the fact that Mitterrand won a socialist victory in France. Mr Foot now plays up his contacts with the Socialist International. Including the French. There is thus a possible way out of unilateral nuclear disarmament by relying on a European socialist approach to arms control, and maybe even a European socialist approach to British membership of the Common Market.

The Labour Party's interest in what is happening in Europe has been one of the few new strands in the conference. It will be enhanced if the socialists win the election in Greece in two weeks' time.

The other item of note is the way Mr Foot is building his own base. He encouraged Mr John Silkin to stand as the third candidate in the election for the deputy leadership and it was Mr Silkin's candidate which enabled part of the Left to find an excuse for abstaining on the second ballot, thus keeping out Mr Benn.

Basis of new Labour Left

Mr Foot himself did not vote in either. Here is a basis of a new Labour Left united around Mr Foot.

The conference ends today with the party in considerably better shape than could have been expected this time last week, even if few of the basic problems have been resolved. For the first time in the brief history of the Social Democratic Labour has staged something of a comeback and may well win the by-election in Croydon North West on October 22 — that would be a boost to morale if ever there was one.

One of the curiosities about his campaign all along has been the general reluctance to tackle the economy and the other parties between now and then, as well as the vagaries of the British electoral system. Brighton suggests that their prospects have improved substantially.

As for the general election, it was always conceivable that Labour would win, even under Mr Benn, depending on what happens to the economy and the other parties between now and then, as well as the vagaries of the British electoral system.

Mr Benn says that the possession of nuclear weapons has not led to the Soviet Union having entirely its own way in Afghanistan; the Afghans are

Men & Matters

Not at Muldoon, but at the suggestion that they would deign to be moved away. Does an elephant fear a great?

commented somebody whom I must for diplomatic reasons describe as "one African source."

the Left almost by default. There was no David Owen, Bill Rodgers or Shirley Williams to stand up and be hissed, while putting another case. Mr Brynmor John, the Party's defence spokesman, would have been boozed if he had been called to speak but, perhaps, it was tactful of the conference chairman, Mr Alex Kitson, to overlook him.

The party is thus more than ever committed to unilateral nuclear disarmament, to withdraw from the Common Market, and to an economic policy which appears to be based on

the premise that there is no such thing as inflation or that, if there is, it does not matter.

If those on the centre and right really believe that they won such a victory this week, their next task is to start changing party policies. They will also have to take into account the fact that on some issues — Europe and nuclear weapons — Mr Foot's views are not all that different from those of Mr Benn.

There is again a central flaw in the alliance between the unions and the party leadership. Mr Foot and the bulk of his

members do not want radical change.

But if Mr Benn is to be defeated, it will need more than the mobilisation of the block vote. The unions will have to become more democratic, and Mr Benn will have to be refuted on policy grounds.

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Hine. The connoisseurs' cognac.



Observer

JAPANESE ECONOMY

The problems of success

By Charles Smith, Far East Editor in Tokyo

FOR A nation which has become associated in most people's minds with ruthless economic efficiency Japan has got itself into a remarkably awkward situation.

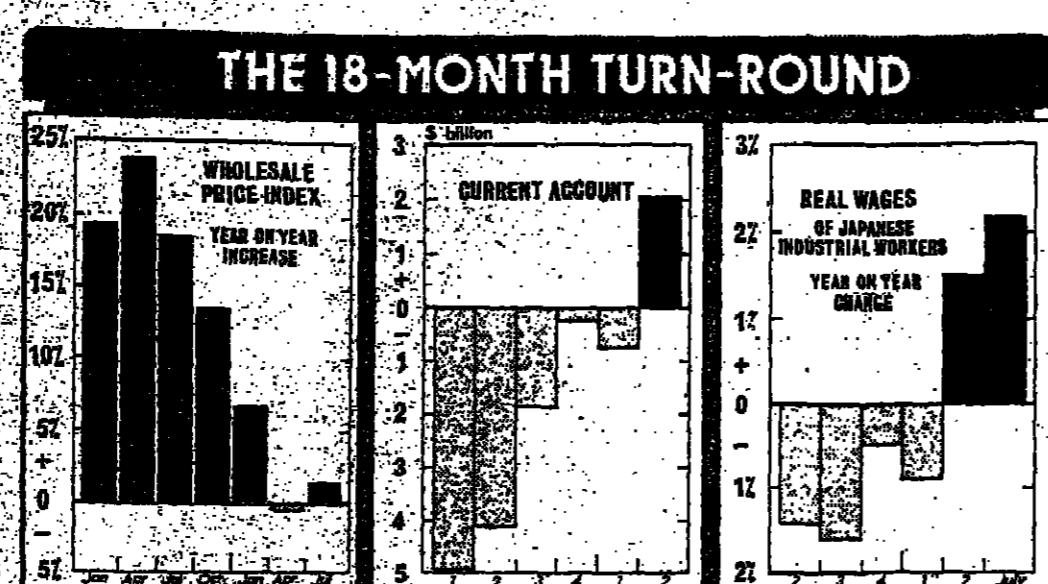
The Japanese, in advance of almost everybody else, seem to have dealt with the inflationary difficulties caused by the 1979 oil crisis as well as to have taken the measure of payments surpluses caused by higher oil prices. Having shamed up these two achievements in record time, however, the Government is failing to make the domestic economy grow.

Its failure, already apparent from economic indicators released during the past couple of months, will be dramatised today when the cabinet approves an economic package which will not, in fact, contain any measures calculated to stimulate overall demand—though it may hold some hope for individual, depressed sectors of the economy.

Why Japan should have coped so successfully with the external challenge of the 1979 crisis while failing in the apparently simple job of getting its consumers to consume in 1981 is a puzzle which may well baffle those trying to manage inflation-ridden western economies. The short answer—as the Governor of the Bank of Japan, Mr. Haruhiko Nakawa, pointed out in a recent lecture—is that oil crises inflict deflation as well as inflation on their victims and Japan's particular set of skills are more suited for dealing with the latter than the former.

The story of how Japan—reputedly the world's most energy-deficient major nation—managed to restore equilibrium to its balance of payments and stability to its price index within 18 months of the doubling of world oil prices is already well known. What may be less familiar are three major achievements which lay behind the spectacular improvement in economic indices:

Japan's industrial workers accepted an across-the-board wage award in the spring of 1980—which meant negative "real" wage increases during much of the following 12 months. While working for less, Japanese workers also produced more. Industrial productivity in the first half of 1980 rose by 3.8 per cent



from the previous year's level compared with a 1.5 per cent improvement during the same six months in the U.S. Lastly, and perhaps most important of all, Japan established itself as winner during 1980 in the art of producing more goods with a smaller input of energy.

Japan had been averaging a 0.6 per cent rise in energy consumption for every 1 per cent of GNP growth in the years immediately preceding the 1979 oil crisis (before the first oil crisis its energy input was, of course, much higher). In 1980 it recorded the extraordinary achievement of reducing energy consumption by 0.49 per cent for each additional 1 per cent of GNP.

Energy saving achievement

The Japanese achievement in saving energy reflects a shift in the industrial structure of the country from high to low energy consuming industries as well as striking falls in consumption by individual industries (steel for example). As a result, what should have been a 30 per cent increase in Japan's oil import bill in 1980 actually worked out at a rise of 35 per cent while in volume terms oil imports fell much as 10 per cent from the previous year.

Japan's oil saving and productivity boosting exploits help to explain why the country's wholesale price index went from a

year-to-year increase of 24 per cent to a fall of 0.5 per cent between April 1980 and April 1981. They are also among the main reasons for a cut in the balance of payments deficit from more than \$25bn per month in the spring of 1980 to less than \$1bn a year later. Combined with a growth rate of 3.8 per cent in the Gross National Product for the fiscal year ending March 1981, all this seems to add up to a miraculously rapid recovery from what had promised to be the crippling blow of the 1979 oil crisis.

The snag was that—as in the aftermath of the 1973 oil crisis—Japan could never have achieved what it did without the involuntary support of much less successful countries in Europe and North America.

Japan's GNP grew in 1980 not primarily, or indeed to any appreciable extent, as a result of domestic demand (although the domestic sector of the economy accounts for a larger share of GNP than is the case with many western European countries), but because it had been possible to engineer an export boom to coincide with a sharp cutback in the volume of imports. The export boom meant widening trade surpluses with Europe and America (in the case of the EEC to a trade gap of \$8.8bn in calendar year 1980 compared with the previous year's \$5.1bn). This in turn raised the familiar (though in the months immediately following the oil crisis, briefly forgotten) spectre of a trade

war between Japan and its western trade partners.

The reaction of Japanese economic planners to charges that Japan had solved the economic problems facing it at the beginning of 1980 by creating problems for others was to announce (in December last year) that economic growth would henceforward be domestically oriented. In its 1981 economic outline the Economic Planning Agency (EPA) chose a figure of 5.3 per cent for real growth in the 12-month period running from April 1981 to March 1982 and said that approximately three-quarters of this would come from the domestic sector, leaving a modest one-quarter to be contributed by exports. The EPA also said that \$6bn deficit was "inevitable" for the new fiscal year.

The EPA's prescription for a more balanced and acceptable Japanese economic performance began to look unconvincing as soon as the new fiscal year got under way. Far from showing any signs of the modest deficit that had been forecast, Japan's current account swung decisively into surplus from June onwards. Meanwhile the recovery in domestic demand that had been counted on to keep GNP growing simply failed to materialise.

As a result of barely perceptible increases in consumer spending, "disappointing" capital investment by industry and a sharp fall in housing expenditure the domestic sector

contributed only 0.3 per cent to total economic growth in the first quarter of the fiscal year (April to June) while the external sector pulled exactly three times as much weight (0.9 per cent). This was precisely what the reverse of what the planners had expected.

Getting back on course however looks like being extremely difficult, given that neither of the two main policy instruments which would normally be used to rebalance demand are in fact available for use by the authorities.

Instrument number one—the use of deficit financed public works spending to stimulate demand in some key industries—is out of reach for the very simple reason that Japan's budget deficit is already far too large (as a result of pumping-prime expenditure in the mid-1970s on the last occasion when Japan came under western pressure to reflate its economy). Instrument number two—a further cut in the Bank of Japan's discount rate—has been advocated by some expansion-minded officials and business men (including, privately, the Director General of the Economic Planning Agency, Mr. Toshio Komoto). The trouble is however that a two-digit gap already exists between Japanese and American short-term rates.

The gap is blamed for the fact that the yen's foreign exchange market value (of around one dollar equals Y232) seriously understates its real value and thus makes Japan's exports to the U.S. even more competitive than they would normally be. To reduce short-term interest rates—and weaken the yen further—hardly seems to be the recipe for reducing frictions between Japan and its trading partners—even if it might, incidentally, help to stimulate demand.

Because the Government is barred from using either of the normal tools for stimulating macro-economic demand—the pact which is due to be unveiled today will probably focus mainly on micro-economic measures—it is on ways to prop up individual sectors of the economy. The huge contrast in the recent performance of Japan's booming finished goods industries (cars, electronics, etc) and its deficit-ridden basic materials industries makes this a very natural approach. Industries such as aluminium smelting, oil refining and paper

and pulp, some of which may record losses running into hundreds of billions of yen during the next few months, would have needed rescuing anyway whether or not the Government happened to be looking for materials to put into a "package."

Wiping out the red figures in the basic materials industries, however, may not necessarily stimulate overall demand. Capacity cuts, rather than demand increases, are more likely to be the solution for industries that can no longer cope with the high cost of energy in Japan or with the inflated prices of specific raw materials. In a few cases import protection against imports may also be considered.

The poor prospects for engineering a recovery in domestic demand by either macro- or micro-economic measures do not mean that no upturn is in sight for the Japanese economy. Some spontaneous revival of consumer spending seems in order given the current stability of prices and the fact that real earnings have at least begun to climb after the restraints of 1980. Despite this, Japan will have a hard time reaching the 4.6 to 4.7 per cent growth rate that Government is likely to set after recalculating the original 5.3 per cent growth rate to allow for a change in the year used as base for the deflator. It will be still harder to generate half this amount from the domestic sector—to say nothing of the three-quarters originally promised.

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Midland News down 14.5%

LOWER ADVERTISING volume contributed to a 14.5 per cent fall to £1.37m in pre-tax profits of the Midland News Association, provincial newspaper publisher, in the half-year to July 4 1981.

Mr Malcolm Graham, the chairman, says: "The general advertising charges were another factor, but this was more than offset by a saving in corporation tax due to allowances on large capital expenditure. Turnover improved to £22.3m (£21.17m).

Profits for the second half are expected to be inhibited by the weakness of sterling which will substantially increase the cost of newsprint. Taxable earnings for 53 weeks to January 3, 1981 were £3.29m.

Findlay Hardware losses rise

INCREASED first-half losses were shown by Findlay Hardware Group up to June 30, 1981. The pre-tax deficit went from £166,000 to £311,000.

There is no interim dividend — the last interim was 8.5p net per 25p share in 1978. The directors state that there is no likelihood of a final dividend paid.

The chairman of this investment holding company says that removal, redundancy and other associated costs will continue for the rest of 1981, and will contribute to second-half losses similar to those in the first half. However, he is confident that the group will be more efficient in 1982, and capable of profitability even in today's depressed economic conditions.

Turnover was down to £7.68m (£8.83m). Interest charges were lower at £21.000 (£29.000). Tax was the same at £10,000.

The group will use the proceeds of several transactions to reduce overall borrowings. The sale will enable a greater concentration of effort on the main part of the group's business — hardware distribution.

The sale of Buchanan and Wilson (London) to McArthur and Company (Steel and Metal) of Bristol has been completed. The group has also disposed of a small retail business in Glasgow — James McFarlane. The recent closure of a Manchester warehouse has released that property for sale and contracts have been exchanged to sell about 25 per cent of the property at Scotstoun, Glasgow.

These transactions, combined with the placing of remaining properties on the market, mean the group can centralise operations in Glasgow, where it has rented a property at Clydebank for £50,000 pa.

House Property jumps

With property disposals increasing their contribution from £11.770 to £55,230 pre-tax profits of the House Property Company of London increased considerably, from £12,788 to £116,603 in the half-year to June 30, 1981.

There was a tax charge of £9,500 compared with £6,000. The interim dividend is raised from 1p to 1.5p—the increase being to reduce disparity. Last year's final was 5.5p.

Vickers expects advance for year

HIGHLIGHTS

FOR the first six months of 1981 Vickers, the armaments, engineering, medical equipment, printing machinery, and office equipment concern, returned pre-tax profits of £9.5m on sales of £28.3m.

For the corresponding period last year the group reported taxable profits of £12.6m including exceptional interest received on nationalisation compensation relating prior years of £3.2m, on turnover of £210.6m. On a comparable basis after knocking off the excess of credit and adding the profits of Peugeot-Renault Motors Holdings of £1.5m earnings before tax would have been £6.5m.

The directors say for most of the group's UK engineering manufacturing businesses demand remains at a low level and consequently prices are extremely competitive. Trading results have improved somewhat as a result of demanning and cost-saving actions, and the change in the dollar/sterling exchange rate has improved margins for trading in North America.

At the AGM in June the directors indicated that although the year had started disappointingly they foresaw results for the year showing some improvement over those of 1980.

They now say that this has been borne out to day, but add that they still see no signs of an upturn in the UK economy, and that the recent increase in interest rates further adds to the burden of the group's costs and may well delay any increase in activity.

None the less, the directors comment that present expectations are that profits for the year will exceed those of 1980 provided that the sterling equivalent of the group's sales

dominated in foreign currencies is not unduly affected by a marked strengthening of the pound against those currencies between now and the end of the year.

They are maintaining the net interim dividend at 4.5p per £1 stock unit for 1981, a total of 12p was paid in 1980.

Negotiations are continuing with the Ministry of Defence on the outstanding claims arising out of the premature cancella-

tion in 1979 of the Iranian tank diesel engine contract. It is expected that these negotiations will be completed before the end of the year and that the directors will be able to report in the 1981 accounts the payments received and the accounting treatment adopted.

In the meantime, they say £1m has been released from provisions already made to offset the costs and losses incurred during this period at the diesel military engine facility as a result of the plant under-utilisation following the contract cancellation. Such costs and losses at the current level were not incurred in the first half of 1980.

The pre-tax surplus for the first six months was struck after interest payable less investment income of £8.5m (£7.5m) and share of profits of associates of £200,000 (£300,000).

Tax was the same at £2.6m and after minorities of £50.000 (£50.000) attributable profit before extraordinary items and preference dividend payments was £6.4m (£8.1m).

Stated earnings per stock unit excluding interest on nationalisation in respect of prior years were 8.5p (1.8p), and including the interest, 8.5p.

See Lex

Mitchell Cotts slightly higher at £9.14m

TRANSPORTATION and engineering, which account for 99 per cent of Mitchell Cotts' group's total profits, have again contributed to record year's increasing profits, respectively 17 per cent and 22 per cent in the year to June 30, 1981. Against this, activities on the trading side are much reduced.

Pre-tax profits for the group were marginally higher at £9.14m compared with £9.02m. There are additional profits on extraordinary items for the year amounting to £2.72m (£22.300 loss). This arises largely from the surplus over book value in respect of the compensation settlement in Uganda. Turnover climbed from £304.86m to £363.83m.

Mr P. P. Dunkley, the chairman, says it has been decided to realise a target sum equivalent to £2m by selling properties in South Africa. Of this total, £1.4m has already been achieved since the end of the financial year. Sale of one property which was not considered essential to the business, and the extraordinary credits attributable profits were considerably higher at £6m compared with £3.9m.

The final dividend is un-

changed at 2.55p for a same again total of £111.25p. Dividends absorb £2.21m (£1.35m), leaving retained profits at £37.7m (£12.40m). Stated earnings per 25p share are down from 6.55p to 5.82p.

Turnover and profits by division were (£20.000) engineering, £16.955 (£11.574); and £29.724 (£13.532); transportation, £14.825 (£12.320); and £4.128 (£2.387). Trading, £6.554 (£5.758).

On a CCA basis pre-tax profits were 5.55m.

• comment

The composition of broadly unchanged annual profits from Mitchell Cotts serves to underline the point the group has been making for some time now that it is not an overseas trader, and should not be rated as such. International engineer would perhaps make a better fit but, given the available information in other areas, this has been the case with Southern Africa achieving an increase of 22 per cent, and Australia bringing in a useful profit.

The pre-tax figure was struck after higher interest charges of £5.53m (£4.32m). After minorities of £1.96m (£1.54m) and the extraordinary credits, attributable profits were considerably higher at £6m compared with £3.9m.

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HTV down to £2.97m but maintains payout

TAXABLE PROFITS of HTV Group, the diversified television concern, declined from £3.85m to £2.87m for the year to July 31, 1981, on turnover ahead at £6.5m, compared with £5.64m.

A divisional breakdown of the surplus shows TV, £2.33m (£2.85m) after Exchequer levy of £3.43m (£2.14m), fine art, £38.000 (£47.000), publishing and stationery, £55.200 (loss £11.000), and property and leasing £72.000 profit (£53.000).

The loss by the publishing and stationery division mainly reflects the abnormal trading costs incurred during the reorganisation of TP and J. Smith, as well as the abnormal difficulties experienced by Frederick Muller in the publishing industry.

There was a tax charge of £9,500 compared with £6,000. The interim dividend is raised from 1p to 1.5p—the increase being to reduce disparity. Last year's final was 5.5p.

The completed reorganisation

of Smith is expected to produce a return to profitability by that company during the year ending July 31, 1982.

The group's taxable profit for the year under review was struck after interest charges of £5.000.

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The technical equipment, new equipment and motor vehicles used in the television activity were valued to take account of inflation during the period from previous valuation or purchase, as appropriate, to July 31, 1981. A surplus of £570,000 arose on the reorganisation of a subsidiary, £505,000, less surplus on the disposal of properties, £173,000.

Stated earnings per share were 15.63p (14.56p) but a final dividend of 6.5p (same) maintains the net total at 10p per 25p share.

All freshend and certain lease-

• comment

A decline in overseas programme sales from 1980's £912.000 outside the range of the levy charge has given the Exchequer a much bigger proportional cut of HTV's television profits. But still advertising revenue was strong despite the recession and TP profits are only down an eighth after an extra £1.0m of levy. As for the diversification away from TV, Frost and Reed, its fine art operation, is holding a lower level of profitability, a less rough market, and the publishing side is a real headache. T. J. & J. Smith, publishers of *Dailies*, diaries, and books

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published Muller made a continued loss above the line of over £1m. Closure costs and redundancies at Malden have resulted in a further below-the-line charge of £1m. However, Smith has been brought back to a level where it can trade profitably so there is a fair chunk of recovery to come this year. TV could also make a better showing in 1981-82 thanks to buoyant advertising and a lower wage round in July though to January the IBA rental costs will go up. Overall HTV could make £3.4m plus this year. Yet at 8.5p the 16.9 per cent yield is the most important figure for the shares.

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The Directors have declared an interim dividend in respect of the year ending 31 December, 1981 of 6.5p per ordinary stock unit of 20p each on 18,166,418 units (1980—0.55p on 17,610,048 units) amounting to £108,995 (1980—£9,855). The interim dividend will be paid on 25th November, 1981 to ordinary stockholders on the register at the close of business on 26th October, 1981.

Interest on stock so converted will cease to accrue as from September 30.

British Assets has repaid the U.S.\$10m New York Life Insurance Company loan.

Provincial Insurance up sharply

PRE-TAX profits of Provincial Insurance Co. climbed from £1.84m to £5.02m after including investment income of £4.7m, against £4.23m.

In the meantime, they say £1m has been released from provisions already made to offset the costs and losses being incurred during this period at the diesel military engine facility as a result of the plant under-utilisation following the contract cancellation. Such costs and losses at the current level were not incurred in the first half of 1980.

The pre-tax surplus for the first six months was struck after interest payable less investment income of £8.5m (£7.5m) and share of profits of associates of £200,000 (£300,000).

Tax was the same at £2.6m and after minorities of £50.000 (£50.000) attributable profit before extraordinary items and preference dividend payments was £6.4m (£8.1m).

Stated earnings per stock unit excluding interest on nationalisation in respect of prior years were 8.5p (1.8p), and including the interest, 8.5p.

See Lex

A new investment company specialising in minerals and energy is to be launched on Monday by stockbrokers Strauss Turnbull. Initially 300,000 shares in Mores (Mines) Oil and Gas Resources will be placed at £5.10 each but the authorised share capital comprises 5m shares in full for 1200 tenders and the issue price will remain at £10 until October 20.

The company is open ended so that future shares will be issued and redeemed at net asset value subject to dealing expenses. Mores is registered in London.

The fund will invest in an international spread of equities in mining companies, mining finance houses, oil and gas producers and prospecting companies serving any of these sectors.

The chairman of Mores Fund Managers, the Jersey Based managers of the fund, is Mr Hugh Sisson of Strauss Turnbull. Other members of the firm will be closely involved in managing the fund.

The broad aim will be to put about one-third into precious metals, one-third into other minerals and one-third into energy. No more than 10 per cent will be in any one company, no more than 20 per cent in unquoted investments, while the managers will not go short, purchase physical commodities or futures or trade in options.

Dividends shown per share not except where otherwise stated.

* Equivalent after allowing for scrip issue. † To reduce disparity increased by rights and/or acquisition issues.

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Ford-and the Fleet owner

A survey of the Fleet business in Britain and how Ford support the company vehicle operator.

A British commitment that succeeded

By a Special Correspondent

From small beginnings — in a converted carriage works at Trafford Park, Manchester — Ford of Britain has grown into one of the UK's largest manufacturing companies; employing around 70,000 people in 24 plants from Belfast to Bridgend and Liverpool to Basildon.

In 1980 Ford of Britain plants produced 522,484 cars, trucks and tractors, as well as millions of associated automotive components. Export shipments of vehicles and components totalled £852 million and Ford of Britain employees proudly boast that they earned more export revenue per head than the employees of any of the other three major British based vehicle manufacturers.

Investment by Ford in Britain since those very early days in Manchester has easily outpaced the rest of the industry. In 1981 the first vehicle came off the production line at the brand-new Dagenham plant by the Thames in Essex — now enlarged to six different plants with a total floor area of some 10 million square feet.

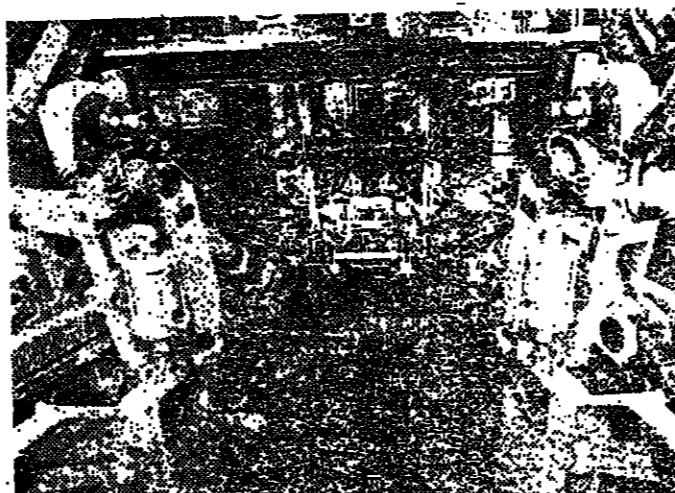
A policy of de-centralisation in the late 1950s and early 1960s saw the establishment of a number of factories, the major ones being at Halewood on Merseyside in 1962, a tractor plant at Basildon in Essex (1964) and a truck plant at Langley in Berkshire. Two major component plants, at Swansea and Belfast, began production in 1965. In 1967 a new £103 million Research and Engineering Centre was opened at Dunton in Essex, followed by a £30 million parts distribution centre at Daventry in Northants in the early seventies.

Coming right up to date, the massive new engine plant at Bridgend in South Wales was opened in 1980. This showpiece facility, costing £180 million to build and equip on what was previously a green field site, has

a capacity to build 500,000 engines a year. Bridgend-made engines are fitted to most Escorts made in Germany as well as Britain. Currently around 70 per cent of Bridgend output is exported.

New Products

In the past 12 months two important new Ford models have



Universal Transfer Devices preparing to weld the engine compartment of the Escort.

been announced, the Escort range of cars and vans and the Cargo truck range. The Escort project represents a mammoth investment, involving £380 million in manufacturing facilities alone. Production of the car itself is carried out at Halewood where more than £200 million has been invested in the past three years, of which £135 million is directly associated with the new model.

This includes projects such as an automatic six-speed line of 1,000 tonne presses for the production of one-piece Escort bodies; the introduction of 38 universal transfer devices ("robots") into the body construction process; and the installation of a new paint system. In a full year Ford spends more than £100 million on production materials and components for the Escort with British firms.

The new Cargo truck range, which was introduced in March 1981, involved extensive conversion of the Langley truck plant, including the installation of automatic welding robots for cab construction and a new cathodic paint plant. In total the Cargo project required an investment in Britain of £125 million.

Component plants which participated in the investment for the new models included those at Swansea, Dagenham, Basildon, Woolwich, Lexington, Enfield, Belfast and Southampton.

And it was recently announced that Dagenham production of Britain's best selling small car, the Ford Fiesta, is to be increased to around 250 units a day — more than double the figure of two years ago.

The 1982 Granada which goes on sale today is the latest move in Ford's continuing programme of product improvement.

Earlier this year Ford of Britain Chairman and Managing Director, Sam Toy, emphasised the company's continuing commitment to Britain when he announced that investment for the years 1981-1984 inclusive will total approximately £1,400 million.

Expenditure on this scale, shared between new products and the facilities to produce them, inevitably depends on the continued profit performance that Ford alone in recent years has been able to achieve. By the same token those investments, coupled with the sustained drive towards greater productivity, are the only means by which Ford, or any company, can hope to compete effectively with foreign manufacturers.



Allen of Romford, one of the 399 Ford Main Dealers strategically located up and down the country.

The Ford dealer network

KEITH PRICKETT, DIRECTOR OF MARKETING

Back in 1964, Ford made its first blueprint for today's Ford dealer organisation. In that year it launched its first five-year programme of market studies to produce a national representation plan. The objective was to establish a network of dealers, properly located for each market, each with adequate finance, facilities and management and able to expand with the growth in industry size and Ford share — in short, to plan the right type of dealers, of the right size in the right place and at the right time. Not too many to protect dealer viability, nor too few to ensure comprehensive coverage, but just right.

The result of this planning is the present dealer pattern of 399 Main Dealers covering cities and major towns, 134 Truck Specialist Dealerships strategically located, and 817 Retail Dealers in the many smaller communities. For the fleet operator, this means that wherever his vehicles operate he can count on a local repair service and parts availability second to none.

Potential Growth

Ford

was early in recognising the potential growth of the business market, and determined at an early stage to embody the particular requirements of fleet operators in its product planning. Supported by

these products, Ford dealers have gained the lion's share of the fleet market. As a result, Ford has a higher sales throughput per dealer than any other franchised network. This has given Ford dealers a skill in recognising the needs of the operator and the expertise to meet these needs, whether by straight sale or leasing. It has also allowed them to establish extensive service facilities and parts inventories.

Ford Motor Company has always set great store on training for dealer staff. It runs regular, residential courses for dealer personnel on all aspects of dealership operations. Prominent courses include training for salesmen in contract hire and leasing and the special needs of the fleet market.

Parallel to the dealer's fleet activities there is a large team of fleet personnel at the company's headquarters and in the field whose function is to provide specialist support and advice on sales, service, parts and financial matters, both to dealers and to fleet-owners.

So, in choosing a Ford for his fleet, an operator buys not only a product designed with his special needs in mind, but also the assurance of a nationwide back-up service for his vehicles from trained and helpful Ford dealers.

FOCAS can claim a number of successes in this latter respect, like the case of a major fleet operator who reduced his maintenance costs by ten per cent through better workshop control and planning while another operator was able to identify and replace 'rogue' vehicles and thereby reduce their operating costs by over 12 per cent.

FACTS and **FOCAS** are aids to management as part of its overall objective of achieving more efficient and cost effective transport operations. Neither system provides all the answers and they do not make the decisions. What they do, however, is to provide fleet management with accurate and reliable data on which important operating decisions can be made with confidence.

Without such information, decision making is dependent on hunches and guesswork and we are then back in the realms of "seat-of-the-pants" transport management which has prevailed for too long.

ROGER HUMM, DIRECTOR OF SALES,
FORD OF BRITAIN

Fleet business is vital

There is little doubt that the largest fleet market in Europe is in the United Kingdom. Nowhere else are so many passenger cars sold for business usage, and in only two other countries, France and Germany, is the commercial vehicle market larger.

While there are no official fleet purchasing statistics, it is generally recognised that, at least 60 per cent of new cars registered in the UK each year are bought by business users, from the very large operator to the small independent business man with only one car.

In the fiercely challenging economic environment of 1981 the fleet market is vitally important and no manufacturer is more aware of this than Ford.

Ford has been clear market leader in the fleet sector throughout the Nineteen Seventies and this continues into the Eighties. The reason is simple: we have continuously invested in product engineering which meets the fleet operator's needs and we have backed our products with a dealer organisation and support services second to none.

A continuing commitment to investment in engineering and

product "Integrity" has already been demonstrated over the last twelve months by the introduction of the new Escort and Cargo truck range.

Today we launch our 1982 Granada where the major emphasis once again has been placed on advanced engineering. These products typify our determination to provide the consumer with significantly improved products which we can claim, with integrity, represent improved value for money.

No sector of the market is more discerning than our fleet buyers and their requirements consistently receive attention. The bonus to the private buyer is that he too derives the benefits which accrue from products designed to meet the professional demands of the transport manager.

This supplement describes the range of products and resources made available to the fleet purchaser by Ford.

"Ford Gives You More" is more than an advertising statement, it is a commitment to go on improving Ford's service to all its customers and, of course, to the fleet owners of the future.

A continuing commitment to investment in engineering and

Take the guesswork out of Fleet costs

MICHAEL MEAD, MANAGER, LEASING AND RENTAL SALES

Efficient management and strict financial control of both company car and commercial vehicle fleet operations is essential in today's economic conditions. Fuel costs in particular are at an extraordinarily high level at present as are most operating costs.

Ancillary

For the majority of companies the operation of car and commercial vehicle fleets is ancillary to their main business activity. Nevertheless they are important functions for which cost levels must be carefully monitored and contained within closely defined budgetary limits.

Too often, insufficient attention is paid to the manner in

which vehicles are operated, to the levels of utilisation of commercial vehicles and to the costs involved in operating and maintaining any fleet.

In many people's eyes a vehicle is merely a tool which should be used without discrimination to fulfil a wide range of tasks as and when required. Little thought is given to the relative value of the movement compared to the cost of the cost.

Uneconomic

A typical example is the use of heavy vehicles to deliver small consignments over long distances because the customer insists that the order is urgently required. While such actions often can be justified up to a point, there must come a time

when the excessive costs cannot be justified. Regrettably, however, not many companies have suitable cost recording and monitoring systems which enable the responsible executive to make informed decisions.

It is in this context that the Ford FACTS and Ford FOCAS systems provide the fleet operator with the information he needs to make rational management decisions. FACTS is designed exclusively for the car fleet operator while FOCAS is mainly for commercial and mixed car and commercial fleets. Both are computer based cost monitoring and analysis systems. In each case operators submit regular cost details of their fleets on standard format

documents to a central processing office where the analyses are prepared.

FACTS, the Ford Analysis of Car Transport Statistics, was developed in conjunction with Hoskyns Systems Limited to provide transport and financial control information for fleet users through a number of standard reports which may be tailored to suit individual needs.

Its major benefit falls into three main areas: policy determination, management control and daily control.

Optimum

The Maintenance Cost report provided within the system enables the fleet manager to see the comparative operating costs for a variety of vehicles over specified periods and annual mileages. Thus for a particular vehicle, the report will quickly and easily show the optimum age/mileage replacement policy based on maintenance costs.

At the same time an evaluation of alternative models can be made allowing the fleet manager to select the most suitable vehicle to operate in any

particular category and the most economical replacement cycle. Among the other information provided by the Maintenance Cost report are statistics which assist in budgeting and which aid the comparison of actual costs and fleet performance with national averages.

Control

The Model Maintenance Control report shows how costs for similar cars vary from driver to driver and the actual cost per vehicle in mileage ranges against budget for the period and also total cost to date against budget. Such reports are invaluable to management for highlighting poor performance vehicles, establishing operational budgets, analysing operating costs and providing all the necessary information for strict control of fleet running costs.

For purposes of daily control, further information is provided to give a case history of individual vehicles and to indicate, for example, whether warranty claims are applicable and whether vehicles are being over serviced. It will also analyse

and monitor repair costs, show incorrect or duplicated charges as well as monitoring service intervals, vehicle excise duty renewals, dates and annual MOT test requirements.

With over 70,000 vehicles in all makes on the system FACTS provides an excellent reference against which fleet operators can compare their own vehicle statistics. It gives them a complete information service based on standardised reports but with sufficient flexibility to incorporate individual fleet information requirements.

FOCAS

For the commercial vehicle operator, Ford offers FOCAS (Ford Operating Cost Analysis System) as a fleet user support system irrespective of the make of vehicle operated.

It is operated through L. A. Computer Services Ltd, and its aim is to monitor the areas of most concern in transport fleets.

Principally these include make and model analysis which enables the operator to identify the most cost effective vehicle for the job; age band analysis to

aid replacement planning; inter-depot and work activity comparisons to identify areas over-provided with vehicles; and vehicle and driver comparisons to identify high cost units for corrective action.

Each month the FOCAS subscriber receives a set of reports comprising statements of expenditure backed by a detailed quarterly analysis of all operating costs. The monthly reports consist of a static details list, a total expenditure report, a vehicle report and an operating cost analysis. Further optional reports covering cumulative expenditure, group costing analysis and monthly expenditure are available.

The advantages of FOCAS are clear. Firstly, it provides the fleet manager with accurate cost data on his own fleet so he can make sensible decisions about vehicle replacement. Secondly, it gives him an indication as to whether or not his general level of costs compare favourably with other operators in the same field of activity. Thirdly, it indicates to him where costs can or should be saved.

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Ford

A car for all reasons

Ernie Thompson, Director of Car Sales

The key to Ford's pre-eminence in the British car fleet market, which it has led consistently since the early seventies, has been product. The comprehensive scope of the Ford car range, the way in which models can be tailored to individual requirements and the firm emphasis on low cost of ownership and maintaining high residual values, are all vital elements of the product programme.

The model range consists basically of five car lines, ranging from the Design Award-winning Fiesta, in the so-called "super-mini" class, through Escort and Cortina family cars to the Granada range of big cars and the sporting Capri coupes.

Variations on engine capacity, trim and equipment, body styles and types of transmission extend this basic five-car line-up to a total of nearly ninety different models. Adding further items from an extensive list of options, ranging from headlight washers and sun-roofs to special wheels and paint finishes provides even greater scope to meet individual preference.

Low cost of ownership — a total concept which covers initial purchase price, fuel economy, service times, parts costs and, by no means least important, the car's retained value at the end of a period of ownership — has been an assiduously pursued objective for Ford engineers for many years. Extensive research and meticulous care in matters of design, specification and materials result in competitive pricing for initial purchase, while fuel economy as an end in itself has been the subject of intensive engineering and design study in recent years.

Impact of Oil

Rapidly-rising fuel prices, and the ever-present threat of restricted output from politically restless oil-producing areas of the world have combined with the recognition of the finite nature of reserves of fossil fuels to focus attention on the necessity for improvements in petrol consumption.

In 1974, following the Yom

Kippur war, Ford established a "fuel economy task force" to investigate all aspects of current and future product design to establish areas in which improvements might be achieved.

Naturally, there was no instant, easy solution — fuel economy had hardly been neglected in the past. But the overall result of many detailed actions was an improvement in the average fuel consumption of the Ford range of vehicles of some 15 per cent during the remainder of the seventies.

Further developments in the aerodynamic efficiency of vehicle design, weight reduction and improved efficiency of engines and transmissions are expected to enable Ford to produce further improvements of as much as 25 per cent by 1990 over 1978 levels.

Total Ownership Costs

Fuel consumption is, of course, only one component in the total cost of owning a car. The expense of servicing and repairs and the financial burden of insurance, in many ways linked to these, are also important items to which Ford designers give high priority from the outset.

Body structures are designed to eliminate excess weight without sacrificing strength and durability; large access holes in double-skinned, body sections, with easy replacement of panels and other body parts, facilitate low-cost crash repairs. Natural break lines on panels make paintwork renovation easier, quicker and thus cheaper to execute.

Advanced service teams examine and assess the labour times for every service, and repair operation and develop tools, techniques and training schemes to make each job as simple, and as inexpensive, as possible.

Corrosion protection, through body design which eliminates rust traps and treatment processes during manufacture to give long-term protection, is another important aspect of minimum ownership costs and is one which has a profound influence on depreciation.

Market Performance

This tireless and scrupulous attention to engineering efficiency shows its results in Ford's market place.

Ford cars, and especially the Cortina, have been Britain's best sellers every year since 1972; in 1980, the three top sellers in the United Kingdom were the Cortina, the Escort and the Fiesta, making a clean sweep never previously achieved by any manufacturer.

To the end of August this year, the same three models were still maintaining these positions and in the month of August Ford sold more cars than in any previous month in its history.

The success of the Cortina since its introduction in 1962 has been well documented. Each of its successive "marks" has sold over a million units and its popularity among fleet owners is widely acknowledged.

Reliability, low ownership costs and a wide spread of models, from the 1300cc base version to

the well-equipped 2.3-litre Ghia model have been key factors in the establishment of the Cortina as the most popular car model in the UK. Dubbed "Big C" in the trade, it must be the target for more competitive advertisements than any other car ever sold in this country.

The new Escort, announced in September 1980, and almost immediately voted "Car of the Year 1981", has become the fastest-selling new model in Ford's European history. Nowhere has it been more successful than in Britain, where sales have already exceeded 100,000.

Like the Fiesta, the Escort has received a Design Council Award and offers the kind of model choice which typifies Ford thinking. With three different body styles, five different levels of specification and a choice of four different power units the new Escort range extends to 26 models. Within this number of permutations there is an Escort to suit virtually any fleet owner seeking a mix of vehicles in the compact car segment, starting with the 1100cc three-door saloon and culminating in the sporty, high performance XR3.

Expanding Range

Rounding off the Ford trio of top sellers is the Fiesta, introduced in 1977, and another good example of the way in which a small Ford model range has been extended to broaden the car's overall appeal.

Initially four models — base, L, S and Ghia — with a choice of 957cc or 1117cc power units were available.

Less than a year after introduction a 1300cc engine was offered with sporting S or luxury Ghia alternatives, and in 1980 a GL model came in to bridge the gap between L and Ghia versions. In the same year the impressively-performing Supersport, with the 1300cc engine and additional aerodynamic aids, was introduced.

At the opposite end of the range the Fiesta Popular joined the ranks in December 1980 along with the Popular Plus, to provide low-cost motoring with

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Expanding Range

Rounding off

An alternative form of vehicle acquisition

David Low examines the pros and cons of leasing

The difficult financial situation has affected most British companies, even a number of established ones to seek other ways of financing capital equipment acquisitions without having to dip into hard-won reserves.

This is particularly true when it comes to vehicle acquisitions because for most companies both their commercial vehicle and company car fleet operations are ancillary to their main business activity.

Leasing is an alternative method of vehicle acquisition which does not involve capital commitment or ownership but it provides the user with the vehicles he needs to his choice of specification, for his exclusive use for the period required.

There has been a tremendous growth in vehicle leasing in recent years because of the many advantages it offers and because of changing financial circumstances. The subject has received a great deal of publicity and with a wide variety of leasing schemes available, the potential lessee may be forgiven a degree of confusion regarding the pros and cons of the proposals made by leasing companies anxious to secure business.

In essence, leasing is based on the concept of separating the ownership of property from its use. Vehicle leasing involves obtaining the use of a vehicle for rent over an agreed period without the lessee (user) ever acquiring title.

Lease Plans Available Before considering the various benefits of leasing in detail, it is useful to examine the types of lease plan available. Generally, as can be seen from Table 1, they fall into two main categories: finance leasing and contract hire.

Finance leases are of the "Fixed Term," "Open Ended" or "Balloon" type. Each of these are frequently referred to by other names but the principles of administration and operation of the agreement tend to be the same irrespective of the exact name given to the plan.

With a fixed term or full amortisation lease, the lessor

(leasing company) provides the finance, leaving the lessee (user) to deal with maintenance and to suffer the effects of depreciation. So when the lease terminates and all the lease payments have been made the vehicle is sold and the lessee receives all or most of the sales proceeds.

Open-ended leases work on the same basis but instead of holding the lessee to a fixed lease period whether he likes it or not, the agreement which is built into it at a scale of predetermined settlement figures which are applicable at periods (normally monthly) throughout the term of the agreement. Thus the lessee can either run the lease for the full term or opt out at an earlier date for a known settlement figure.

When the vehicle is sold, if the sale proceeds exceed the settle-

ment figure, the lessee receives the surplus amount. Otherwise he makes up the difference between the sale proceeds and the settlement figure.

Balloon leases again work on the same general principles but vary in that the periodic repayments during the life of the agreement are set at a low level with a large financial payment to be made to terminate the lease. The purpose of this is to reduce the lessee's expenditure during the period of the lease but to take from him the "balance" when the vehicle is finally sold, hopefully, for a good price which will cover the final balloon payment.

In the case of all these leasing arrangements it is important to note that the lessee is not permitted to purchase the vehicle from the leasing company upon the termination of the

Method of Financing	Tax allowances available to customer	
	Passenger Car	Commercial Vehicle
Cash Purchase	<ul style="list-style-type: none"> Capital allowances: 25% of cost in year of purchase and each succeeding year (reducing) except where car costs over £8,000 Balancing charge/allowance on sale 	<ul style="list-style-type: none"> Capital allowances: 100% of cost in year of purchase Balancing charge on sale
Conditional Sale or Hire Purchase	<ul style="list-style-type: none"> Capital allowance: 25% of cost in year of purchase and each succeeding year (reducing) except where car costs over £8,000 Interest is chargeable against profits in year when instalments are paid Balancing charge/allowance on sale 	<ul style="list-style-type: none"> Capital allowance: 100% of cash price in year when contract commences Interest is chargeable against profits in year when instalments are paid Balancing charge/allowance on sale
Leasing	<ul style="list-style-type: none"> Rentals are chargeable in full against profits of the year in which the rentals are paid Sales proceeds received as a refund of rentals and are taxable as an income 	<ul style="list-style-type: none"> Rentals are chargeable in full against profits of the year in which the rentals are paid Sales proceeds received as a refund of rentals and are taxable as an income

Table 2: Tax allowances available with alternative methods of financing

agreement. The primary lease period can be extended into a secondary lease during which time the lessee pays a nominal "peppercorn" rental but still at the end of the day he cannot own the vehicle. It must be sold to a third party—often a vehicle distributor who takes it in as a deposit on a replacement vehicle.

The reason for this ban on lessees buying vehicles after a leasing period is that they will have received tax relief on the rental payments, then if they were to purchase the vehicle they would be entitled to tax allowances on the purchase price so in effect there would be double tax relief on the same vehicle which the Inland Revenue would not accept.

Contract hire is a different concept. There are two basic types of contract—"with maintenance" or "without maintenance."

In both cases the arrangement is more akin to rental than to leasing but still the leasing provisions regarding tax relief apply.

When a vehicle is supplied on contract hire with maintenance, the lessor is responsible for the cost of maintenance and that of depreciation. He builds the projected costs of both into the rental payments which the lessee has to make periodically (usually monthly).

In the case of a "without maintenance" contract, the lessor assesses the levels of depreciation and bears the risk of this but the lessee takes on the responsibility for maintenance costs which he pays as and when they arise while continuing to pay the periodic rentals.

The choice of whether to use a finance lease plan or a contract hire arrangement will depend largely on the ability of the user to forecast accurately future transport costs.

If it is possible to predict resale values of vehicles with a degree of certainty a finance lease will suffice because the financial success of a lease is dependent

on getting a good residual value. If, however, there is difficulty in forecasting these values and difficulty also in anticipating levels of maintenance expenditure then the benefits of contract hire begin to appear.

A contract hire plan with maintenance will give the user budgeted transport costs for a period which will assist him to calculate accurately his future cash flow position.

With both these arrangements, when the term of the agreement expires, the vehicle is returned to the lessor and the lessee may be charged an "adjustment" figure in relation to the condition of the vehicle and the mileage covered compared with the projection originally negotiated.

The lessor disposes of the vehicle and keeps the proceeds of the sale.

Taxation

The taxation benefits also have an important bearing on whether to lease as an alternative to purchasing vehicles. Table 2 summarises the varying tax allowances available depending on the method of financing. Lease rentals are considered a normal business expense and can be charged direct to the revenue account. They are, therefore, fully allowable for tax purposes except in the case where a car costs over £8,000 when the tax costs over £8,000 when the tax allowances are restricted by the application of a special formula.

If cars are purchased for business purposes, capital allowances would be given in most cases at a rate of 25 per cent per annum on a reducing balance basis. With hire purchase or conditional sale the allowances are the same except that the interest payments are also chargeable against profits.

On the other hand, where cars are leased, all the rentals are allowable subject to the £8,000 restriction above. The shorter the lease term the higher the periodic rentals become and the greater the tax allowances because tax relief will have been brought forward. The loss of the capital allowance is irrelevant for most cars since the annual allowance will equate roughly to the actual rate of depreciation.

When dealing with commercial vehicles the tax considerations are somewhat different because the first year tax allowance on purchase is a full 100 per cent of the cost whereas with a lease arrangement the tax relief is taken on the periodic rentals. The loss therefore of the big first year tax allowance could be a significant deciding factor against leasing.

Further Benefits of Leasing

In summary the ability to put vehicles on the road without capital involvement is advantageous to the fleet operator in several ways. It either saves him using capital reserves which can be put to better use or if he does not have the capital available it means he can still increase his up-date his fleet to enable him to operate more effectively. Leasing also saves him from using up any bank borrowing power he may have which again can be reserved for more profitable opportunities.

A further advantage of leasing is the way it is currently dealt with in company accounts. Since leased vehicle is not an asset of the business it does not appear in the assets register and does not appear on the balance sheet as an asset. Consequently, the remaining outstanding rentals which have to be paid under the agreement do not appear as company liabilities as would, for example, the balance of hire purchase payments due. Hence the use of the term "off balance sheet financing" which is frequently used to describe leasing.

The fact that a leased asset and the attendant liabilities for future payments do not appear on the balance sheet is significant in two ways. First, it improves certain of the commonly assessed financial ratios, and particularly return on capital invested, since capital investments are not increased by leasing.

Secondly, by not appearing on the balance sheet as an asset or a corresponding liability, leased vehicles can be put into service at a time when there has been a policy decision to han capital expenditure.

It has to be said that these two advantages may be short-lived. The accounting profession is now anxious to change balance sheet presentation methods to ensure that leased assets appear in future as such and the contingent liability for future payments are also shown.

Leasing through Ford Dealers

Ford recognised the important part that leasing would play in vehicle acquisition when it introduced the Ford Leasing System in 1972. Since then it has grown in line with market demand and there are now over 300 Franchised Leasing Main Dealers throughout the country who can offer comprehensive leasing facilities to suit every operator's needs, irrespective of their fleet size.

These dealers are specially trained to provide professional advice and service to customers who wish to consider this form of vehicle financing.

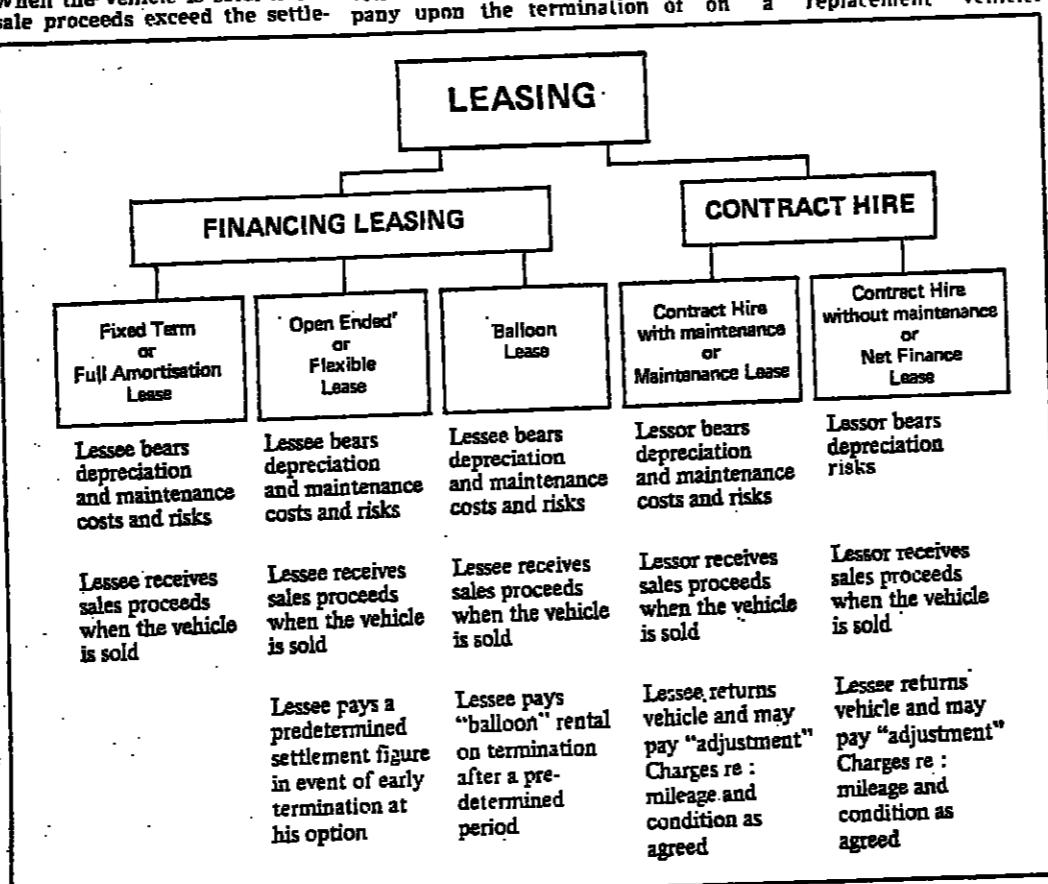


Table 1: Showing alternative finance lease and contract hire arrangements

Leasing 1982 Ford Granadas can be a capital move.

The benefits

Leasing your 1982 model Granada, or any other car in the Ford range, through a Ford Leasing Dealer can bring you many benefits. The most important are:

- * Large amounts of capital can be released and put to more profitable use
- * The company's cash flow can be improved

- * Bank borrowing can be reduced
- * There can be considerable tax benefits
- * Initial payments are usually lower than HP.

Nothing's too big or too small

Ford Leasing offers you a completely flexible system which can be tailor made to the needs of your company. And no

fleet operation is too big or too small. Your Ford Leasing Dealer will lease you one car or one hundred.

Superb ride and road holding

After a preview of the 1982 model Granadas, 'Car' magazine said in their April issue – "Granadas that outdrive and out-handle some of the best cars Europe has to offer are a reality." And they were comparing them with Mercedes and BMWs!

Add in Ford engineering, reliability and nationwide service and the Granada makes even better business sense.

Write to Ford Leasing, 1/321, Ford Motor Company Ltd, Brentwood, Essex CM13 3BW for the address of your Ford Leasing Dealer.



Ford gives you more.



A sale does not complete the transaction

**Ken Pendergast, Director of Customer Service,
writes on vehicle servicing**

A vehicle manufacturer's reputation and that of its products are only as good, in a transport manager's eyes, as the service support that is available.

The cornerstone of any good service organisation is a reliable, well equipped and well trained national dealer body. If the confidence of an established international network can also be offered to any fleet owner whose vehicles operate on the continent, so much the better.

The 399 Ford Main Dealers in Britain provide more than 26 million square feet of service facilities. With a further 817 UK retail dealers and almost 5000 additional dealers in Europe, Ford service is never far away whether the fleet operates locally or over long distances.

Well over 20,000 technicians are employed by dealers in Britain to meet the individual service needs of Ford customers.

As a sign of confidence in the future, figures recently compiled show that the Ford dealer network has invested over the past year £22 million in new and improved service facilities—a remarkable figure during a time of severe recession for the majority of service industries. But all the facilities and the most modern service tools and equipment that money can buy are only of value to a customer if the technicians carrying out the work are thoroughly trained.

Training
Service training has always been one of Ford's highest priorities since the opening of its first British manufacturing plant at Trafford Park, Manchester, 70 years ago.

Today, with some 5 million Ford vehicles on the road, Ford's service training philosophy has not changed.

The company has its own 50,000 sq. ft. Service Training College at Daventry, Northamptonshire. The premises form the hub of Ford dealer service training and represents an investment of some £2 million making it one of the finest and best equipped of its kind in the European motor industry.

The college provides 56 different courses imparting a wide range of practical skills and theoretical knowledge to Ford dealer service technicians. It also caters for the needs of fleet workshop personnel with ten courses covering the full Ford model range from Fiesta cars and vans through to giant intercontinental trucks.

Extra Cover
Every fleet manager is under

duration for fleet mechanics are conducted by a team of full-time instructors experienced both in the Ford product range and the specific needs of fleet users.

Where a greater level of knowledge is called for, fleet mechanics can also attend courses primarily designed for Ford dealers' own service technicians. Typical of the subjects covered are diesel engine diagnosis, electrical systems and equipment, braking systems, and manual and automatic transmissions.

Purposely designed courses are also available when fleet owners require specialist training for groups of more than twelve students. The college maintains a close liaison with the Road Transport Industry Training Board to ensure that every course offered represents value-for-money and is eligible for a training grant.

Contract Confidence

Commercial vehicle and passenger service vehicle operators are more familiar than most with the headaches that regular truck and p.v.c. maintenance can bring. Commercial as well as financial considerations dictate careful planning of vehicle schedules to allow for routine services to be carried out, and to ensure that an operator satisfies the latest legal requirements. Documented evidence of regular preventive maintenance work inspections are necessary to meet this condition.

Record keeping and budget control are all part of the many responsibilities that today's fleet managers face. Ford truck service managers can help to take much of the hard work and worry off a fleet manager's shoulders with a scheme known as "Contract Confidence".

It provides individual fleet operators with a tailor-made vehicle inspection and service package that can often be priced to ensure that a fleet maintenance budget can be established in advance.

Contract Confidence relieves the operator's transport staff of the time-consuming work involved in making service bookings. It also ensures that the statutory requirements of driver defect reporting and the logging of vehicle inspection work is carried out using the scheme's administrative back-up systems.

Extra Cover
Every fleet manager is under

pressure to keep the maintenance and running costs of his cars and trucks within stringent budget limits. The recently introduced Ford "Extra Cover" optional warranty plan is one way that a fleet manager can ensure that his new Fords are kept on the road for up to three years with minimum risk of budgets being affected by unexpected repairs. The Extra Cover plan extends the normal 12 months' Assurance period to 24 months with no mileage limitation or to 36 months with 60,000 miles maximum limit.

The plan is available on all Ford cars, light vans and Transits. It covers the failure, whether due to faulty materials or workmanship, of a wide range of mechanical and electrical components without limit to either the amount of any single repair claim or the number of claims that may be made during the Extra Cover period chosen.

The protection the plan offers does not stop at the replacement of components. Should a vehicle be off-the-road for more than 24 hours and there is a need to hire alternative transport, Extra Cover will take care of the costs up to a maximum of £10 a day and for up to three days. Should a driver need overnight hotel accommodation while repairs to his vehicle are completed then his expenses will be reimbursed up to a maximum of £30.

Protection is also provided when the vehicle is being used on a holiday abroad for up to four continuous weeks. In addition to the security and peace of mind afforded to employees who may drive a company fleet covered by Extra Cover, fleet managers can confidently forecast more accurately vehicle expenses for the two or three years of ownership.

An extra "plus" for vehicles protected by the scheme arises when the time comes for disposal. Any remaining cover is transferable to the next owner without charge.

There are just a few qualifying conditions. Vehicles used or modified for racing or rallying or for rental, hire or taxi services are excluded from the scheme. However, vehicles on lease for more than six months are eligible. Regular servicing of the vehicle by a Ford dealer according to the appropriate service schedules is a condition of the plan as is the need to submit a vehicle for an Extra Cover repair within seven days of a fault being detected.

The most appropriate time to discuss the benefits of the scheme with a Ford dealer is at the time of placing the order, though Extra Cover is available for up to 90 days from the date of registration.

These are just three examples of the way in which Ford and its dealers recognise the particular needs of the fleet owner. The work of the Customer Service Division team, however, starts before a design even reaches the showroom. Service personnel work closely with vehicle designers to ensure that the cost of workshop repair and service times are kept to an absolute minimum. Similarly they liaise with service equipment suppliers to encourage the design of improved, more efficient equipment and the supply of specialist tools. Ford also keeps in close touch with representatives of the insurance industry whose appraisal of both service and repair times as well as parts prices can have such an important bearing on insurance and overall operating costs.

All this is essential to support the high level of sales Ford has in the fleet market and comes with the recognition



In the past twelve months Ford dealers have invested £22 million in new facilities and equipment

All Part of the business

Len Jones, Director of Parts Sales

Among the many considerations that influence the professional fleet buyer the supply of parts in all its aspects is a factor which is now given growing attention.

The reasons are plain enough. The cost and reliability of the parts themselves have an obvious impact on routine running costs, but equally important, their availability can play a significant part in the earning power of each vehicle. Idle transport can simply mean lost opportunities, whether it is through a salesman missing a crucial call or a truck failing to deliver production materials on time.

Ford and its dealers have always recognised this essential requirement and have accordingly invested heavily in the stocks, facilities, systems and skilled manpower to provide customers with the parts service every owner has a right to expect. Ford firmly believes that this is one of the reasons why its vehicles have dominated the fleet market for so long and aims to keep it that way by continuing to give operators a parts service that is second to none.

Biggest European Depot

The needs of fleet owners were very much in mind when the company decided in the late Sixties to centralise its parts warehousing and distribution facilities in one location. It eventually chose Daventry in Northamptonshire because of its central position, giving easy access to Britain's motorway network and airports as well as to suppliers in the Midlands. The Ford Parts Distribution Centre which opened in 1972, occupies a 138 acre site with 1.7 million square feet of warehouse space and is the largest depot of its type in Europe.

Carrying more than 85,000 different lines and processing 45,000 items a day distribution from the centre is controlled by a sophisticated computer system which operates 24 hours a day, monitoring and controlling stock and handling orders to serve over 1,200 Ford Dealers throughout the U.K.

Special facilities exist for dealing with emergency orders which bypass the regular stock ordering system to enable despatch within 24 hours of receipt of the order. Additional facilities for same day collection are available to dealers and fleet owners in case of extreme urgency.

All this is essential to support the high level of sales Ford has in the fleet market and comes with the recognition

Financial Times Friday October 2 1981

the range at all times. Consequently speedy communications and ordering systems are essential when a customer's vehicle is off the road for the want of a part. Two years ago, to meet this need, Ford introduced its Direct Order Entry System (DOES) giving dealers instant access to the Daventry computer. By simply keying in his inquiry on a special computer terminal in his own parts department he is able to establish immediately the availability of any part and place his order at the same time.

The new system ensures that the order is processed with all speed, often achieving delivery a day earlier than by the methods it replaced using conventional telephone, telex or airmail.

People Matter
Such examples of technical innovation, valuable as they are, do not detract Ford from the belief that any successful parts operation depends ultimately on the people who run it and their dedication to the highest standards of service. It is this simply seems altruistic. It is undoubtedly reinforced by the interest. In the long run any company or dealership which undervalues the fleet business or allows its staff to do so, will feel the effect in its financial results. Nor does complacency play any part in Ford thinking. With reputations hard to win and easy to lose it is constantly striving to remedy known imperfections and to find better ways of running its operation.

that the fleet operator's prime concern is to keep vehicle downtime to a minimum.

Parts Packages

If fleet owners service their own vehicles a certain measure of in-house parts stocking is obviously necessary. The difficulty is in deciding the level of investment to make and knowing the most advantageous range of parts to be carried.

Ford has therefore developed specific fleet owner programmes designed to provide a first class parts service through dealers, tailor-made to the fleet customer's individual requirements.

Ford Fleet Parts Packages cover all aspects of the parts side of an operator's business including recommended stocking levels, usage analysis, inventory control and competitive discounts.

At Daventry a team of fleet parts specialists is willing to discuss with individual fleet operators ways in which quality, costs, systems and, above all, fast supply can help save headaches for companies' transport workshops.

The Dealer's Role

Ford Dealers' parts departments play a vital role in the success of any fleet owners operation. The kinds of support they can offer to fleet workshops include:



The Direct Order Entry System (DOES) provides dealers with instant access to the Daventry computer

Great cars and a great night's sleep.

Bombarded by the rigours of being a fleet operator, rest assured, you need both.

And with Ford, you get both.

First you get great cars. And thanks to Ford recently raising their standards without raising their prices many models are looking even more impressive than ever.

Second you get a great night's sleep. This is because you know that all the cars you're responsible for are protected during the 2nd and 3rd years of their lives by 'Extra Cover'.

Peace of mind called 'Extra Cover'

No matter how many cars you're dealing with, you know they all come complete with their own year-long warranties. And quite simply, 'Extra Cover' increases the benefits and extends that warranty on major items for a further twelve months without any mileage limitation. Or, if you wish, twenty-four months up to a total of 60,000 miles.

It's available on all new Ford cars, vans and Transits, (up to ninety day old ones too) so even if you've already taken delivery you can still make use of 'Extra Cover' and have your peace of mind. After all, who knows how much the cost of car repairs is going to rise in the next two or three years?

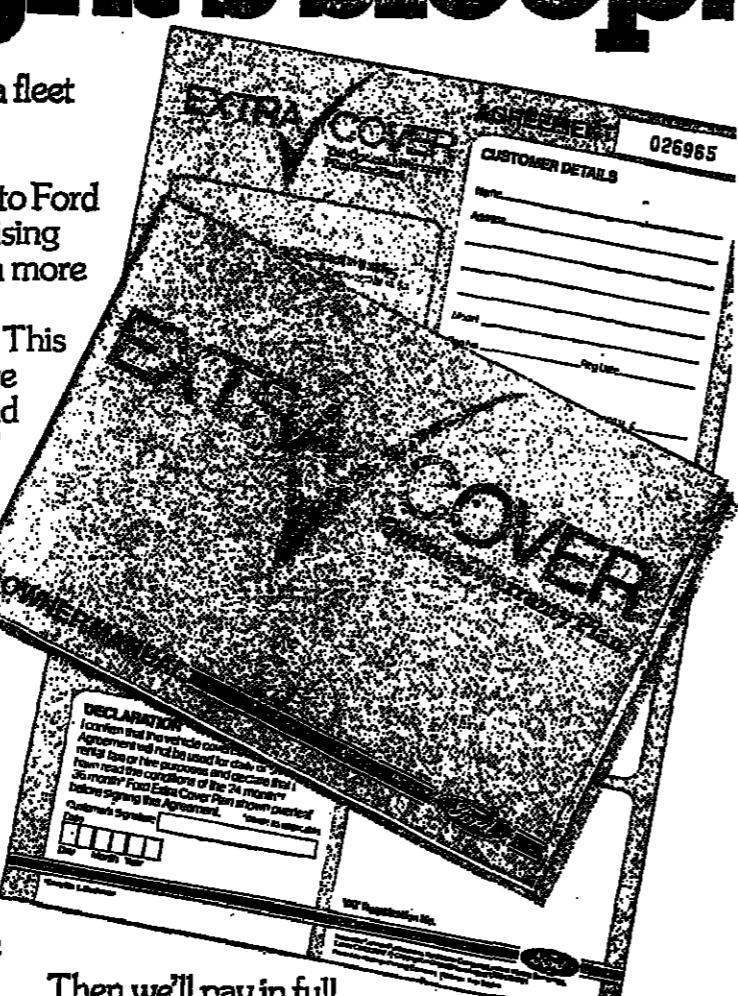
And if you happen to sell any of your cars in that time, 'Extra Cover' increases their value as its benefits can easily be transferred to the new owner.

Here's what you get with 'Extra Cover'

For repairs covered by 'Extra Cover', here's what we'll do for you.

We'll keep you on the road. If a repair takes more than twenty-four hours, we will refund you the cost of car hire, up to £10 per day for three days.

We'll tow you in. We'll refund your towing charges to the nearest Ford dealer.



Then we'll pay in full,

labour and material charges.

We'll cover you on holiday abroad. When you're abroad on holiday you're covered for a period of up to four weeks at any one time.

No ceiling on claims. There's no limit to the amount you can claim for repairs, nor to the number of claims you can make.

We'll even put you up for the night. If necessary, we'll reimburse you for the cost of a night in an hotel. Up to £30.

For further details pop down to your local Ford dealer.

He'll show you the great cars. And, he'll tell you more about 'Extra Cover'.

Goodnight all.

EXTRA COVER

Ford gives you more.

Ford gives you more with the Fleet Parts Package

You need more than just parts of a Fleet parts service. A complete package deal tailored to your requirements is essential.

That's what you get from your Ford Main Dealer. For a start, he'll adjust his stocks to reflect your vehicles and usage pattern. And he's got the advantage of a DOES computer terminal on the premises providing a direct link to the Ford Parts Distribution Centre in Daventry for placing VOR orders and providing instant information on stock availability.

Then there's the cost benefit.

Prices and discounts on Motorcraft and Ford parts will bring you handsome cost savings in the maintenance of your vehicle fleet. At the same time, your package deal will also reduce expensive and time-consuming administration.

But there's more...

You're always confident about quality because the parts supplied by your Main Dealer carry full Ford Parts Assurance.

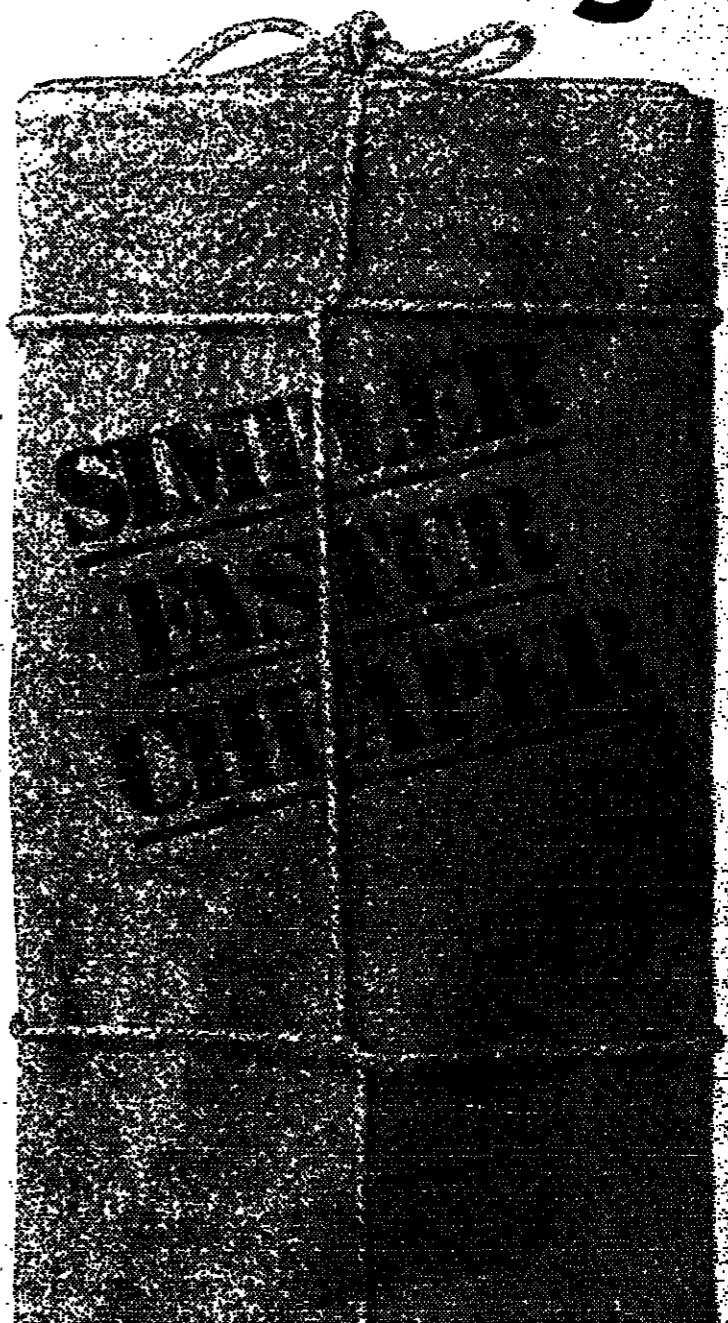
Your vehicles are a major investment: the Ford Fleet Parts Package fully protects that investment. Low-price inferior-quality parts could prove very costly. Genuine parts specially designed to Ford's strict specifications ensure safe and lasting service for Ford vehicles.

There's still more...

The Ford Exchange Plan is an outstanding value-for-money scheme with a wide range of parts and engines all reconditioned to Ford original equipment standards and fully covered by the Ford Parts Assurance.

And to complete the package deal, you can rely on first-class delivery and the sound professional advice of your Ford Main Dealer.

That's how, with the Fleet Parts Package, Ford gives you more.



Ford Motor Company Limited, Department RV, c/o Royal Oak Way, Spire, Daventry, Northamptonshire NN11 7NT

Class	12 months	VAT	24 months	VAT
Fiesta, Escort	£48	+ £7.20	£96	+ £14.40
Cortina, Capri, Granada	£70	+ £10.50	£140	+ £21.00
Vans (Fiesta, Escort)	£70	+ £10.50	£122	+ £18.30
Transits	£102	+ £15.30	£204	+ £30.60

كما في المجلة

Commercial vehicles that lead the field

David Hurst, Director of Truck Sales

An improvement in the commercial vehicle market, which is back to the very early days, is now steady over the last year, more spectacularly so in 1981, where the Transit and the D-Series trucks were introduced. During the past year, Ford's special vehicles of Deltahorse, fully equipped for the sale and supply of commercial vehicles, has developed so that today we have Truck Specialist dealers of which more than 120 are completely separate from our main facilities, with individual dealers' representation in the order books.

The commercial vehicle market may be conveniently divided into three main segments—derived vans (light, summer), medium commercials of tonnes and less, and heavy commercials above that weight. In all three groups Ford is market leader; thanks to the most comprehensive range in its history, the best Truck Specialist dealers in the business.

DERIVED VANS

Four entries in this segment both closely based on best selling cars, the Fiesta and the Escort. Together they account for 40% of all car-derived van sales so far this year, which is well ahead of other competitor and the share that Ford has ever had in this segment.

Ford Fiesta Van

A van, the Fiesta is capable of carrying payloads of up to 1.5 tonnes with the style, perfor-

mance and comfort of the car. Other obvious advantages, particularly in town, are its compactness, easy parking and fuel economy. Two power units of 957 or 1117cc provide power of up to 66 bhp. The smaller engine is available with a low compression ratio, if required, permitting the use of two star petrol.

The engine and four speed gearbox are mounted transversely to permit the maximum amount of load space within a minimum overall length. Low cost of ownership, which won the Fiesta car a Design Council Award, is a feature of the van which commands it particularly to Fleet Owners. A comprehensive list of options ranging from head restraints to detachable sunroof, makes the Fiesta an ideal small vehicle where smart appearance is an important feature of the company's business, or where extra comfort and convenience are required for any private use.

Van of the Year

Like the Fiesta the new Escort Van is based on the best selling front-wheel-drive car equivalent, but with significant differences which enable it to carry maximum payloads of approximately 500 kgs, or 720 kgs (including driver and passenger) depending on the model. Its loadspace capacity (using the SAE method) is 94 cubic feet, which is better than any competitor among the car-derived vans. Three petrol engines, of 1117, 1285 or 1598 cc, producing net power of 55, 69 or 79 bhp respectively, give the customer

varying combinations of economy and performance.

The smallest engine is similar to that used in the Fiesta Van and Car, whilst the two larger units are of Ford's all-new CVE overhead-cam design incorporating such features as hydraulic valve tappets and electronic ignition and are designed to keep maintenance to a minimum.

Although the front suspension

is an identical design to that in the Escort car, the rear suspension consists of single tapered-

of-chassis cab.



The key to this success lies not only in the Transit's basic virtues but in its versatility. It comes in two sizes—short and long wheelbase—and eight load categories, ranging from 500 kgs to 1800 kgs. It is available with a regular choice of three petrol engines and a diesel, with manual or automatic transmission and alternative axle ratios. In addition to the van versions there are also Bus, Kombi and Parcel Van derivatives along with a choice of chassis cab.

Internal noise never exceeds 80 or 81 dB(A) dependent on engine, and when specified with an optional insulation pack, the interior noise can be reduced even further. To help fuel economy a roof mounted air deflector and under-bumper air-dam are available. In addition, all engines can be fitted with fuel saving thermo-viscous cooling fans.

The A-Series was introduced in 1973 and bridges the weight band between the Transit at 3.5 tonnes and the lightest Cargo at 6.0 tonnes. Similar to the Transit in appearance, the A-Series provides excellent carrying capacity which, combined with a choice of up to four wheelbases and one petrol and two diesel engines, help ensure that there is a suitable model for almost any application.

Like Transit, ease of service is an important feature, and the normal control layout, wide opening bonnet and easy access help keep running costs low.

Cargo

The A-Series was introduced in March this year and represents an initial investment of £125 million in design, development and new plant in Britain.

The Cargo is an all-new

design, replacing the D-Series, which has consistently accounted for around 20% of all heavy truck sales, and currently accounts for 6.0 tonnes to 28.5 tonnes gross.

The early design stages of the Cargo followed in the wake of the oil crisis in 1974, so economy and low running costs were uppermost in the engineers' minds. Besides looking good the cab is aerodynamically efficient, as can be seen from the flared collar at

HEAVY COMMERCIALS

Ford first took leadership of the very competitive heavy truck segment (over 3.5 tonnes gross) in 1975. After a year in second place Ford regained the lead in 1977 and has maintained it by an increasing margin over the last three years, taking 23.5% of sales in 1980 and 1981 year-to-date share of 24.3%.

Ford has achieved this dominant position in this highly competitive market with three truck ranges—the A-Series, the D-Series (now superseded by the Cargo) and the Trans-

continental. The rear of the cab, the sharply raked windscreen and the absence of a roof drip-rail. Sideways visibility is enhanced by deep kerb observation windows.

The driver's working environment has been made as comfortable as possible. Cloth seat covering is standard, although a low cost vinyl is optionally available, and careful thought has been given to the need to stow documents by providing adequate storage facilities.

Internal noise never exceeds 80 or 81 dB(A) dependent on engine, and when specified with an optional insulation pack,

the interior noise can be reduced even further. To help fuel economy a roof mounted air deflector and under-bumper air-dam are available. In addition, all engines can be fitted with fuel saving thermo-viscous cooling fans.

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seen from the flared collar at

the front of the cab.

The new, softer suspension

design has been the result of

particular attention, for besides

providing a better ride for the

driver it also helps to reduce

road damage. Ford's determina-

tion to reduce running costs is

particularly evident in Cargo's

design. Typically, routine

maintenance costs during

100,000 kms (60,000 miles) of

use are some 30% less than

D-Series, itself one of the

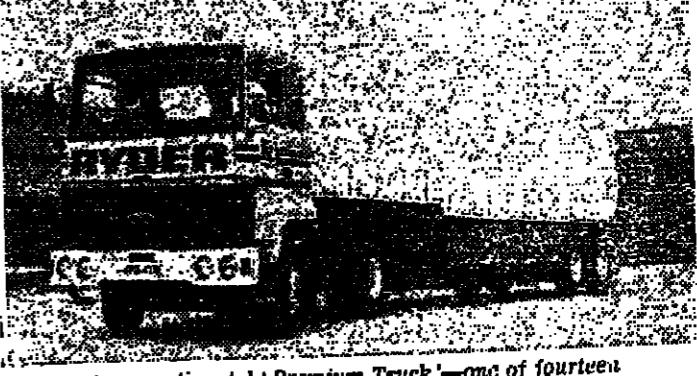
cheapest vehicles to maintain

in its class. All daily driver

checks can be made quickly

and easily from outside the cab.

For services and major repair



Transcontinental Premium Truck—one of fourteen recently delivered to Ryder Truck Rentals.

Transcontinental is powered by four versions of the Cummins NTC 14 litre turbocharged diesel. Power outputs of 244, 284, 320 or 352 bhp are available to suit a variety of operations.

Transmissions are 9 or 13 speed Fuller Roadrangers and the rear axle is a single reduction Rockwell design.

The cab is fully suspended on its own coil spring suspension to provide excellent driver comfort, even when unladen, and may be equipped with one or two bunks as required. A wide range of factory fitted options enable the operator to tailor his Transcontinental to suit any operation. Operators of tanker fleets, for example, can order a full tanker package which relocates the exhaust pipe and provides the mandatory fire wall behind the cab, and insulated earth return wiring.

Initially most popular with owner drivers, Transcontinental has now established an enviable reputation for economy, reliability and durability amongst major Fleets, such as Unispeed (who specify Transcontinental for the haulage of Bird's Eye products) and Ryder Truck Rental.

So, Ford with its up-to-date product range and 134 strong Truck Specialist Dealer network is well able to provide the full range of commercial vehicles and service that Britain's commercial vehicle operators rightly demand. The Operator Support Services include "Ford Care" charge card and recovery service, "Ford Operating Cost Analysis System" ("Contract Confidence" (Planned maintenance programme) and "Ford Code" bodybuilder liaison scheme, to name but a few.

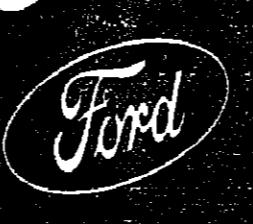
Ford, as the market leader in all sectors of the commercial vehicle business, plans to stay ahead with investments in its commercial vehicle operations in the order of £500 million in the period 1981-1985, most of it in the United Kingdom.



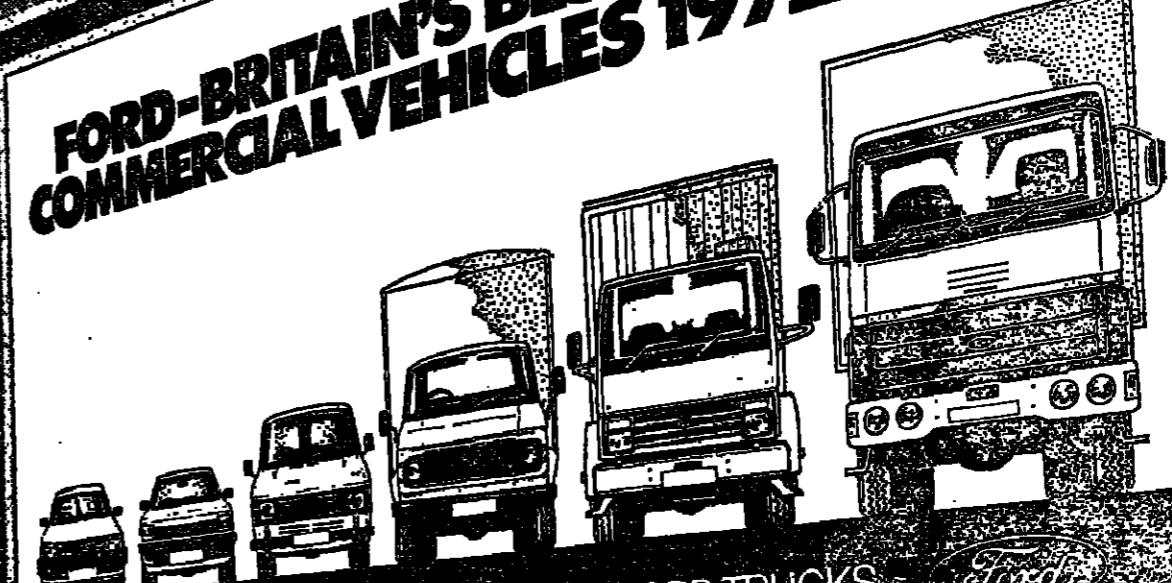
Ford's new Cargo, destined to become the U.K.'s top selling truck.

more
THE COMMERCIAL VEHICLE—THE ACHIEVEMENT.
age

Ford gives you more.



FORD-BRITAIN'S BEST SELLING COMMERCIAL VEHICLES 1972-1980.



FORD TRUCKS

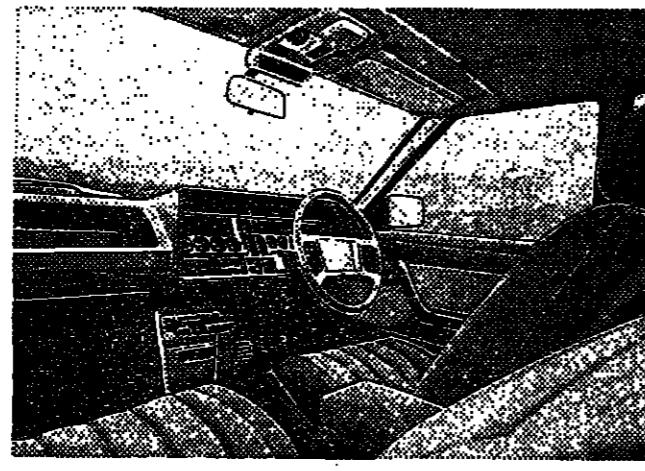
ADVERTISEMENT



Friday night and 200 miles to drive. What better introduction to the 1982 Ford Granada.

I'd never driven a 1982 model Granada before, and Bob had never driven a car like mine, so, just for a change, we decided to swap for the weekend.

His Ghia was waiting in my parking space when I left the office. Late as usual, Joanna wouldn't be amused.



At first glance, the new car looked almost identical to the previous model, but closer inspection revealed some subtle changes. As time went on I found they rather grew on me.

The grille had fewer, but broader, slats, which apparently improve its aerodynamic penetration. And the bumpers wrap further round the wings than before. Functional changes rather than decorative, but that's typical of Ford these days.

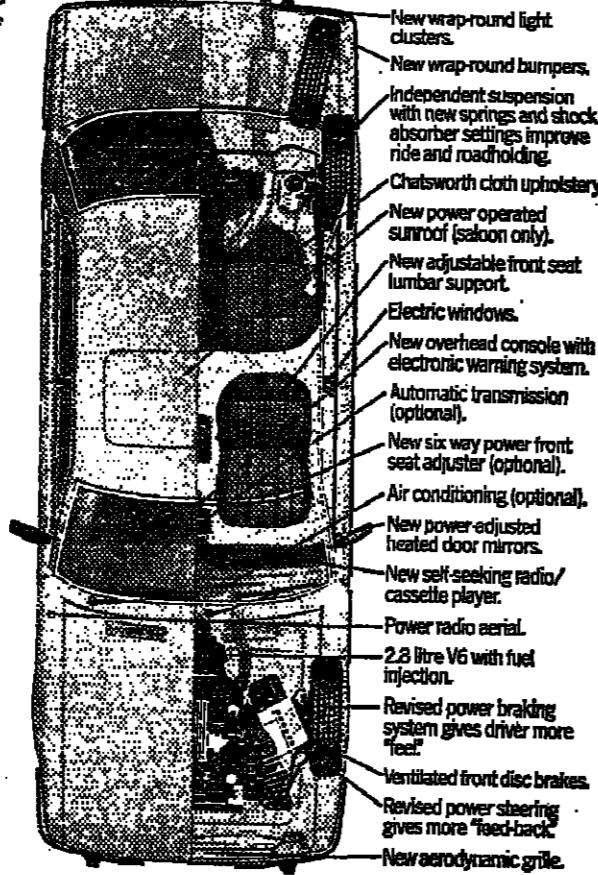
It's my impression that they only alter their cars when they know they can make a genuine improvement. And then only when the technology involved has been thoroughly tested.

But back to the Granada.

The driver's door clunked shut with a nicely engineered feel, closing out the trials of the week.

I noticed that the courtesy lights stayed on for a few seconds to give me time to make myself at home.

Ford gives you more.



There was much that was new to me.

Bob opted for the electrically adjustable driver's seat - up and down, backwards and forwards, you can even tilt it. There's an adjustable lumbar support in the back rest too. And the upholstery is made of a restful material called Chatsworth cloth. All in pleasantly muted colours.

The door mirrors are electrically controlled as well, and heated so that they don't mist up.

I counted no less than six dials and sixteen switches in front of me, but the beauty of it is that everything is arranged so logically that it only takes a second to find your way around.

Another feature I hadn't encountered before was the electronic warning system which keeps a check on all the car's fluid levels and even on its brake pad wear. (As I invariably find that my windscreen washer bottle runs out just as the sun is setting in my eyes, that was a little bit of technology that I'd be grateful for.)

In a Ghia, the system is housed in an overhead console along with the electric sunroof control and two swivelling map reading lights like the ones you get in an aeroplane.



Time to get moving. The engine, a splendid V6 with fuel injection, started with a distant hum and ticked over so smoothly that I found myself looking at the rev counter just to confirm that it was still running.

I eased out into the traffic feeling very conscious that I was driving someone else's car, something that always makes me a little anxious.

I needn't have been. Big though the Granada is, it seems to shrink in traffic. From your commanding position behind the wheel, you can see all four corners of the car, which always inspires confidence. And the power steering is so quick and light that you can slip through the narrowest gaps without flinching. Incidentally, the faster you go the less power assistance there is, so the steering doesn't lose its "feel" at speed.

I stopped at the flower stall as usual ("Not another new car, Guv?"), bought my

peace offering, then headed for the motorway.

As you'd expect, that's where the Granada comes into its own. I'm not a speed merchant myself, but I do enjoy a powerful car, and this one was obviously capable of cruising way above the legal limit.

I soon settled down to my usual pace, roof open, evening sun on my face and an old Cannonball Adderley tape on the stereo wishing I was twenty again.

However, as I joined the 303, my enjoyment was interrupted by a bank of black clouds. Why does it always have to rain when I'm going to the country for the weekend?

The Granada didn't seem to mind though.

According to Bob, Ford have adjusted the spring and shock absorber rates in the all-independent suspension, which has not only made the ride even smoother, but has also battened down the roadholding. The low profile tyres have terrific grip too.

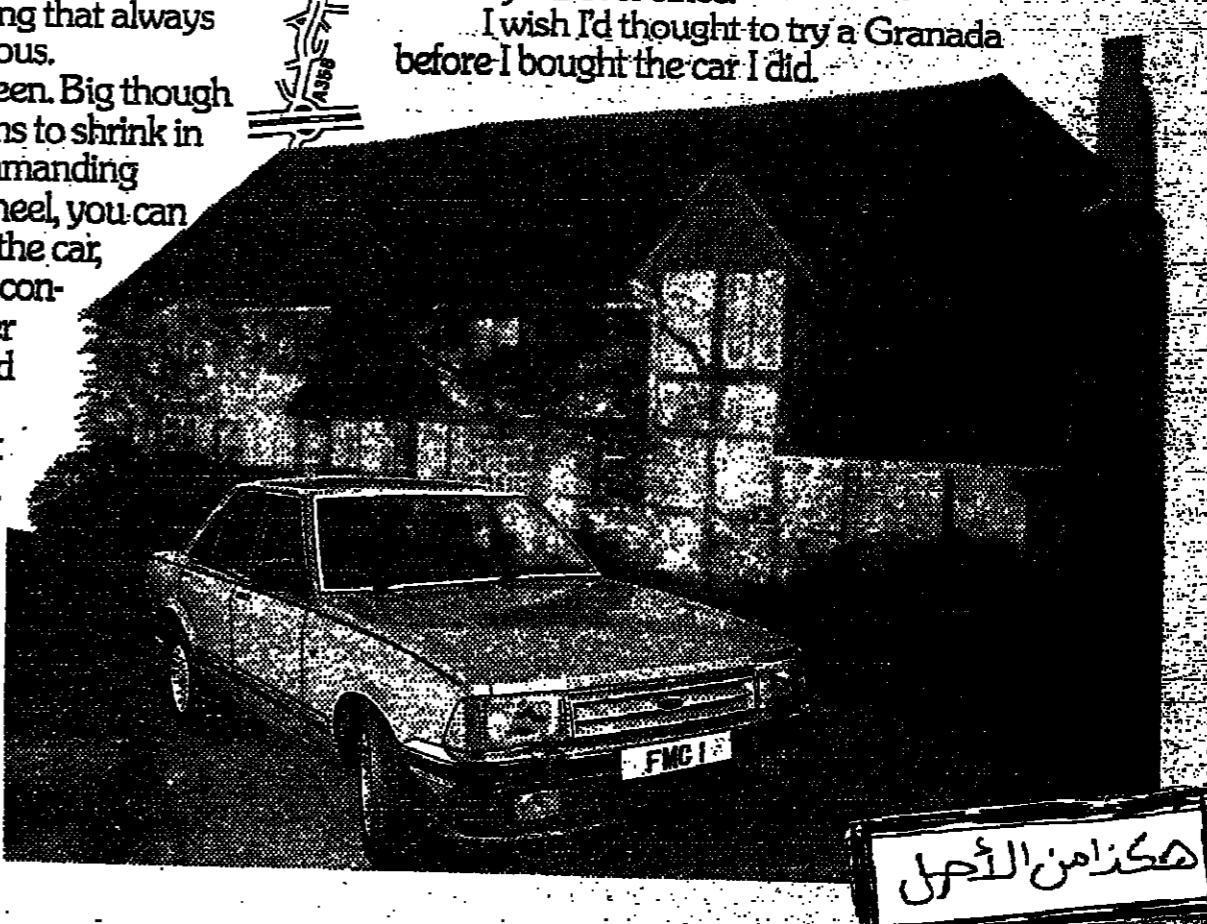
It reminded me of an article I read in an issue of Car, which said that the Granada now "out-handles some of the best cars in Europe". Since they were comparing it with BMWs and Merces I had been a little sceptical, but now I wasn't so sure.

The corners didn't feel as sharp as usual to me, even in this weather, with the road made greasy by falling leaves.

As I neared home, cocooned in the warm cockpit, the instruments glowing softly, and the powerful headlights throwing a tunnel of white light through the rainy darkness, I couldn't help wondering whether Bob was enjoying my car as much as I was enjoying his.

As it turned out, he hadn't been. And I've been feeling slightly annoyed with myself ever since.

I wish I'd thought to try a Granada before I bought the car I did.



FORD GRANADA



Companies and Markets

UK COMPANY NEWS

Bowthorpe up halfway and confident

RISE in taxable profits from £1.5m to £1.6m is reported by Bowthorpe Electronics for the first six months of 1981, and the directors are confident that the group's results will exceed the previous year's return of £3.05m.

Profitable sales increased from £8.46m to £10.5m; the group makes components and accessories for the electronic telecommunications, aerospace and defence sectors industries.

The directors anticipate that there will be a gradual upturn in the world economy in 1982 and say the group is well placed to benefit from this. It is, however, too early to forecast and quantify the measure of gain the group will achieve.

Interest charges were down from £16,000 to £11,000, while share of associates' profits rose

from £627,000 to £789,000. Tax took £2.53m (£2.43m) and after minorities, the attributable surplus was £0.53m higher at £3.8m. Stated earnings per 10p share improved from 6.1p to 7.4p.

Problems still exist, especially over the delay by the Government in authorising the placing of defence contracts and by its policy of tight money control.

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Current cost accounting reduces half-year taxable profits to 5.17p.

• comment

Bowthorpe has once again done better than forecast and the shares advanced 12p yesterday to 12.20p. The main bond to profit is rising from the supply of electrical components for defence equipment. The £172,000 increase in the associates' contribution, for example, comes almost entirely from Deutsche SA

in France. In the UK, Hellermann Deutsch profits are well ahead despite the group's complaints about delays in Government authorisation of defence orders.

Overall margins have improved slightly following consolidation of production at Hellermann and Bowthorpe. EBIT last year while a more favourable exchange rate may account for about a quarter of the total profit rise. For a change, the directors are being mildly optimistic about the outlook and, if all goes well, the group might make 11.5p before tax in the full year.

At that level, the prospective fully taxed p/e would be about 14. The statement suggests that the final dividend might be raised a little more than the interim. If the total is 3.5p, the yield would be just under 3 per cent.

Optimism on future for OEM

A REVERSAL of the downward trend of the 1980 second half has brought pre-tax profits for Office and Electronic Machines distributor of typewriters, calculators and word processors, to £1.3m in the six months to June 30, 1981, although still 5.1 per cent lower than the comparable £1.34m.

The interim dividend is being repeated at 1.5p net per 25p share, last year's total was 7p on taxable earnings of £2.52m. Earnings per share this time are stated as 11.68p (£1.68p).

Group turnover, excluding VAT, was down 6.9 per cent at £1.45m. Mr W. F. J. Gardiner, chairman and managing director, describes the results as "encouraging" given the difficult trading conditions.

"With new electronic products already launched and further products soon available, we are confident that our market share will be maintained," he says.

Tax took £885,503 (£173,553) and, after deduction for the dividend, £562,493 (£805,286) is retained.

Mr Gardiner foresees a continued improvement in trading for the second half provided the economic climate does not deteriorate further.

The directors say the moderni-

Grattan ahead at £2.8m after lower interest

SUBSTANTIALLY REDUCED interest charges have led to increased first-half taxable profits at Grattan, Bradford based catalogue mail order business, despite lower trading profits and larger exceptional costs incurred in its modernisa-

tion costs included redundancy payments to 500 staff, and that there will be further staff cuts in the autumn and winter which will take these exceptional costs to more than £1.5m.

Looking to the second half, they say that in the continuing difficult market conditions it is too early to forecast the outcome of the autumn/winter catalogue which will be determined by pre-Christmas demand.

The installation of the new computer and the commencement of the first of the new programmes was completed on schedule and some benefits have already begun to accrue.

Bad debt write-off and provisions totalled £2.33m compared with £1.14m in the same period last year and a similar trend is expected in the second half.

Tax for the six months took £1.44m (£1.2m) leaving net profits of £1.33m (£1.1m). See Lex

Sheffield Twist loss over £0.9m

The losses incurred by Sheffield Twist Drill and Steel Company in the second half of 1980, which left the group with a taxable deficit of £84,000 for the year as a whole, have con-

tinued. For the six months to June 30, 1981 there was a pre-tax loss of £919,000, compared with a profit of £692,000 for the corresponding half-year. Turnover was lower, slipping from £15.43m to £14.13m.

The directors say the result of measures taken has reduced the cost of the group's operations by increasing the efficiency with which it uses resources. However, they say the immediate outlook remains uncertain, particularly in view of the recent sharp increase in interest rates.

There is again no interim dividend. Tax took £101,000 (£204,000) and there were extraordinary debits of £184,000 (nil).

The company's issued equity capital is owned by SKF Investments.

Growth in new money raised

The amount of new money raised in the UK by the issue of marketable securities in September was £327.2m, according to Midland Bank. This compares with £272.8m in August and £207.3m in September 1980. The total raised in the year to date is £2.57bn compared to £1.35bn in the whole of 1980.

In September 17 companies issued £276.5m, the largest being rights issues from Trusthouse Forte (£87.2m), BICC (£50.7m) and John Brown (£24.9m). Nippon Electric raised £30m in sterling convertible bonds.

Two building bond issues accounted for nearly £51m of the total £88.5m raised for overseas. Only five local authorities raised £3.3m compared with 10 raising £63.3m in August.

Lower income expected at Scottish and Mercantile**Silvermines boosted £2m by share sale**

AS PRESENT liquid funds are being used for investments with longer term objectives it may, in the short term, be necessary to accept a level of income lower than the high return now receivable on cash deposits. Mr Dennis Poore, the chairman of the Scottish and Mercantile Investment Company, tells members in his statement for the six months to March 31 1981.

He adds that in the interest of improved profit in later years it may not be possible to maintain the level of dividend in the immediate future—for the six months to March 31 1981 5.5p net was paid, compared with 5.35p for the half year to September 30, 1980.

Tax charges more than doubled from £43.145 to £897.274, giving an after-tax balance of £2m (£12.85m). Stated earnings per 25p share jumped from 3.72p to 5.44p.

The net interim dividend is being stepped up from 1p to 1.5p net, costing £162,000.

The company benefited, for the first time, from the income generated through its investments in the Marathon Royalty and Industrial property. In addition, Royalty income from the Macarthur Barites mine production showed an improvement.

Austin Reed down to £0.21m at six months

TAXABLE PROFITS of Austin Reed Group, the clothing retailer and manufacturer, declined from £370,000 to £295,000 for the 23 weeks to August 15, 1981, or marginally improved turnover of £21.88m, compared with £21.06m.

The directors say the group fought hard to maintain sales and useful gains were made in the new ladies' departments. However, despite improved margins due to clearer stocks, the failure to achieve any volume increases in men's clothing badly affected the results.

On the outlook they say retail sales in September have shown a better trend than "an early or lasting improvement in business still looks fairly remote." However, the recent weakening of sterling offers better prospects for tourist trade as well as for exports and royalty income."

The net interim dividend is being maintained at 0.9p per 25p share—for the year to January 31, 1981 a total of 3.36p was paid from pre-tax profits of £1.76m. There was again no tax charge for the half-year.

Two small retail businesses acquired in the early part of the year made a modest contribution to group profits and add breadth to the group's shops in Holland traded profitably but the Swedish branches lost money due to the renewed economic problems in that country, the directors say.

The manufacturing division achieved profits comparable with last year and Chester Barrie again produced satisfactory results.

TV SOUTH
Television South, which recently acquired the franchise from the Independent Broadcasting Authority for the south and south-east area, has secured development finance of £15m for its new studio headquarters at Vinters Park, Maidstone.

The site comprises about 11 acres and the studios will occupy 88,000 sq ft in total. Funding for the project was arranged by First Leasing Consultants.

Television South will commence transmissions in January 1982.

Home Charm Limited**UNAUDITED RESULTS FOR THE HALF YEAR TO 30 JULY, 1981**

	Half Year	Full Year
Sales	£36.2m	£28.6m
Profit before tax	£1.24m	£0.64m
Attributable profit	£1.20m	£0.60m
Earnings per share	8.5p	4.3p
Dividend per share	0.85p	0.7p
		2.5p

- * Substantial improvement in Group profits: sales up 25.6% with pretax profit up 93.7% to £1.24m.
- * Selling area increased by 400,000 sq. ft. over past 2 years.
- * Benefits of this expansion are now beginning to materialise.
- * Selling area currently 1,045,000 sq. ft. with further additions planned for 1982.
- * Shareholders' funds now exceed £10.5m.

Cline Road, New Southgate, London N11 2NA

Vickers**RESULTS FOR SIX MONTHS ENDED 30TH JUNE 1981**

A summary of the unaudited consolidated results of Vickers Limited for the six months ended 30th June 1981 is shown below. The profit before tax was £9.5m. The comparable figure for 1980 was £5.7m. The £5.7m is the result of taking the £12.0m for Vicks less the exceptional interest received on nationalisation compensation relating to prior years of £8.2m and adding the profits of Rolls-Royce Motors Holdings of £1.3m reported for this period but which were before the merger. It also compares with £1.97m for the merged company for the whole of 1980 again excluding the exceptional prior years line.

Negotiations continue with the Ministry of Defence on the outstanding claim arising out of the premature cancellation in 1970 of the Iranton tank diesel engine contract. However, it is expected that these negotiations will be completed before the end of this year and we will then be able to report in our Accounts for 1981 the payments received and the accounting treatment which we have adopted. In the meantime £2.1m has been released from provisions already made to offset the costs and losses being incurred during this period at the Diesel Military Engine facility as a result of plant under-utilisation following the contract cancellation. Still costs and losses at the current level were not being incurred in the first half of 1980.

For most of our UK engineering manufacturing businesses demand remains at a low level and consequently prices are extremely competitive. Trading results have improved somewhat as a result of de-manning and cost reductions, and the change in the US dollar/sterling exchange rate has improved margins for trading in North America.

At the Annual General Meeting in June we indicated that although the year had started disappointingly, we forecast that the results for the year as a whole should show some improvement over those of 1980. We still see no signs of an upturn in the US economy, and the recent increase in interest rates further adds to the burden of our costs and may well delay any increase in activity.

Nevertheless present expectations are that profits for the year will exceed those of 1980 provided that the sterling equivalent of our sales denominated in foreign currencies is not unduly affected by a marked strengthening of the pound sterling against those currencies between now and the end of the year.

The Directors have therefore declared an interim dividend of 4.55p (£190.455p per £1 Ordinary Stock equivalent, with associated tax credit, to 6.5p (£190.65p gross). The dividend will cost £3.5m and will be paid on 5th January 1982 to stockholders on the Register at 3rd December 1981.

Vickers Limited Unaudited half-year's results Including Rolls-Royce Motors Holdings Limited with effect from 1st August 1980	Six Months to 30th June, 1981	Year 1980
£m	£m	£m
288.3	210.6	493.2
Consolidated trading profit before interest and exceptional items	17.8	11.6
Interest payable less investment income	8.5	7.5
Trading profit after interest	9.3	4.1
Exceptional interest received on compensation on nationalisation in respect of prior years	—	8.9
Associated Companies	0.2	0.5
Profit before tax	9.5	12.6
Taxation	2.6	1.8
Profit after tax	6.9	10.0
Minority interests	0.5	0.9
Stockholders' profit before extraordinary items	6.4	9.7
Preference dividends	0.2	0.2
Ordinary stockholders' profit before extraordinary items	6.2	9.5
Earnings per £1 of Ordinary Stock: Excluding interest on nationalisation in respect of prior years	8.5p	1.8p
Including interest on nationalisation in respect of prior years	8.5p	13.0p
		34.8p

Vickers Limited, Vickers House, Millbank, London SW1P 4RA

**Notice to holders of American Medical International, N.V.
5½% Subordinated Guaranteed Convertible Bonds, due 1992
and 7% Subordinated Guaranteed Convertible Bonds, due 1990**

On August 20, 1981, the Board of Directors of American Medical International, Inc., declared a three for two stock split to shareholders of record on October 5, 1981, effective on November 4, 1981. Accordingly, the conversion price of the bonds will be adjusted as follows:

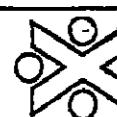
5½% Bonds, 7% Bonds,
due 1992 due 1990

Conversion Price Prior to Stock Split 22.79 17.94

Adjusted Price 15.19 11.96



TEXAS
HOMECARE



BANK OF SCOTLAND

Base Rate

The Bank of Scotland intimates that, as from 2nd October, 1981 and until further notice, its Base Rate will be increased from 14% per annum to 16% per annum.

LONDON AND BIRMINGHAM OFFICES—DEPOSITS

The rate of interest on sums lodged for a minimum period of 7 days subject to 7 days' notice of withdrawal will be 14% per annum also with effect from 2nd October, 1981.

COMPANY NOTICES

TOKYO SANYO ELECTRIC CO., LTD. (CORS)
The undersigned announces that the Semi-Annual Report for the six months period ended May 31st, 1981, Tokyo Sanyo Electric Co., Ltd. will be available in Luxembourg at:
Boulevard de Luxembourg S.A.
Alstom, Esch-sur-Alzette,
Luxembourg, and at:
Bank Mees & Hooge N.V.
Kaz Associate, N.V.
Amsterdam, and
Amsterdam Depository Company N.V.
Amsterdam, December 28, 1981.

THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION PLC.
31% Debenture Stock, 1982-93
Interest rates 1982-90
Notice is hereby given that the Registers of the Corporation's above-mentioned Debenture Stock will be closed for Transfer and Registration from the 15th to 30th October, 1981 both dates inclusive.
By Order of the Board
H. J. McTurk,
Secretary.

48 Palmerston Place,
Edinburgh EH12 5RR.
2nd October 1981.

JAMES BEATTIE LIMITED

NOTICE IS HEREBY GIVEN that the TRANSFER BOOKS relating to the 1980-81 debenture stock will be closed on 31st October, 1981 for payment of interest for the year's interest due on 31st October.

By Order of the Board
G. T. LOWNDES, Secretary

LEGAL NOTICES

THE COMPANIES ACTS 1948 TO 1976

RUSHMORE MARKETING SERVICES LIMITED

NOTICE IS HEREBY GIVEN, pursuant to section 293 of the Companies Act, that a new company will be held at 1 Wardrobe Place, Carter Lane, London EC4V 5AJ, on Wednesday, the 14th day of October 1981, at 12 noon, for the purposes mentioned in sections 292 and 295 of the said Act.

Dated this 24th day of September 1981.

By Order of the Board,
D. FOSTER, Director

EXHIBITIONS

Glass Engravers Guild Annual Exhibition, Liberty, Regent St., London W1. Oct. 1-14. 30p-30 Min. Sal. Thurs. till 7. Demo daily 12-3.30.

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MITCHELL COTTS

International Engineering, Transportation and Trading

1980/81 RESULTS (unaudited)

* Profits maintained * Continued growth of Engineering and Transportation

	Years ended 30th June	1981	1980
	£'000	£'000	£'000
Profit before Interest and Taxation	14,967	13,334	
Interest	5,828	4,318	
Profit before Taxation	9,139	9,016	
Taxation	3,897	3,961	
Profit after Taxation	5,242	5,055	
Minority Interests	1,957	1,538	
Profit before Extraordinary Items	3,285	3,517	
Earnings per Share (net basis)	5.82p	6.57p	
Extraordinary Items	2.717	(223)	
Net Attributable Profit	6,002	3,294	

ANALYSIS BY ACTIVITY

	1981					
	Turnover	Profit	Turnover	Profit	Turnover	Profit
	£'000s	£'000s	%	£'000s	£'000s	%
Engineering	167,985	9,729	70	117,574	5,332	66
Transportation	148,687	4,123	29	119,529	3,389	27
Trading	46,654	98	1	57,756	898	7
	363,326	13,950	100	294,859	12,619	100
Group Expenses & Interest	(4,811)	—		(3,603)	—	
	9,139	9,016				

Mitchell Cotts Group Limited
Cotts House, Camomile Street, London EC3A 7EJ
Telephone: 01-263 1234. Telex: London 8814641
The Report and Accounts will be reported to shareholders on 10th November 1981.

BUSINESSES FOR SALE

Plating and Engineering Business SOUTH WALES

Well-established business offered as a going concern by joint receivers—engaged in electroplating and general engineering, with order book still worth around £100,000 this year, despite downturn in demand.

Further details: David Bird or Peter Johns, Thornton Baker, chartered accountants, Penhill House, 11-13 Penhill Road, Cardiff CF1 8UP 0222-35591

BUSINESS FOR SALE

Small well established manufacturing company, producing filling machines and special equipment for the Bakery, Food Processing and Chemical Industries. Present turnover one million pounds per annum. Principals nearing retiring age are considering merger or sale.

Write Box G.7421, Financial Times
10, Cannon Street, EC4P 4BY

PRECISION ENGINEERS WELL-ESTABLISHED COMPANY FOR SALE AS GOING CONCERN

Numerically controlled Modern Plant
Sub-contract working including Aerospace home and abroad. Valuable freehold factory and office. Projected turnover over £1m. Write Box G7419, Financial Times, 10 Cannon Street, EC4P 4BY

LITHO COLOUR PRINTERS EC2 AREA

We are an established company with over 25 years standing, specialising in pre-press colour printing, with a staff of approximately 15 people. Full repro (not scan) and limited warehouse facilities operate on the premises.

Principals with genuine interest
Write Box G7419, Financial Times
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BUSINESS FOR SALE

COMPANY MANUFACTURING

CABLE HARNESES AND

ELECTRICAL MECHANICAL

SUB ASSEMBLIES

Occupying well equipped leased property at Cumbernauld. Skilled workforce available, though additional turnover is required.

Further details obtainable from:
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100 West Nile Street
Glasgow G1 2QQ

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EXCELLENT MODERN LIGHT

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and machinery, and excellent

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force of 70, producing shirts,

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highest standard. No labour

problems. Government grants

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10 Cannon Street, EC4P 4BY

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Video cassette wholesaling business with cash and carry operation and two retail shops in the London W1 area. Excellent office and warehouse premises. Turnover approx. £4m p.a.

Please write to:
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CASSON BECKMAN
27-29 Queen Anne Street
London, W1M 0DA

Booming Hotel/Leisure Centre

IN 58 ACRES WITH PRIVATE GOLF COURSE AND SWIMMING POOL, TOTALLY REFURBISHED, 100% LET, 100% PROFITABLE.

Superb marine position easy reach industrial conversions, 58 bedrooms, 2000 sq ft public areas, 100% let, 100% pool, etc. Fully Licensed. Same family ownership 21 years. Offers over £100,000.00. Full details, particularly from Sale Agents, Robert Barry & Co., Cottswold House, Cirencester, Glos. Tel. 0285-2233.

Further details: David Bird or Peter Johns, Thornton Baker, chartered accountants, Penhill House, 11-13 Penhill Road, Cardiff CF1 8UP 0222-35591

PROPERTY COMPANY FOR SALE

Portfolio of offices, shops, etc. In Glasgow, Edinburgh and major Scottish towns. High Street shop, office block. Valuable early 20th century buildings producing approx. £100,000 per annum.

Details from:
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145 Northgate Street, Glasgow G2 7DA
Tel: 041-221 9191

BUYER SOUGHT FOR MIDLANDS PACKAGING CO.

Wood & plywood cases & pallets, heavy duty corrugated cartons etc.

Offer to finance re-structure of director for health reasons. Last year's turnover £1m. Principals only.

Write Box G7425, Financial Times
10 Cannon Street, EC4P 4SY

COMPANY ACQUISITION

A division of a major paper company wishes to expand its interests by acquisition.

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Companies and Markets MINING NEWS

Gencor's major asbestos deal

BY KENNETH MARSTON, MINING EDITOR

THE OFFER by South Africa's General Mining Union Corporation (Gencor) for the important asbestos interests of Transvaal Consolidated Land and Exploration (TCL), reported here on Wednesday, has greater implications than has been generally realised.

The proposal is that Gencor will buy TCL's asbestos interests for cash and then transfer them to Grimaldi Exploration and Finance (Gefco)—which is owned as to 51 per cent by Gencor—in exchange for further shares in Gefco.

Holders of Gefco have been advised to exercise caution in share dealings until full details of the transaction have been disclosed, an announcement of which can be expected shortly.

Our Johannesburg correspondent reports that TCL's apparent decision to get out of the non-chrysotile sector of the asbestos market has raised eyebrows there, especially as it was only

two years ago that the company moved into asbestos with the R28.6m (£16.7m) acquisition of Cape Industries' blue asbestos mining operations.

That was followed by the purchase of the mining interests of the Switzerland-based Eternit group for R13.3m, a purchase which was finalised only a fortnight ago.

These acquisitions gave TCL about 75 per cent of the international non-fibrous asbestos market, arguably the world's best blue asbestos (crocidolite) mine and substantial reserves.

It was thus thought that TCL might have made a bid for Gefco, its largest competitor with a production last year of 47,300 tonnes.

As it is, Gencor is bidding for the TCL asbestos interests and, if all goes well, will end up with about 80 per cent of a company which controls an entire asbestos market sector.

Earlier reports suggested that while the concentrator would have to be shut down, mining operations would continue, albeit at a reduced level. The latest news agency reports indicate that it proved impossible to maintain the mining operation.

Bougainville is one of the biggest copper mines in the world, and its by-product gold makes it one of the largest gold producers outside of South Africa and the Soviet Union.

Copper production in 1980

reached 147,000 tonnes, with

14,000 kilograms of gold and

37,000 kg of silver, for a gross

value of US\$535m (£315m).

The company is Papua New Guinea's largest industrial employer, with a staff of some 4,300 people.

The background to the present protest is a year-long dispute between the national government and the North Solomons region, in which the mine site is located.

Bougainville contributed Kina

4.15m (£3.4m) in royalties and

K51.18m in taxes to the PNG

economy last year, and accounted for an estimated 57 per cent of the country's total exports.

Mr John Trezise, the mine's assistant general manager, said yesterday that the company had assumed the road block would stay in place overnight on Thursday, and he hopes to have more information about the likely duration of the protest some time today.

The statement released by Western Continental Corporation

recently negotiated a 15 per cent interest in EP-100 presently held by Hughes and Hughes of Texas. Hughes and Hughes currently control an additional 50

per cent of the Woodada licence area. Western Continental also holds options to acquire this

region's authority does not support the protest, but it

Bennetts and Martin

UK COMPANY NEWS

Beaumont Properties increases

ASSOCIATED BOOK RISES

SHARPLY HALF TIME AND PAYS 0.7P MORE

LAST HALF OF THE year brought a rise in Beaumont Properties from £167,000 to £200,000 up to March 31, 1981. The continuing increase in property revenue suggests that the overall results for the full year will show a satisfactory improvement, says Mr J. Hugh Jones, the chairman. Pre-tax profits in the last full year were £1,460.

As already announced, the interim dividend at 1.5p last year's total payment was 2.5p.

Earnings per share were finally up to 2.8p (2.6p).

It is unlikely, says Mr Hugh Jones, that the group's trading figures for the full year will reach last year's figure of 2.8p. Not only did it not buy back shares, but it has no plans to do so.

Quoted investment income rose to £56,000 (£22,000) and associated companies contributed a reported £60,000. Net interest payable was the same at £485,000 and tax took £369,000.

Non-controlling profits were left intact at £425,000 (£247,000), against last year's figure of 2.8p.

38% decline at Inchcape Enterprises

Early in the year, fluctuations on the exchange markets, Inchcape Enterprises' part of Inchcape Group, reports a 38 per cent decline in interim profits and predicts that full year profits will fall short of the 1980 total.

Mr J. G. Holmes, the chairman, says the strength of the Japanese yen contributed to a sharp fall in earnings for the group's motor trading subsidiaries, M D Motors and Fidelity Motors. Despite a slight rise in turnover during the first half, both failed to repeat their performance of the first six months of last year.

The group's salinaking subsidiary, Neil Pryde, was equally hard hit by a drop in the value of the German mark and French franc, in its major overseas markets. Raw material costs also suffered from a strong US dollar.

Mr Holmes predicted that although the motor trading division was set to remain at the same level for the rest of the year, it was unlikely Neil Pryde, the world's largest exporter of windsurf sails, would show an upturn in profits before 1982. The interim dividend is unchanged at 15 cents.

Assoc. Book rises sharply half time and pays 0.7p more

A SHARP RISE in profits in the first half of the current year is reported by Associated Book Publishers, restoring the pre-tax surplus to a similar level to that achieved in 1979.

For the period to June 30, 1981, the taxable profit emerged at £1.5m, compared with £200,000 for the corresponding period of 1980, or turnover up to £15.2m to £18.92m.

The directors consider the results justify the confidence expressed by the chairman in his statement for 1980 and say it is now appropriate to increase dividends. Accordingly, they are stepping up the interim from 2.5p to 3.5p net per 20p share last year a total of 7.5p was paid from pre-tax profits of £1.7m.

For the remainder of the year they expect the group to continue the improvement achieved in the first six months.

Commenting on the half year, they say the depressed economic conditions which adversely affected UK publishing profits in 1980, continued into the current year, but the remedial measures initiated last year are having the desired effect—publishing profits advanced in the first half from £55,000 to £38,000.

The UK bookelling division which had been concentrating on refinement of its computer and wholesale operations in preparation for the second half year high selling period, incurred an interim loss of £127,000 (£82,000) and the directors say a return to profitability this year is dependent on the volume of business in the second half.

Taxable profits for the first half benefited by £15,000 from exchange differences.

Elbar loss soars midyear

PRE-TAX losses of Elbar Industrial have increased from £383,570 to £948,512 for the first half of 1981, on increased turnover of £33.47m, against £31.89m, and the interim dividend is being passed. Last year, an interim of 1p net was followed by a final of the same amount.

The directors explain that the major proportion of the loss arises from the provision made for rectification work on an engineering contract, which was delivered to a customer in April.

No liability for the significant rectification costs, mainly incurred in July and August, could have been foreseen by the

Turriff expands midway

A RISE in profits was reported for the first half by Turriff Corporation for the period ended June 30, 1981. The taxable figure rose from £242,000 to £413,000. Turnover was up from £23.3m to £25.0m.

"In the very difficult conditions prevailing it is encouraging that our profits for the first half of 1981 compare favourably with those of the corresponding period of 1980," says Mr W. G. Turriff, chairman.

"The measure of our second half year's profits is too early to forecast but we are in no way despondent," he adds. The order book is reasonably satisfactory but current profit margins continue to be every competitive, he says.

"The liquid position is very strong which will enable us to apply our financial resources and management talents in more profitable directions," says Mr Turriff.

After tax took £3,000 (£5,000) and minority interests took an increased £44,000 (£18,000) distributable profits rose to £86,000 compared with £219,000 last time and £83,000 for the last full year.

Last year the company paid a single dividend of 4p net per 25p share against 3.75p the year before. The full-year pre-tax profits were £1.25m on a turnover of £55.76m.

MIDTERM DIP AT Estates & General

Increased interest charges pulled pre-tax profits of Estates & General Investments, property investor and developer, down to £341,000 in the six months to June 30, as against £478,000.

The directors say the higher interest reflects their policy of building up asset value and rental income by developing an investment portfolio; profits before interest were slightly up at £1.07m, against £1.05m, on turnover lower at £1.7m (£1.8m).

The interim dividend is raised to 0.6p net per 20p share (0.55p), and earnings per share are stated as 1.24p (1.17p). The total 1980 payout was 1.55p on taxable earnings of £17,058.

Trading profits rose to £903,000 from £825,000, while surplus on the disposal of investment properties was £161,000 compared with £225,000. Interest charges totalled £728,000 (£572,000).

Tax took £120,000 (£195,000), and there were minority losses of £8,000, against £2,000 profits of 20.4p (12.05p).

Similar auditors' report for Danks

IN THEIR report to members of Danks Gowerton for the year to June 30, 1981, chartered accountants Clement Keys and Co. repeat their statement of last year, that since they had not been appointed auditors until after June 30, 1980, it had not been possible for them to observe the stocktaking procedures as at that date, but that they had subsequently accepted that the procedures had been properly undertaken.

According to the accounts Mr A. J. S. Roe and Mr T. J. Roe were interested in the transactions as holders (together with Mrs A. J. S. Roe) of the whole of the issued share capital of GTE. At June 30, 1981, there was no amount due to the group from GTE.

They add in their latest report "that subject to the foregoing in their opinion the financial statements... give a true and fair view of the state of affairs of the company and of the group at June 30, 1981."

The results of Danks Gowerton which manufactures industrial boilers and processes steel, for the year to June 30, 1981, reported on September 29, showed the group made pre-tax profits of £160,815, compared with a loss of £1.3m for the previous 15 months. Shareholders funds were £11,06m (£11.26m). Net current assets stood at £1.99m (£2.35m). Meeting, Dudley, October 22, at noon.

Wolstenholme slips to £0.6m at interim stage

DESPITE lower first half taxable profits from Wolstenholme Rink, the Bolton-based producer of bronze and aluminium powder and merchant of pigments and chemicals for the printing and paint industries, Mr Alan Green, chairman, is optimistic about the outcome for the year.

Business is still very competitive and margins remain under continued pressure but the results show a considerable improvement over last year's depressing second half, he says. In particular the second quarter has shown a marked improvement in the level of business.

In the six months to June 30, 1981, pre-tax profits fell from £806,000 to £628,000 on turnover of £7.41m compared with £7.59m. Tax took £76,000 (£388,000) leaving net profits of £562,000 (£418,000).

The interim dividend is being maintained at 2.5p net per 25p share — last year a total of 5.75p was paid on taxable profits of £1.13m.

It would appear that Wolstenholme Bronze Powders has seen the end of destocking which had an adverse effect on the second half of last year. In addition, the drop in the value of sterling against the dollar has allowed

the company to conduct its important business in the U.S. at better profit margins. Productivity improvements have also helped, although there is still some way to go before the company reaches the profits seen in former years, Mr Green says.

Charles Openshaw was caught by the effects of the world recession later than other group companies and suffered a setback in the first half. Difficulties in the printing industry at home and foreign currency restrictions in many of its traditional overseas markets have been the major problems. The directors are, however, looking to some recovery in the second half.

The other subsidies have all fared reasonably well at least the new acquisition Procter Johnson which has been able to secure some very substantial export business to be shipped during the rest of this year.

All comparative figures for the first half of last year have been restated to exclude current cost adjustments to copper transactions, which are no longer included in the historic cost figures — since the inclusion of CCA figures in the 1980 accounts. This has had the effect of increasing the comparative taxable profits by £66,000.

ARGENTINE REPUBLIC SALE OF AN IMPORTANT COMPANY "INGENIO LA ESPERANZA S.A."

Within the ARGENTINE REPUBLIC, the "INGENIO LA ESPERANZA S.A." lies in a great extension of one of the most important regions of the country: Province of JUJUY.

DESCRIPTION OF THE COMPANY ON SALE: In the Province of JUJUY the sugar mill "La Esperanza" is situated in the District of SAN PEDRO and is chief land proprietor "SAN PEDRO" and "EL OQUEDADO" occupy almost the third part of the District. The land property is run across by the railways of "FERRAZ CARRIL GENERAL BELGRANO" which joins the Argentine Provinces of: BUENOS AIRES-CORDOBA-SANTA FE-POBLACION SALTA and JUJUY to the REPUBLIC OF BOLIVIA. One of the most important roads in Argentina runs parallel to these railways stretching National Road N° 34 which also joins the Provinces to Bolivia. The sugar mill which has an excellent location is situated 1,028 miles from the city of BUENOS AIRES (PROVINCE OF SANTA FE); 590 miles from ROSARIO (PROVINCE OF SANTA FE); 527 miles from the Port of ANTIOFAGASTA (Republic of CHILE).

TOTAL SURFACE: The sugar mill LA ESPERANZA has 70,873 hectares, 13,000 of which are in operation, being the area used for the sugar cane of 7,747 hectares.

INDUSTRIAL CENTER: Due to its production, it is the 4th most important sugar manufacturer of the country, it has one sugar mill and one alcohol distillery with their own warehouses and machinery described as follows:

SUGAR MILL: It is located in ten adjacent metal frame naves with rubblework walls and concrete floors, lying on a surface of 8,827 square meters. It has crushing machines (B.M.A. and Mireles Watson) with 6,000 tons per day; it has a HESSER packing machine for 200 tons a day in bags of 2.2 pounds and 4.4 pounds. Its warehouses have a total of 15,877 square meters.

ALCOHOL DISTILLERY: It is located in one separate nave with a surface of 690 square meters and a distillation power of 17,173 L.U.S.

DESCRIPTION OF THE REGION: Its warm and continental sub-tropical climate with very little frost in winter is good for the sugar cane. In the Province of JUJUY the sugar cane reaches the highest output in tons per hectare and the best kind of saccharose in the country, public bidding ordered by "Juzgado Nacional de Primera Instancia en lo Civil N° 8 del Poder Judicial de la Republica Argentina. Secretaria N° 16" with address being Av. Roque Saenz Peña 1217, 1st floor, Buenos Aires, Argentina, in the proceedings "Cia. Swift de la Plata S.A. y otros" about bankruptcy causing the liquidation of DELTEC ARGENTINA S.A. and DELTEC INTERNATIONAL LTD.

PUBLIC SALE OPENING DATE: July 1st, 1981.

PUBLIC SALE CLOSING DATE AND OPENING OF THE OFFERS IN SEALED ENVELOPES: October 26th, 1981, at 10 A.M. in the Judge's Bureau.

UPSET PRICE IN ARGENTINE CURRENCY: \$40,000,000.00. NOTE: Quotation according to the "Banco de la Nacion Argentina" on August 8th, 1981. Financial Market 1 USD = \$7,500. (Argentine Currency).

TERMS OF PAYMENT: 30% cash; 70% in 12 installments every six months with interest and adjustments.

The Applications and additional information are available in the offices of the President ROGELIO E. P. MONTOYO (TRUSTEE), Av. Presidente Roque Saenz Peña (Diagonal Norte) 1110, 5th floor, Office N° 4, Buenos Aires, Argentina, Code Number 1035. Extra information can be obtained from the Argentine Embassy in the following cities: Paris, Bonn, Canberra, Brussels, Brazil, Ottawa, Washington, Madrid, London, Mexico, Bern and Caracas.

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CURRENCIES, MONEY and GOLD



WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, September 30, 1981. The Exchange rates listed are midday rates between buying and selling rates quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for particular transactions.

Bank of America NT and SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT and SA nor the Financial Times assume responsibility for errors.

COUNTRY **CURRENCY** **VALUE OF DOLLAR** **COUNTRY** **CURRENCY** **VALUE OF DOLLAR** **COUNTRY** **CURRENCY** **VALUE OF DOLLAR**

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Afghani (O)	50.00	Guadeloupe	Franc	5.6585	Pitcairn Is.	N.Z. Dollar	1.8229
Albania	Lek	5.6174	Guatemala	Quetzal	1.00	Poland	Zloto (O)	51.00
Algeria	Dinar	4.1875	Guinea Bissau	Peso	58.4076	Portugal	Escudo	64.95
Andorra	(Sp. Peseta)	5.5555	Guinea Rep.	S. Yen	1.00	Pot Timor	Escudo	1.00
Angola	Kwanza	96.50	Honduras	Dollar	5.9533	Puerto Rico	U.S. \$	1.00
Antigua	Peso (C.A.B.)	2.7225	Iraq	Rial	5.00	Qatar	Riyal	3.6397
Argentina	Peso (P.F.P.)	5762.00	Haiti	Gourde	2.00	Reunion Is. de la Fr.	Lau (O)	92.94
Australia	Dollar	7425.00	Hong Kong	Dollar	6.13	Romania	Romanian Leu	35.44
Austria	Schilling	10.8755	Iceland	Krona	7.173	Rwanda	Rwanda	1.00
Bahrain	Dinar	64.35	India	Ruppe	9.10	S. Christopher	E. Caribbean \$	2.025
Bahrain	Dinar	1.00	Indonesia	Rupiah	650.00	S. Lucia	E. Caribbean \$	1.795
Bahrain	Dinar	3.0769	Iran	Rial (O)	80.92	S. Pierre	E. Caribbean \$	2.025
Bahrain	Dinar	1.00	Iraq	Dinar	5.5555	S. Vincent	E. Caribbean \$	2.025
Bangladesh	Taka	15.24	Ireland	Pound	1.00	Samoa (Western)	Tala	1.00
Barbados	Dollar	2.01	Ireland	Pound	1.00	Samoa (Am.)	U.S. \$	1.00
Belgium	Franc (O)	58.10	Iceland	Shekkel	13.44	San Marino	Lira	1172.00
Belgium	Franc (F)	41.80	Ivory Coast	Lira	1172.00	Spain	Peseta	96.50
Belize	Dollar	1.00	Salvador	Dobras	29.4987	Switzerland	Franc	10.00
Bermuda	Dollar	27.175	Jamaica	Dollar	5.7834	Sweden	Krona	2.025
Bhutan	Ruppee	9.10	Japan	Dollar	25.00	Switzerland	Franc	1.00
Bolivia	Peso	24.75	Lebanon	Rupie	0.334	Switzerland	Franc	2.025
Bolivia	Peso	1.00	Liberia	Dollar	0.2061	Switzerland	Franc	1.00
Bolivia	Peso	3.0724	Kampuchea	Riel	10.4235	Switzerland	Franc	2.025
Brazil	Crucero	108.40	Malta	Lira	0.876	Switzerland	Franc	1.00
Bruno	Dollar	2.1155	Mauritius	Rupie	0.6993	Switzerland	Franc	2.025
Bulgaria	Lev	0.93	Mexico (N.H.)	Won	0.02	Switzerland	Franc	1.00
Bulgaria	Lev	3.015	Mexico (S.H.)	Dinar	6.00	Switzerland	Franc	2.025
Burundi	Franc	90.00	Myanmar	Rupie	0.2837	Switzerland	Franc	1.00
Cameroun	Pound (O)	277.775	Namibia	Rand	10.00	Switzerland	Franc	2.025
Canada	Dollar	1.2038	Namibia	Rand	4.5655	Switzerland	Franc	1.00
Caribbean Is.	Peso (O)	5.855	Nepal	Rupie	2.025	Switzerland	Franc	2.025
Carman Is.	Dollar	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Cayman Is.	Dollar	0.855	Niger	Rupie	0.9196	Switzerland	Franc	2.025
Cayman Is.	Dollar	1.00	Nigeria	Pound (O)	2.5231	Switzerland	Franc	1.00
Cayman Is.	Dollar	2.7225	Nigeria	Pound (O)	2.5231	Switzerland	Franc	2.025
Czechoslovakia	Koruna (O)	5.80	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Czechoslovakia	Koruna (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Denmark	Krone	7.286	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Djibouti	Franc	172.50	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Dominican Rep.	Peso (O)	2.7025	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Dominican Rep.	Peso (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Dominican Rep.	Peso (O)	2.7025	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
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Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
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Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
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Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.025
Egypt	Pound (O)	1.00	Nicaragua	Peso	0.9547	Switzerland	Franc	1.00
Egypt	Pound (O)	1.4493	Nicaragua	Peso	0.9547	Switzerland	Franc	2.02

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Application has been made to the Council of The Stock Exchange in London for the whole of the ordinary share capital of Allianz Versicherungs-AG to be admitted to the Official List.

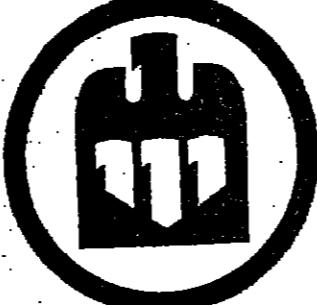
This document includes particulars given in compliance with the requirements of the Council of The Stock Exchange for the purpose of giving information to the public with regard to Allianz Versicherungs-AG. The members of the Board of Management of Allianz Versicherungs-AG have taken all reasonable care to ensure that the facts set out here are fair and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or of opinion. All the Members of the Board of Management accept responsibility accordingly.

This document does not constitute an offer or an invitation to subscribe for or otherwise to acquire any securities in Allianz Versicherungs-AG.

Exchange Rate
The approximate mid-point exchange rate between DM and £ sterling in the London foreign exchange market at the close of business on 29th September, 1981 (being the latest practicable date before printing this document) was DM 4.1400 to £1 and all amounts translated into sterling in this document have been translated at such rate, other than in the Accountants' Report.

Principal Definitions
"Allianz" means Allianz Versicherungs-AG
"Allianz Group" means Allianz Group (General Insurance) and includes:
—Allianz Versicherungs-AG; Allianz Afrikanische Rechtsschutzversicherungs-AG—Assicuranz-Compagnie Mercer AG—Assicuranz-Compagniebank AG—Frankfurter Versicherungs-AG—Globus Versicherungs-AG—Kraft-Versicherungs-AG
"Allianz Life" means Allianz Lebensversicherungs-AG
"Allianz Worldwide" means—Allianz Group—Allianz Life—Certain non-consolidated foreign companies listed under "Allianz Interests Abroad"
"Germany" means the Federal Republic of Germany
"DM" means the currency of Germany
"billion" means one thousand million

Introduction to The Stock Exchange in London of the shares of



Allianz

Allianz Versicherungs-Aktiengesellschaft

(Incorporated under the laws of the Federal Republic of Germany)

Share Capital

Authorised
DM 526,000,000

8,320,000 shares of DM 50 each in issue

Arranged by

Morgan Grenfell & Co. Limited

Brokers to the Introduction

S. G. Warburg & Co. Ltd.

J. Henry Schroder Wagg & Co. Limited

Rowe & Pitman

James Capel & Co.

Introduction

The Allianz Group is the largest general (non-life) insurance group in Germany. It undertakes all major types of personal and commercial insurance and is particularly strong in the fields of motor insurance, general liability, personal accident, fire, and construction and engineering insurance. The Allianz Group's general insurance business is transacted by the parent company, Allianz Versicherungs-AG, which has its headquarters in Munich. The Allianz Versicherungs-AG shares are quoted on all major stock exchanges in Germany.

The non-life premium income of Allianz Worldwide amounted to DM 6.9 billion in 1980 (around 11.7 billion of which DM 6.0 billion was written in Germany by the Allianz Group, representing 17 per cent of the domestic market) and DM 0.9 billion in other countries. Allianz, the parent company, holds a 46 per cent shareholding in Allianz Life, which has 14 per cent of the domestic market and is one of the largest European life insurers. Allianz Life's total premium income in 1980 was DM 4.1 billion (business in force DM 36 billion), accounting for the major proportion of total life and health premiums written by Allianz Worldwide which amounted to DM 3.7 billion.

Through subsidiaries, branches and agencies Allianz Worldwide offers services to clients in practically all major industrial countries. Foreign business has expanded considerably in recent years and foreign premium income of Allianz Worldwide grew, mainly through acquisitions, from DM 235 million in 1976 to DM 1,388 million in 1980. Substantial acquisitions were made in Austria in 1977, the United States and Australia in 1978, and South Africa during 1980. In the United Kingdom a subsidiary was established in 1974, Allianz International Insurance Company Limited. This company is active in the London market and is a member of the Institute of London Underwriters.

In June 1981 Allianz made a major investment in the United Kingdom through the purchase of a 28.1 per cent shareholding in Eagle Star Holdings Limited.

Historical Review

1890 to 1918
Allianz was established during the period of industrialisation in Europe. It was registered in Berlin in 1890 and was soon licensed to transact business in the whole of Germany. The shares were admitted to the Berlin Stock Exchange in 1895.

Originally Allianz was intended to be a specialist accident insurer but it quickly entered into other classes of insurance, in particular marine and fire insurance. The emphasis initially was placed on industrial, commercial and agricultural risks. In 1900, Allianz introduced engineering insurance, which still plays an important role in its business.

After the turn of the century, the demand for personal insurance cover began to grow rapidly. In addition, the expansion of German foreign trade opened up new markets for direct insurers. Allianz took full advantage of these opportunities and by 1914 had become the largest German general insurer, a position it still holds today. At that time some 20 per cent of its business, mainly marine insurance, originated from abroad.

1918 to 1945
The First World War led to the loss of much of the foreign business of the German insurance companies. This was followed by a period of catastrophic inflation in 1922 and 1923 and then, from 1924 onwards, by the worldwide depression. These events brought about a process of restructuring in the German insurance industry, in which the financially strong Allianz played an important part.

After 1922 Allianz became involved for the first time in life assurance with the founding of Allianz Life, which subsequently took over the portfolios of several other insurers. One year later, Allianz acquired Bayerische Versicherungsbank AG, the leading general insurer in Southern Germany, whose origins go back to 1833. In 1923 Allianz acquired Frankfurter Versicherungs-AG, another leading German insurance company.

1945 to 1951
With the post-war division of Germany, the Allianz Group lost all of its business in the eastern part of pre-war Germany, all its foreign business and most of its assets. However, as a result of changes which had taken place before the war, principally in its marketing organisation, Allianz was able to adapt to changed circumstances and concentrate on rebuilding its business. In 1949, the Head Office was transferred from Berlin to Munich, and another era of prosperous growth began.

From 1959 onwards the rebuilding of foreign business progressed slowly, with activity abroad initially undertaken through co-operation agreements with leading insurers in various foreign countries. In 1959, the year in which the European Economic Community was founded, Allianz opened a branch office in France, followed by another in Italy. This enabled Allianz to transact business directly in those countries. Foreign business remained at a relatively moderate level until the sixties when Allianz expanded its activities abroad by making a number of acquisitions and by setting up additional offices in Europe, the United States and other parts of the world.

In Germany the structure of the Allianz Group has changed very little in this post-war period, although various new lines and services have been introduced. This includes the modernisation of the highly regarded and advanced loss research and loss prevention institute, the Allianz Centre for Technology, near Munich. In 1969 a subsidiary company for legal expenses insurance was established, Allianz Allgemeine Rechtschutzversicherungs-AG.

1969 to 1978
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1979 to 1980
The following table shows the published percentage shareholdings of Allianz in domestic insurance companies:

Shareholdings of Allianz in Domestic Insurance Companies

Health
Deutsche Krankenversicherungs-AG (26.5%)
SAVAG Saarbrücker Krankenversicherungs-AG (25.0%)

Life
Allianz Lebensversicherungs-AG (46.4%)
Berlinische Lebensversicherungs-AG (47.1%)
Hamburg-Mannheimer Versicherungs-AG (37.0%)
Karlsruher Lebensversicherung AG (45.0%) (Note 2)

General Insurance
Schwäbische Versicherungs-AG (9.9%)
Austro-Versicherungsbank AG (45.0%)
Hamburg-Mannheimer Sachversicherungs-AG (33.25%) (Note 3)
Karlsruher Sachversicherungs-AG (9.8%)

Credit
Hannover-Kreditversicherungs-AG (26.2%)
Allianz Kreditversicherung AG (25.0%)

Notes

(1) Companies consolidated into the Allianz Group are shown by asterisks.

(2) Deutsche Krankenversicherungs-AG is a subsidiary of Hamburg-Mannheimer Sachversicherungs-AG. Karlsruher Rechtsschutzversicherungs-AG is a subsidiary of Karlsruher Sachversicherungs-AG, which itself is a subsidiary of Karlsruher Lebensversicherung AG.

(3) Karlsruher Rechtsschutzversicherungs-AG is a subsidiary of Karlsruher Sachversicherungs-AG.

Consolidated accounts are published by the Allianz Group which consists of Allianz (the parent company) and the non-life subsidiaries and associates where Allianz exercises management control indicated by the above table.

Allianz Life, in which Allianz has a 46 per cent. shareholding, is treated as a separate entity and not included in the consolidated accounts. However, there are close links between Allianz and Allianz Life with reciprocal Board of Management representation and both companies employ a joint sales force. In the insurance market Allianz Life, although not consolidated, is recognised as a member of the Allianz Group. Further details on Allianz Life are given below.

Important non-consolidated insurance shareholdings of Allianz shown in the table above include: Allianz Lebensversicherungs-AG, the third largest life company in Germany; Berlinische Lebensversicherung AG and Karlsruher Lebensversicherung AG, which are both leading life insurance companies; Deutsche Krankenversicherungs-AG, the largest health and sickness company in Germany; Hermita Kreditversicherungs-AG and Allgemeine Kreditversicherungs-AG, both of which are leading credit insurers.

Allianz also has significant shareholdings in a number of well-known German industrial and commercial groups. Set out below are the names of the major companies in which Allianz has direct holdings; these investments are classified as "participations".

Company	Activity	Allianz percentage interest	Issued share capital	Market capitalisation
		DM million	DM million	DM million
Beiersdorf AG	Adhesive tape, cosmetics	29.0	145	680
Contingas Deutsche Energie-AG	Energy supply	25.0	110	693
Lathmeyer AG	Energy supply	26.1	60	338
Schless AG	Machine tools	28.1	18	37

Other major investments classified under "participations" held by Allianz through its holdings in private (GmbH) consortium companies are as follows.—

Consortium company*	Allianz percentage interest in consortium company	Companies in which consortium company has an interest of 25 per cent. or more
Allgemeine Verwaltungsgesellschaft für Industriebeteiligungen mbH	33.3	Metallgesellschaft AG
ABBI Beteiligungsgesellschaft mbH	50.0	Messerschmitt-Bölkow-Blohm GmbH ("MBB")**
Almúco	25.0	Heidelberger Druckmaschinen AG Hochfleif AG
Regina Verwaltungsgesellschaft mbH	25.0	Gutehoffnungshütte Aktienverein
Thyssen Beteiligungsverwaltung GmbH	19.3	Thyssen AG
Veritast? Vermögensverwaltungsgesellschaft mbH	35.0	Hapag-Lloyd AG

*These consortium companies were formed for the purpose of holding interests of 25 per cent. or more in industrial companies.

**The consortium company at present holds only 13.8 per cent. in MBB.

†The consortium company has a 40 per cent. holding in Fraport, which itself has a 25 per cent. holding in Hochfleif AG.

**Allianz Life has an additional 25 per cent. shareholding in this company.

In addition, Allianz has a 25 per cent. shareholding in Münchener Rückversicherungs-Gesellschaft ("Munich Re") which is the largest reinsurance company in Germany and one of the largest in the world. Munich Re has a reciprocal 25 per cent. shareholding in Allianz and also has matching shareholdings in several of Allianz's subsidiaries and associates, including Allianz Life.

Allianz Interests Abroad

As stated earlier, the foreign business of Allianz has shown considerable expansion in recent years. In the United Kingdom Allianz International Insurance Company Limited was established in 1974 and it transacts all types of insurance business except motor and life insurance. In 1981 a substantial investment was made in the United Kingdom through the purchase of 28.1 per cent. of the ordinary share capital of Eagle Star Holdings Limited. In the United States Allianz Inc. was formed in 1978 to acquire a property/casualty company. In 1980 a further acquisition in the United States through the purchase of SICO, Inc. was made. Allianz Inc. now has a 25 per cent. shareholding in Anglo-American Insurance Company, a general carrier, North American Life and Casualty Company and Fidelity Union Life Insurance Company. In Austria in 1977 Allianz purchased a 91.5 per cent. shareholding in Anglo-Elementar Versicherungs-AG, the seventh largest insurance company in that country. In 1979 Allianz purchased a company in Australia now known as Allianz Insurance Company Limited, which is based in Sydney. In South Africa Allianz of South Africa was formed in 1980 to acquire two companies, Shield Insurance Co. Ltd. and Shield Life Insurance Ltd. Other important territories are Italy and France where business is conducted through branches. Allianz also operates in the Netherlands, Spain, Saudi Arabia, Brazil, the United Arab Emirates, Singapore and Indonesia.

Foreign business, where Allianz has by far the largest involvement of any German insurer, is predominantly in the commercial property, and construction and engineering lines. Results of foreign subsidiaries and associated companies are not consolidated, and dividends are included in the year in which they are received.

The following list shows the principal non-consolidated foreign subsidiaries of Allianz (their own operating subsidiaries are shown in italics):—

Company	Percentage Shareholding
Allianz International Insurance Company Limited (London)	100.0
Allianz of America Inc. (Wilmington)	51.9
Allianz Insurance Company (Los Angeles) (Note)	100.0
Allianz Underwriters, Inc. (Los Angeles) (Note)	100.0
Allianz Syndicate, Inc. (New York)	100.0
North American Life and Casualty Company (Minneapolis)	98.2
Fidelity Union Life Insurance Company (Dallas)	100.0
Anglo-Elementar Versicherungs-AG (Vienna)	91.5
Allianz Insurance Company Limited (Sydney)	100.0
Allianz of South Africa (Proprietary) Ltd. (Cape Town)	100.0
Shield Insurance Co. Ltd. (Cape Town)	100.0
Shield Life Insurance Ltd. (Cape Town)	100.0

Note:—

(1) Companies consolidated into the Allianz Group are shown by asterisks.

(2) Allianz Underwriters, Inc. (Los Angeles) is a subsidiary of Allianz Insurance Company (Los Angeles).

(3) Hamburg-Mannheimer Rechtsschutzversicherungs-AG is a subsidiary of Hamburg-Mannheimer Sachversicherungs-AG. Karlsruher Rechtsschutzversicherungs-AG is a subsidiary of Karlsruher Sachversicherungs-AG, which itself is a subsidiary of Karlsruher Lebensversicherung AG.

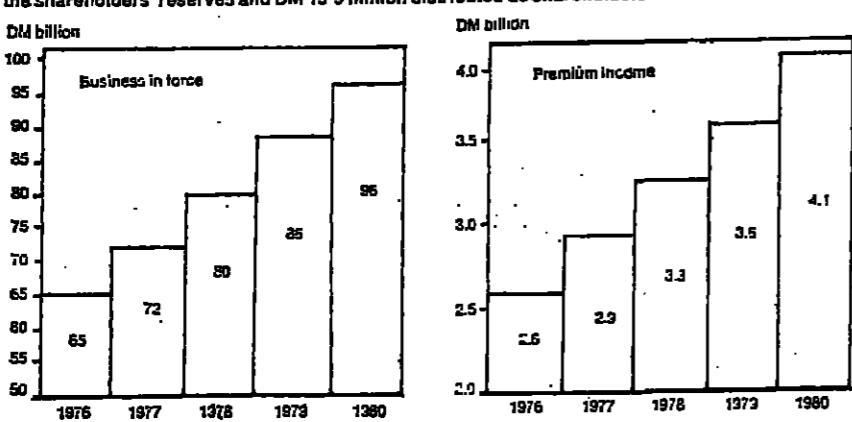
Analysis of Premium Income

Allianz Worldwide

The premium income of Allianz Worldwide in 1980 was DM 11.63 billion of which DM 6.88 billion

Allianz continued

million, of which DM 1,285 million was allocated to policyholders, DM 13.5 million was retained in the shareholders' reserves and DM 13.9 million distributed as shareholders' dividend.



Current Business

During the first six months of this year premiums written by the Allianz Group rose by 7.6 per cent. On 1st July, 1981 an increase was implemented in motor insurance tariffs, the most important sector for Allianz. As a result Allianz is confident that the growth in premium income from direct German business will be greater in the current year than the increase of 6.3 per cent. in 1980. Foreign premium income has risen by some 50 per cent. during the first half of 1981 compared with the same period in 1980. This substantial increase in general reflects growth in the activities of Allianz abroad, but it has been partially offset by the rise in premiums from the United States where the appreciation of the dollar has been of considerable assistance.

In the United Kingdom, in Eagle Star Holdings Limited, Allianz has recently incorporated in Singapore a subsidiary with a share capital of \$550 million; named Allianz Insurance (Singapore) Pte. Limited it will cover all sectors of non-life and industrial insurance. In Indonesia a representative office has been opened in Jakarta.

Despite an increase in the amount and size of claims nobilited in Germany, the Allianz Group's claims experience for the majority of European countries has been better so far this year compared with 1980 and thus Allianz believes 1981 will show a further underwriting profit. As far as investment income is concerned, the present indications are that results will be satisfactory in 1981.

Allianz Life has increased the amount of new business written during the first half of 1981 and premium income is up by 9.8 per cent. compared with the same period in 1980. Total business in force for Allianz Life is now more than DM 100 billion.

Boards, Management and Staff

In accordance with German law each of the companies of the Allianz Group has both a Supervisory Board and a Board of Management. The two boards are separate and no individual may be a Member of both boards. In addition Allianz has three advisory boards, namely a Joint Advisory Board of Allianz and Allianz Life, an International Advisory Board and a Technical Advisory Board.

Supervisory Board

Under the Co-Determination Law (Mitbestimmungsgesetz), which came into force in July 1976, the Supervisory Board of Allianz consists of 20 members, of whom 10 are elected by the shareholders in general meeting and 10 by the employees. Seven representatives nominated by the employees and three nominated by the trade unions are elected by the employees themselves in such a way as to give appropriate representation to different groups.

Under the Co-Determination Law the Chairman and Deputy Chairman of the Supervisory Board are elected by a two-thirds majority of the Board; failing this, the shareholders' representatives elect the Chairman and the employees' representatives elect the Deputy Chairman. In addition, the appointment by the Supervisory Board of members of the Board of Management requires a two-thirds majority. However, if this cannot be achieved there are procedures under which the appointment will be made by simple majority and under which the Chairman of the Supervisory Board will have a second vote.

Members of the Supervisory Board are normally elected for terms of two years but are eligible for re-election thereafter. Any member elected by the shareholders in general meeting can be removed by a simple majority of the shareholders in a simple majority vote. In the case of an equality of votes the Chairman of the Supervisory Board has a second vote. The principal function of the Supervisory Board is to appoint and supervise the Board of Management. However, certain matters, if they are not in the ordinary course of business and are of outstanding importance to Allianz, require the approval of the Supervisory Board.

Board of Management

The number of Members of the Board of Management is determined by the Supervisory Board, the minimum being two. Each Member is appointed by the Supervisory Board for a maximum term of five years and is eligible for re-appointment thereafter, but in certain circumstances, such as a serious breach of duty or a vote of no confidence by the shareholders in general meeting, a Member may be removed by the Supervisory Board prior to the expiry of such term. The normal retirement age of members is 65.

The management and representation of Allianz is the collective responsibility of the Board of Management, which formally meets at monthly intervals.

Staff

Allianz Worldwide employs more than 25,000 people, of whom approximately 65 per cent. are full-time employees in Germany and 15 per cent. abroad. The recent growth in international business is reflected in the very large increase in the number of staff employed abroad, from 420 in 1976 to 3,659 in 1980.

In Germany, the Allianz Group has a staff of around 15,500 and Allianz Life has around 5,000. Of these, approximately 4,500 and 1,500 respectively are employed as field staff. In addition, the sales organisation in Germany includes a further 42,500 full-time and part-time agents who work exclusively for Allianz and Allianz Life.

The Allianz Group has a contributory pension fund which is designed to provide employees with a pension which, together with the social security benefits, is broadly equivalent to the employee's net income prior to retirement. At the end of 1980, the assets of the pension fund (Allianz Versorgungskasse) amounted to DM 1.25 billion, which fully covered the actuarial liability of the fund. There were further assets of DM 0.91 billion in respect of the funding of commitments to provide additional earnings related pensions for full-time employees and agents. Other benefits received by employees in addition to their salaries include an annual bonus, long service bonuses and the opportunity from time to time of acquiring shares in Allianz at a reduced price.

Supervisory Board

Dr. Ing. E. h. Dr. h. c. Hans-Günther Sohn
Honorary Chairman of Thyssen AG,
Chairman

Gerhard Claassen*
Employee, Allianz Versicherungs-AG,
Deputy Chairman

Dr. Hans Fritsch
Spokesman of the Board of Management
of Dresdner Bank AG,

Deputy Chairman

Dr. Wulfried Gühr
Spokesman of the Board of Management
of Deutsche Bank AG,

Deputy Chairman

Alfons Goppel*
Employee, Bayerische Versicherungsbank
AG, DHV-Deutscher Handels- und
Industriepreisel-Verband im
Christlichen Gewerkschaftsbund
Deutschlands

Professor Dr. Herbert Grünewald
Chairman of the Board of Management
Bayer AG

Dr. Max Hackl
Spokesman of the Board of Management,
Bayerische Versicherungsbank

Dr. Kurt Klaeser
Former Governor of the Deutsche
Bundeskirche

Georg Kohler*
Employee, Bayerische Versicherungsbank
AG

*Elected by the employees.

All of Königstrasse 28, 8000 München 44, Germany

Richard Mayer*
Employee, Allianz Versicherungs-AG

Professor Dr. h. c. Hans L. Merkle
Chairman of the Board of Management,
Robert Bosch GmbH

Heinz Olfertmann*
Head of Bundesberufsgruppe
Versicherungen,
Deutsche Angestellten-Gewerkschaft

Dr. Egon Oberbeck
Chairman of the Board of Management,
Mannesmann AG

Otto Reitberg*
Official, Deutsche Angestellten-Gewerkschaft

Dr. Otto Schedl
Former Minister of the State of Bavaria

Günter Schaefer*
Employee, Allianz Versicherungs-AG

Dr. Dieter Schmidt*
Employee, Frankfurter Versicherungs-AG

Dr. Hans Seyfried*
Departmental Head, Allianz Versicherungs-AG

Dr. Peter von Siemens
Member of the Council of Honorary Chairman
of the Supervisory Board, Siemens AG

Dr. Rüdiger Strobel*
Employee, Allianz Versicherungs-AG

All of Königstrasse 28, 8000 München 44, Germany

Franz Link
Aged 51; joined Allianz in June 1952;
Member of the Board of Management since
July 1976 and has particular responsibility
for Personnel.

Dr. Wolfgang Müller
Aged 55; joined Allianz in April 1955;
Member of the Board of Management since
January 1970 and has particular responsi-
bility for Personal Accident and General
Liability.

Walter Roskow
Aged 56; joined Allianz in January 1974;
Member of the Board of Management since
January 1974 and has particular responsi-
bility for Motor and Legal Expenses Insur-
ance.

Dr. Jan Bosius
Aged 42; joined Allianz in January 1968;
Deputy Member of the Board of Management
since 1st January 1981 and has particular responsi-
bility for Business Administration.

Detlev Bremkamp
Aged 37; joined Allianz in September 1963;
Deputy Member of the Board of Management
since 1st January 1981 and has particular responsi-
bility for Property Insurance.

All of Königstrasse 28, 8000 München 44, Germany

Advisory Boards

Joint Advisory Board of Allianz Versicherungs-AG
and Allianz Lebensversicherungs-AG

Dr. Ing. E. h. Dr. h. c.

Hans-Günther Sohn

Honorary Chairman of Thyssen AG,
Chairman

Antonio Carlos de Almeida Braga

Presidente do Grupo Allianz-Boavista de
Seguros

Dr. Helmuth Buddenberg

Chairman of the Board of Management,
Deutsche BP Aktiengesellschaft

Dr. Karinhilz Bund

Chairman of the Board of Management,
Ruhmkorff AG

Georg W. Clausen

Chairman of the Supervisory Board,
Beiersdorf AG

Horst Elze

Member of the Board of Management,
Deutsche Eisenhandel AG

President, Chamber of Industry and
Commerce in Berlin

Otto Esser

Confederation of German
Employers' Associations

Dr. Friedrich Karl Flick

General Partner, Friedrich Flick KG

Eberhard von Heusinger

Chairman of the Board of Management,
Varta AG

Wilhelm Karmann

Chairman of the Board of Management,
Wihelm Karmann GmbH

Karl Oskar Koehnig

Partner, Bankhaus B. Metzler seel. Sohn &
Co.

Dr. Jürgen Krackow

Chairman of the Board of Management,
Stahlwerke Roerich-Burbach GmbH

Hans Jakob Kruse

Spokesman of the Board of Management,
Hapag-Lloyd AG

Dr. J. H. Harald Kühnen

Partner, Bankhaus Sal. Oppenheim jr. & Cie.

Dr. Werner Lamby

Member of the Board of Management,
Vereinigte Industrie-Unternehmungen AG

International Advisory Board

Dr. Ing. E. h. Dr. h. c.

Hans-Günther Sohn

Honorary Chairman, Thyssen AG,
Chairman

Umberto Agnelli

Vice President, Fiat S.p.A., Italy

Dick de Bruyne

President of the Managing Board,
Royal Dutch Petroleum Company,

The Netherlands

Technical Advisory Board

Dr. Jürgen Krackow

Chairman of the Board of Management,
Stahlwerke Roerich-Burbach GmbH

Chairman

Reinhard Abraham

Member of the Board of Management,
Deutsche Lufthansa AG

Klaus Barthel

Chairman of the Board of Management,
Kraftwerk Union AG

Hermann Becker

Honorary Senator, Spokesman of the Board
of Management, Philipp Holzmann AG

Professor Werner Breitschmidt

Member of the Board of Management,
Daimler-Benz AG

Bernhard von Gerold

Member of the Board of Management,
Berliner Kraft und Licht (BEWAG)-AG

Dr. Franz Josef Huhne

Professor Dr. Klaus Knizia

Chairman of the Board of Management,
Vereinigte Elektrizitätswerke Westfalen AG.

Professor, University of Dortmund

Dr. Dietrich Natus

Spokesman of the Executive Board,
Lurgi Companies

Member of the Board of Management,
Metallgesellschaft AG

Gunter Max Paßgen

Member of the Supervisory Board,
Friedrich Flick KG

Dr. Ulrich Ségard

Spokesman of the Board of Management,
Preussische Elektrizitäts-AG

Franz J. Spethoff

Member of the Board of Management,
Klockner-Humboldt-Deutz AG

Accountants' Report

The following is a copy of a report from Deutsche Treuhand-Gesellschaft Aktiengesellschaft Wirtschaftsprüfungsgesellschaft, the auditors of Allianz. Accounting law and practice in Germany differ from those in the United Kingdom; the balance sheets and profit and loss accounts have not been restated to comply with United Kingdom law and practice. Set out under the heading "Restatement of Results" above there is a restatement of the profit and loss accounts amended to show underlying profit and pre-tax profit in the manner normally adopted by United Kingdom insurance companies.

To: The Board of Management

28th September,

APPOINTMENTS

Three board posts at Chef and Brewer

Three new directors have been appointed to the CHEF AND BREWER board. They are Mr. J. K. Bryant, who takes overall responsibility for the brewing side of the business in Southern England, Mr. M. J. A. Alkes, who leaves the board to become managing director of Truman, H. J. & Son, a director and chairman, and Mr. R. F. J. Moorefoot, who has joined the board as non-executive director.

Mr. Bryant, a manager from October 1975, is responsible for the brewing side since 1973. Mr. A. E. Fletcher, managing director, Mr. M. J. A. Alkes, who is leaving from the board on that date.

Mr. R. J. Milner, a director and chairman, and Mr. R. F. J. Moorefoot, who has joined the board as non-executive director.

Mr. Bryant has been appointed chairman of TOUCHE REMINGTON AND CO. in place of Sir Anthony Tonks, who has resigned because of pressure of other commitments. He remains an executive director. Mr. D. H. Gold Lewis, a director of Touché Remington and Co., since 1974 and managing director of Ashbydene, has now been made a director of the REGULAR FORCES EMPLOYMENT ASSOCIATION in succession to Major-General Pat Charlton, who retires at the annual meeting on October 9.

Mr. R. L. Shaw, managing director, is the new chairman of EFG (TIMBER PRODUCTS). Mr. W. Hare, Mr. Alan Riddell and Mr. Rodney Clark are now directors. Mr. Alan Joynes has been made chairman of EFG (NURSERIES). Both concerns are subsidiaries of the Economic Forestry Group.

Mr. Shane Bedford has been appointed chief executive of the

firm, a manager from October 1975. Mr. Robin H. Bryant, a director, has been appointed responsible for the brewing side since 1973. Mr. A. E. Fletcher, managing director, Mr. M. J. A. Alkes, who is leaving from the board on that date.

Mr. T. Jackson and Mr. J. Irving have been appointed directors of LONSDALE UNIVERSAL.

Mr. Malcolm S. Mackenzie has been appointed assistant managing director of INTER-NATIONAL HARVESTER COMPANY OF GREAT BRITAIN. His former position as director has been taken up by Mr. Patrick S. Jones, who has been assistant controller of the organisation's European, African and Middle Eastern agricultural equipment.

Mr. Denis S. Greensmith has joined the board of BENTALLS LTD as a non-executive director. He was previously with Lewis' Sheds, and Sears Holdings.

Mr. David Alexander, senior financial director of JOHN WALKER AND SONS, has also become acting managing director until a managing director is appointed.

Mr. Nobumitsu Kagami has been appointed executive assistant to Mr. John G. Fleming, chairman and chief executive of ASSOCIATED SERVICES. He was COMMUNICATIONS CORPORATION. She has been with the research and senior economist of Nomura Research Institute in Tokyo.

Mr. H. J. Mann has joined the board of GRATTAN as a non-executive director. He is chairman and managing director of TRUST.

Mr. R. S. Leighton, a director of Boust Woodstock, has joined the board of ROUSE WOOD.

Mr. Michael J. Hyslop has been appointed financial director of STOCK INTERNATIONAL, the

NORTHERN TOURIST BOARD

Mr. David Maddick has become technical director-components development director of Ultra Electronic Components. Both companies are members of the DOWTY GROUP.

Mr. J. W. R. T. Middleton, a member of the Law Society of Scotland has joined DOBSON PARK INDUSTRIES as secretary.

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Mr. Michael J. Hyslop has been appointed financial director of STOCK INTERNATIONAL, the

commodity broking subsidiary of Mercantile House Holdings.

Mr. Ray Barradough, formerly a partner of Buzzacott and Co., has joined the board of TRUST SECURITIES HOLDINGS as finance director.

The HOGG ROBINSON Group states that Mr. James H. Vaughn, formerly chairman of Fred S. James and Co. Inc. and Mr. J. A. Hill, previously chairman of the Acme Insurance Company, have joined the board of its American associate REPUBLIC HOGG ROBINSON.

Mr. Donald Hawley has been appointed to the board of EW BANK AND PARTNERS.

Mr. N. E. K. Openshaw has been appointed an executive director of McLEOD RUSSEL.

Mr. Lawrence A. Hamilton will join the board of the WESLEYAN AND GENERAL ASSURANCE SOCIETY on November 1, and will be appointed general manager designate from that date.

Mr. W. J. Hayden has been appointed to the new post of deputy chairman of PROPERTY PARTNERSHIPS. Mr. Christopher Binns, managing director of its subsidiary, Property Partnerships (Hotels), has joined the main board.

Professor I. L. Blakemore, Professor of Metallurgy and Dean of the Faculty of Engineering at the University of Aston, Birmingham, has been appointed

Mr. A. S. W. Abel has been appointed contracts director of THERM-A-STOR. Pervale.

director of the European research and development centre in Birmingham of INCO.

Mr. Patrick Hodgson, an assistant director of J. Henry Schroder Wag and Co., has been seconded for a two-year period to the projects and export policy division at the DEPARTMENT OF TRADE as financial advisor (assistant secretary) from October 5.

Mr. J. Vello and Mr. H. Ellis have been appointed to the board of PAYEN INTERNATIONAL, a subsidiary of Turner and Newall.

The Secretary for the Environment has appointed Mr. Bernard V. Henderson to replace Mr. Alex Morrison as chairman of the ANGLIAN WATER AUTHORITY and Sir Godfrey Taylor to succeed Mr. Arthur Smyth as chairman of the SOUTHERN WATER AUTHORITY.

Mr. A. G. Penney, formerly of GKN Distributors, has been appointed a director of the NEW OPPORTUNITY PRESS.

Mr. W. P. Brown has been appointed to a new co-ordinating position in the expansion and development of the various overseas services of the THOMAS MEADOWS INTERNATIONAL group. He has been succeeded as UK freight services director by Mr. R. C. Kelly.

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	BASE LENDING RATES
A.B.N. Bank	16%
Allied Irish Bank	14%
American Express BK	14%
Anro Bank	16%
Henry Amsbacher	14%
■ Arbutus Latham Associates Cap. Corp.	14%
Banco de Bilbao	14%
BCCI	16%
Bank of Cyprus	14%
Bank of N.S.W.	14%
Banque Belge Ltd.	16%
Banque du Rhone et de la Tamise S.A.	18%
Barclays Bank	16%
Beneficial Trust Ltd.	14%
Brennar Holdings Ltd.	14%
Bristol & West Invest.	17%
Brit. Bank of Mid. East	16%
■ Brown Shipley	16%
Canada Perm's Trust	16%
Cayzer Ltd.	16%
Cedar Holdings	14%
Charterhouse Jephcott	16%
Chularians	14%
Citibank Savings	14%
Clydesdale Bank	16%
C. E. Coates	16%
Consolidated Credits	16%
Co-operative Bank	16%
Corinthian Secs.	16%
The Cyprus Popular Bk.	14%
Duncan Lawrie	16%
Eagle Trust	16%
E. T. Trust Limited	16%
First Nat. Fin. Corp.	17%
First Nat. Secs. Ltd.	17%
Robert Fraser	14%
Antony Gibbs	14%
Grindlays Bank	16%
Guinness Mahon	16%

■ Members of the Accepting Houses

7-day deposits 14.5%, 1-month

14.75%, Short-term 14,000/12

month 16,350/12.

7-day deposits on sum of £10,000

and under 11% up to £10,000

12% and over £10,000 12%.

Call deposits £1,000 and over 14%.

5 Demand deposits 11%.

31-day deposits over £1,000 15%.

Mortgage base rate.

Allianz continued

Shareholders' interest		
	DM million	DM million
Share capital	(1)	416.0
Reserves	(1)	1,270.8
Consolidation adjustments	(1)	114.7
Distributable profit	(1)	83.2
	1,710.0	1,520.7
	11,575.0	13,497.1
Notes:		
(a) Participations		
Consolidated subsidiaries		26.8
Non-consolidated subsidiaries		1,760.9
Other participations		778.8
	1,526.6	1,639.4
(b) Other investments		
Allianz - Allianz Group	DM million	DM million
Mortgages	214.1	344.9
Deposits	88.7	99.3
Federal and State-guaranteed claims	66.2	67.4
Policy loans	18.6	27.8
	376.6	539.4
The deposits set out for periods of less than one year.		
(c) Capital subscriptions		
Policy and premium reserves represent the long-term business funds for life reinsurance business and reinsured sickness policies computed annually on an actuarial basis.		
(d) Outstanding claims		
Owing claims:		
Claims equilibration fund	144.6	168.2
	3,683.2	4,670.4
(e) Other liabilities and provisions		
Pension liabilities for additional commitments and for agents	690.0	912.8
Other liabilities and provisions	359.0	459.2
	1,055.0	1,372.0
Other liabilities and provisions include taxation provisions. Tax audits are complete for all years up to and including 1978.		
(f) Share capital		
Share capital reserves according to German taxation law	284.6	284.6
Distributable reserves	8.2	8.2
	285.0	284.8
Capital reserves comprise share premium account and other non-distributable reserves stipulated by German law.		
(g) Consolidation adjustments		
These consolidation adjustments represent Allianz Group's interest in the share capital and reserves of subsidiary companies less the cost of investment.		
(h) Distributable profit		
This distributable profit represents the amounts available for appropriation at this Annual General Meeting as dividends or as transfers to reserves, either in Allianz or in its consolidated subsidiaries. To the extent that the dividends are less than distributable profit, additional taxation charges arise as described in note (e) of section II above.		

IV Summarised Balance Sheets

The summarised balance sheets of Allianz Group at 31st December, 1978 to 1980 inclusive were as follows:

	1976	1977	1978	1979	1980
	DM million				
Assets	926.2	984.4	998.3	1,008.7	1,250.0
Lands and properties	1,256.3	1,287.7	1,521.8	1,727.1	2,102.5
Bonds and loans	652.6	925.6	956.2	1,453.9	1,528.3
Participations	3,518.9	4,046.8	4,528.4	4,475.6	4,867.6
Securities	381.9	409.9	543.9	515.1	539.4
Other investments	7,057.3	7,682.5	8,545.6	9,265.4	10,290.0
Total investments	1,227.3	1,406.2	1,598.2	1,821.7	2,116.6
Deposits held by ceding insurers	1,002.6	1,056.7	1,262.2	1,416.8	1,582.7
Insurance accounts receivable	373.5	386.8	404.3	462.6	573.6
Other assets	383.1	493.0	494.9	517.6	516.9
Total assets	9,190.8	10,110.3	11,037.0	12,028.3	13,497.1
Liabilities					
Unearned premiums	824.0	908.0	980.2	1,058.7	1,179.8
Policy and premium reserves	1,109				

INTERNATIONAL COMPANIES and FINANCE

PROFITS FAIL TO REFLECT SALES GROWTH

Hoechst expects to hold dividend

By KEVIN DONE IN FRANKFURT

HOECHST of West Germany, one of the world's three largest chemicals groups, expects to boost turnover worldwide this year by almost 14 per cent to more than DM 34bn (\$14.5bn).

Profits have not kept pace with the sales expansion—pre-tax profits worldwide were down by 23 per cent to DM 702m in the first six months this year—but Professor Rolf Sammet, Hoechst's chief executive, said yesterday that the company expected to be able to hold its 1981 dividend at DM 7 per share.

In common with all other leading European chemicals groups Hoechst has run into serious problems in plastics, and the company said that losses in this division could total DM 200m.

Hoechst's sales position, how-

ever, is beginning to benefit from the comparison with last year's exaggeratedly depressed levels. Third quarter sales in 1981 are substantially up on the corresponding period of 1980.

Sales by the parent company are expected to total about DM 12.25bn in 1981, an increase of 9 per cent. Sales volume, helped by strong export markets, should rise by 3 per cent. Sales volume growth is mainly being achieved in pharmaceuticals, agro-chemicals, information technology and fibres and fibres intermediate chemicals.

Hoechst still expects to make a small loss in its West European fibres operations, however. There was still around 500,000 tonnes of surplus capacity in West Europe and the sector was

only working at around 75 per cent of capacity.

Professor Sammet said profits were under pressure since it had proved impossible to pass on fully higher energy and raw materials costs in higher product prices. Price increases accounted for a turnover rise of about 6 per cent, but there was still a gap of around DM 150m in higher energy and feedstock costs that had not been filled.

Hoechst's capital investment plans worldwide call for spending of around DM 2.1bn next year, a modest rise over the DM 1.9bn that is being invested in new capital equipment in 1981, of which DM 1.1bn is being spent in West Germany and DM 800m in foreign markets.

Professor Sammet said that Hoechst, 12 per cent.

despite the size of the investment programme there was no "pressing need" to go to the capital markets for new funds. But a rights issue or convertible loan could be made when the market conditions were "suitable."

This year Hoechst has begun work on capital projects worth some DM 2.15bn and this total is expected to rise to DM 2.3bn in 1982. Next year West Germany will account for around 55 per cent of the projects and other countries 45 per cent, with foreign markets taking a growing share.

Of Hoechst's foreign investment, North America is accounting for some 34 per cent, other West European countries 33 per cent and the Far East, which is growing in importance for Hoechst, 12 per cent.

Xerox raises rental charges

By David Lascelles in New York

XEROX, the world leader in the office copying business, yesterday announced that it is increasing rental prices on its entire line of copiers and duplicators sold on the U.S. market.

The boost comes only days after Xerox revealed plans to lay off "a significant number" of workers in an effort to improve productivity and sharpen its competitiveness.

The rental increases average about \$1 per cent and will take effect on November 1 or January 1, depending on the customer's price plan. Customers with long-term contracts will have prices raised along the terms of their contracts.

Mr Robert Firth, president of Xerox's business systems group, said the higher prices reflected increased costs of labour and materials. They are expected to have little impact on domestic revenues this year but should boost domestic copier-duplicator rental revenues by about 3 per cent next year.

The significant point about the increase is its breadth. Xerox faces toughest competition—mainly from the Japanese—in the small copier market, and it had been expected to hold its prices there to protect its share. From a business strategy viewpoint, the small copier market is important because it is the best place to win new customers. Hopefully, these customers will then trade up to products by the same manufacturers as their copying needs expand.

Eurocurrency financing for Shipholding

By Andrew Fisher, Shipping Correspondent

FINANCE of \$41m mostly in Eurodollars has been arranged for the U.S.-based International Shipholding by Oceania Finance, the specialists in shipping finance.

Providing the six-year loan exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday October 15.

The list shows the 200 latest international bond issues for which an adequate secondary market

exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday October 15.

Yugoslavia plans \$400m Eurocredit this month

By PETER MONTAGNON, EUROMARKET CORRESPONDENT

THE NATIONAL BANK of Yugoslavia will launch a \$400m Eurocredit later this month as part of its efforts to cover the West and other country's \$4.3bn 1981 foreign borrowing needs.

Dr Ksenite Bogov, the bank's president, said the credit, to be provided mainly by banks in the UK, U.S., Canada and Japan, would be accompanied by efforts to raise smaller loans on a bilateral basis from banks in other countries.

Already it has arranged credits totalling \$550m from banks in Kuwait, Libya and France.

Still to come is a credit of \$150m from Italian banks and one of \$250m from West German banks.

Other finance this year will

come from the IMF through drawings totalling \$700m on existing facilities. Export credits from the West and other non-financial credits will total \$2.8bn.

This should allow Yugoslavia

to make debt repayments of \$2.8bn, cover its current account balance of payments of \$1.8bn and increase its reserves of \$200m to \$2.8bn. Dr Bogov said.

He was also at pains to stress

the distinction between Yugoslavia and countries in the neighbouring Comecon grouping Poland and Romania.

Unlike those two countries, Yugoslavia has not relied heavily on short-term debt, he said. Short-term bank debts now stand at about \$2.2bn of a total foreign debt of \$12.5bn.

Continental Illinois buys two banks

By Our New York Staff

TAKING advantage of a forthcoming liberalisation of Illinois' tight banking laws, Continental Illinois, Chicago's largest bank yesterday announced the acquisition of two suburban Chicago banks for a total of \$84m.

They are the Illinois Savings National Bank, with assets of \$30.2m, and the Bank of Oak Brook, Terrace, with assets of \$20.2m.

Although the transactions are tiny, they point to the significant changes that are afoot in Illinois' banking.

Under longstanding laws Illinois' banks could only have two branches within a short distance of their headquarters and were prohibited from buying other banks.

New legislation, which becomes effective on January 1 permits them to buy banks in their home regions or contiguous regions.

DM 100m Eurobond for Asian Development Bank

By ALAN FRIEDMAN

A DM 100m eight-year bond was launched yesterday for the Asian Development Bank and was said to be meeting with a favourable reception. The issue carries a 10½ per cent coupon and is priced at \$9 to yield 10.94 per cent. It is being lead-managed by Deutsche Bank.

This bond offer is the one which has been expected by Frankfurt bond traders as the "non-European supranational" mentioned in last week's meeting of the West German Capital Markets Sub-committee.

The coupon is 1 per cent higher than the 10½ per cent coupon attached to last week's DM 75m seven-year issue for the Bank of America. When the B of A issue was launched demand was still running high for new issues.

But as the Deutsche Mark weakened last week, bond traders predicted that any new issue would have to carry a

coupon closer to 11 per cent again.

In the secondary market Deutsche Mark foreign bond prices were up 1 point in quiet trading. The market appears to be awaiting a large domestic issue for the Bundespost, the Deutsche Bank post office.

Eurodollar bond prices were also up 1 point in quiet trading.

The market continued to be nervous and uncertain of what price levels should be, but there was some buying interest late in the day from Swiss investors.

The expected \$20m Eurosterling convertible bond for Nippon Seiko, the Japanese bearing company, was postponed because of the poor state of both the Tokyo equity market and the Eurobond market. Lead-manager was to have been Kielworf Benson.

Swiss franc foreign bond prices fell 1 point on average and trading was reported to have been very thin.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday October 15.

U.S. DOLLAR STRAIGHTS Issued Bid Offer day week Yield Change on

CIBC 14½ '84 185 84½ 94½ 0 -1 17.32

CIBC 15½ '85 75 84½ 94½ 0 -1 15.92

CIBC 16½ '86 100 75½ 85½ 0 -1 17.28

Citcorp Int'l Fin 15½ '85 150 94½ 104½ 0 -1 16.76

Citcorp Int'l Fin 15½ '86 95 96½ 106½ 0 -1 15.93

Citcorp Int'l Fin 17 88 150 100½ 101½ 0 -1 16.76

Citcorp Int'l Fin 17 89 100 100½ 101½ 0 -1 17.22

EEC 14½ '84 85 87½ 97½ 0 -1 16.82

EEC 14½ '85 100 87½ 97½ 0 -1 17.16

EIB 16½ '88 100 97½ 107½ 0 -1 17.16

Eldorado 13½ '88 50 87½ 97½ 0 -1 17.37

Elec. Bd. 13½ '84 125 83½ 93½ 0 -1 17.35

Ford Bd. 13½ '84 40 90½ 100½ 0 -1 16.48

Ford C. 14½ '84 60 90½ 100½ 0 -1 15.15

Ford C. 15½ '85 150 96½ 106½ 0 -1 17.22

Ford C. 16½ '86 150 96½ 106½ 0 -1 17.30

Gaz de France 13½ '86 80 88½ 98½ 0 -1 17.45

GMAC 12½ '85 100 84½ 94½ 0 -1 16.82

GMAC 12½ '86 100 84½ 94½ 0 -1 16.82

Genstar 14½ '84 75 87½ 97½ 0 -1 17.01

Genstar 14½ '85 100 87½ 97½ 0 -1 17.01

Genstar 14½ '86 100 87½ 97½ 0 -1 17.01

Hiram Walker 18 86 50 90½ 100½ 0 -1 16.12

IBM Wild. Trade 14½ '84 100 98½ 108½ 0 -1 14.68

IBM Wild. Trade 14½ '85 60 98½ 108½ 0 -1 15.15

IBM Wild. Trade 15½ '86 150 105½ 115½ 0 -1 17.22

Ind. Bd. 15½ '84 50 90½ 100½ 0 -1 17.01

Ind. Bd. 15½ '85 100 90½ 100½ 0 -1 17.01

Ind. Bd. 15½ '86 150 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 14½ '84 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 14½ '85 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 14½ '86 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 15½ '84 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 15½ '85 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 15½ '86 100 90½ 100½ 0 -1 17.01

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Int'l. Dev. Bd. 18½ '86 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 19½ '84 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 19½ '85 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 19½ '86 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 20½ '84 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 20½ '85 100 90½ 100½ 0 -1 17.01

Int'l. Dev. Bd. 20½ '86 100 90½ 100½ 0 -1 17.01

Int

Financial Times

Markets

INTERNATIONAL COMPANIES and FINANCE

Bos Kalis to acquire agro-assets of HVA

General Portland agrees to increased \$329m offer

BY PAUL BETTS IN NEW YORK

Bos Kalis, Westminster, the Dutch dredging and construction group, plans to acquire the agro-industrial interest of Verenigde HVA. When the two companies expect to reach agreement on the sale for an undisclosed amount of half cash and shares of HVA International and HVA Holland, agro-industries which carry out management, construction and engineering work.

Bos Kalis, a major international contractor, has been keen to increase its involvement in agricultural projects and recently set up a subsidiary to specialize in this. In May it established a joint venture with HVA to carry out two dairy and poultry processing projects worth together Fl 700m in Libya.

HVA has been seeking a financial backer for some time because, despite the contracts in which it is involved, "threaten to exceed its own ability to provide guarantees. The company was considerably weakened when the Ethiopian Government confiscated HVA's sugar interests in 1975 which accounted for two-thirds of its total assets."

HVA valued the assets of its agro-industrial sector at Fl 22.4m (£4.7m) at the end of 1980. Bos Kalis will acquire all these assets with the exception of a number of plantations, Mr Adrian Mak, chairman of the managing board, said. It will also take on 50 employees working in the Netherlands and 80 employed overseas leaving only eight to be employed by HVA, which will function as a holding for its other interests.

HVA will retain a number of French and Belgian minority holdings valued at Fl 11m, some sugar chemical operations worth Fl 10.7m as well as its claim on the Ethiopian Government which it valued last year at Fl 92.2m.

HVA made a net loss of Fl 681,000 on sales of Fl 55m in 1980, compared with a profit of Fl 3.3m on sales of Fl 65m the year before. The sharp turnover drop resulted from the sale of its trading activities. Bos Kalis made a net profit of Fl 51.5m on sales of Fl 2.55bn.

Norway group for pipe tender

BY JAMES BUXTON IN ROME

ALITALIA, THE Italian state airline, has painted a gloomy picture of its performance in the first half of 1981. Its operations were affected not just by the general recession but by strikes by pilots who alone forced the airline to shut down for 16 days—and other personnel, as well as by government delays in authorising new internal tariffs.

The partners in Morenating, each with a 50 per cent stake, are Aker, the ship and platform building group, and Norcem, a building materials concern with interests in offshore activities.

Two leading Norwegian industrial concerns have formed a new company, Morenating, which will tender for the job of coating pipelines for Norway's new 240 km submarine gas gathering line.

The airline is to increase its capital from L120bn to L141bn. Earlier this year it said it wanted to increase its capital to L340bn over the three years and had envisaged raising it by L60bn this year.

Barclays Bank Interest Rates.**BASE RATE.**

Barclays Bank Limited and Barclays Bank International Limited announce that with effect from the close of business on 1st October, 1981, their Base Rate was increased from 14% to 16% per annum.

This new rate applies also to **Barclays Bank Trust Company Limited**.

RATES FOR SAVERS.

Bonus Savings and Payplan Accounts. Interest paid was increased from 13½% to 15½% per annum.

Ordinary Deposit Accounts. Interest paid was increased from 11½% to 14½% per annum.

BARCLAYS

Rep. Office 45 Lombard Street, EC3P 3AH. Reg. No's 48339, 920880 and 1026167.

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says that price had been the main reason for the rejection.

In view of current economic conditions, the increased price of the offer was now in the best interest of General Portland shareholders, he said. Before the latest offer, General Portland shares traded at \$28 apiece. Afterwards they reached \$45. Before the rejection of the earlier offer in July, the shares had reached a peak of \$43.

The revised bid involves a cash tender offer of \$47 a share for all General Portland shares. Last July, General Portland rejected a \$45 a share bid by Canada Cement Lafarge, worth \$215m on the grounds that it was inadequate.

At the time, General Portland also claimed the deal would raise anti-trust problems. But Mr James Lendrum, chairman of the U.S. company, now

denied the offer will begin by the end of this week and will be followed by a merger as soon as practical. Shares not tendered will be converted for cash at \$47 each.

The U.S. company has also

granted the Canadian concern an option to buy just over 1m authorised but unissued shares at the tender price.

The merger, if consummated, will create the largest North American cement producer, overtaking Lone Star Industries, the biggest at present.

Dallas-based General Portland, with income of \$25.3m on sales of \$12.5m last year, is mainly concentrated in the so-called Sunbelt region of the U.S. Canada Cement Lafarge, with operations in the U.S. and Canada, made a profit of \$20.9m (£18.7m) last year on sales of \$87.11m.

Georg Fischer heads for setback

By John Wicks in Zurich

GEORG FISCHER, the Swiss engineering group, is experiencing profits weakness this year, partly as a result of consolidating certain foreign subsidiaries for the first time.

After seven months sales are 9 per cent ahead at SwFr 1.01bn (£512m), but earnings have shown a decline. In 1980, group net profits partially recovered, improving to SwFr 16m on sales of SwFr 1.2bn.

The first time consolidations include the British subsidiary Georg Fischer (Lincoln) and the Portuguese group, Eurofer. The poor results to date also arise from an unfavourable showing by long-standing UK subsidiaries.

Swiss publishers Eduard and Christian Greif have become sole proprietors of the German newspaper Hamburger Morgenpost following the purchase of a 40 per cent shareholding from the Social Democratic Party. The Basle-based company Greif AG Verlag acquired a 60 per cent stake in the newspaper when it was threatened with closure in February last year.

The Morgenpost has a circulation of 185,000 compared with around 500,000 some years ago. It is the only major newspaper in Hamburg not controlled by the Axel Springer group.

Swiss venture capital rights

By Our Zurich Correspondent

TRANS K-B, the Swiss venture capital group, is to raise SwFr 20m (£10.1m) by a rights issue. Share capital is to be increased to SwFr 30m by the issue of SwFr 10m worth of new stock at 200 per cent of par value.

The company, which is listed on the Zurich Bourse, was set up at the end of 1979 and has since then specialised in participations in U.S. high-technology undertakings. Among other activities, it owns the Swiss computer systems company, Prime.

In the year ended June 30, Trans K-B's investments rose from SwFr 16.7m to SwFr 25.5m (£12.9m). Net profits were SwFr 1.6m, and the board is to pay a first dividend of 2.5 per cent.

Profits plunge at Swedish can maker

By Our Stockholm Correspondent

PLM, the Swedish metal can, packaging and waste recovery group, reports a substantial fall in earnings in the first eight months of 1981—to Skr 13.8m (£2.15m) from Skr 58.9m in the comparable period last year.

However, from the first four-month period to the second profits rebounded from a modest Skr 900,000.

Consolidated sales in the eight months totalled Skr 1.5bn, a rise of about 5 per cent. Of the total Skr 755m of sales came in the first four months.

The eight-month profit decline was attributed both to the start-up of PLM's aluminium can plant at Malmö, which is estimated to have cost Skr 35m, as well as a large fall in earnings for PLM PAC, the domestic can and packaging unit. PAC earnings dropped to Skr 15m in the period from Skr 50m.

Costs for running in the new factory will continue through the third four-month period, writes Mr Ulf Laurin, the managing director. The plant is expected to be operating at full capacity by 1982.

For the year as a whole Mr Laurin forecasts pre-tax earnings of around Skr 30m-40m compared with last year's Skr 96m. No forecast for 1982 sales was given. Last year consolidated sales reached Skr 2.27bn.

Disposal by Banco Urquijo

By Jane Monahan in Madrid

AS PART of a policy of restructuring its investment portfolio, Banco Urquijo, Spain's leading merchant and investment bank, has agreed to sell its indirect participation in a pharmaceuticals company for Pta 900m (£10m).

The company, Quimica Farmaceutica Bayer, which before the purchase was owned jointly by Bayer of West Germany and Productos Químicos Sintéticos, will now become a 100 per cent affiliate of the West German group.

Banco Urquijo's involvement in the transaction arises from its 45 per cent stake in Productos Sintéticos. Other less important shareholders in this financial company were Banco Hispano Americano, which has a cross-share relationship with Banco Urquijo, and Explosivos Rio Tinto, Spain's biggest private chemicals group.

The sale of the pharmaceuticals company comes shortly after Banco Urquijo's decision to pull out from Galerías Preciados, one of Spain's biggest store groups.

كما من العمل

Lloyds Bank International Limited

a wholly-owned subsidiary of

Lloyds Bank Limited

The undersigned acted as financial advisor to Lloyds Bank International Limited in establishing the Commercial Paper program and acts as Commercial Paper dealer.

Salomon Brothers

One New York Plaza, New York, New York 10004
Atlanta, Boston, Chicago, Dallas, Hong Kong, London (affiliate)
Los Angeles, San Francisco, Tokyo (representative office of affiliate)
Members of Major Securities Exchanges.

September 24, 1981

This announcement appears as a matter of record only.

Deutsche Bank AG
New York Branch

Commercial Paper Program

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Salomon Brothers

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Members of Major Securities Exchanges.

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SAUDI CABLE COMPANY

S.R. 220,000,000
Medium Term Loan

Lead Managed by
THE SAUDI BRITISH BANK

Managed by

CHEMICAL BANK

CONTINENTAL ILLINOIS NATIONAL BANK AND

TRUST COMPANY OF CHICAGO

CROCKER NATIONAL BANK

THE FIRST NATIONAL BANK OF CHICAGO

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

ANTONY GIBBS & SONS, LIMITED

NATIONAL WESTMINSTER BANK LIMITED, BAHRAIN OBU

SECURITY PACIFIC NATIONAL BANK

AL SAUDI BANQUE

GULF INTERNATIONAL BANK B.S.C.

Agent

THE SAUDI BRITISH BANK

Japanese bond offers have poor reception

By Richard C. Hanson in Tokyo

SEPTEMBER'S public offering of long-term government bonds has met with a poor response from individual investors, leaving a large amount of unsold bonds with the securities houses.

The buyer response casts further doubt on whether the Ministry of Finance can restrain long-term interest rates from rising.

Underwriters estimate that about 40 per cent of the September bonds made available over the counter to investors went unsold. The government had hoped to sell 10 per cent of the Y700bn (U.S.\$ 3bn) floated last month to the public at large. The balance was absorbed by the underwriting banks, securities houses and other financial institutions.

The yield on new government bonds, even after a compromise 0.4 per cent boost in the coupon, last month remains well below the secondary market level. Unless the market improves, the government will be under strong pressure to improve its terms further.

The new bonds yield 8.367 per cent compared with around 8.7 per cent available in the secondary market.

The Government had been unable to issue public bonds because of poor market conditions since June. Bond prices have been under pressure from high interest rates in the U.S.

But the main factor disrupting the market is the size of the government's borrowing requirement.

Malaysia eyes yet more control of its plantations

BY WONG SULONG IN KUALA LUMPUR

WITHIN A single month, close to 300,000 acres of prime agricultural land controlled by British groups has passed into Malaysian hands, with the taking over of control of Guthrie Corporation, Barlow Estates and Dunlop Estates.

Leading the Malay acquisition trail is Permodalan Nasional, the Government's investment agency, with backing from other federal and state government agencies and Malay co-operatives.

The acquisitions have opened a new, delicate phase in relations between Malaysia's politically dominant Malays and its economically powerful Chinese minority, raising the possibilities of the souring of racial relations and the jeopardising of the Government's New Economic Policy, which provides, in the first place, the prompting for such takeovers.

Vulnerable

The fact that many foreign plantations and trading groups are vulnerable to takeovers has led to a scramble by Malays and Chinese groups. This has created envy, suspicion and tension.

On the Chinese side is Multi-Purpose Holdings (MPH), the investment arm of the Malaysian Chinese Association, the Chinese partner in the Malaysian Government.

Under the new economic policy, the Government wants to see a 30:40:30 mix in the Malaysian corporate sector by 1990, on the basis of 30 per

cent for the Malays, 40 per cent for non-Malays and 30 per cent for foreigners.

The Malays feel that, by and large, the Chinese have met their corporate quota, and argue that any reduction of the foreign stake (now 47 per cent) should be allocated to Malays.

The Chinese, however, feel they are under-represented in the plantations and maintain they have to join the corporate chase to maintain their 40 per cent in the context of an expanding economy.

The Chinese have virtual monopoly over the booming building industry, but are short of land. Buying plantations and converting them into housing opens up enormous opportunities.

Early in September, Permodalan took control of the Guthrie Corporation of the UK, in a so-called down raid on the London market. One of the reasons it gave for the move was that it felt concern at the Guthrie board's not consulting it on some major decisions — one being the sale of Guthrie Berhad, the South East Asia trading arm of Guthrie, to MPH.

Permodalan moved again two weeks later to take a 40 per cent stake in Barlow Estates, with Perlis Plantations taking another 30 per cent.

MPH followed quickly, with Tuesday's announcement that it had reached agreement to buy 51 per cent of Dunlop Estates Berhad from Dunlop Holdings of the UK for 252m ringgit (US\$108m) in cash. Guthrie has 190,000 acres in

Hanimex boosts sales at Burns Philip

By Graeme Johnson in Sydney

BURNS, PHILIP joined the ranks of Australian companies with revenue of more than A\$1bn, but the cost of diversification pegged profit growth back to 15.1 per cent in the fiscal year ended June.

Turnover rose an impressive 41 per cent from A\$711m to just over A\$1bn (U.S.\$1.1bn) as the contribution from its Hanimex subsidiary climbed sharply. Net profit, which rose from A\$17.6m to a record A\$20.3m, reflected substantial losses from its New Guinea plantations due to commodity price fluctuations.

Burns, Philip has been steadily shifting the emphasis away from island trading and plantations to trading operations in Australia and the U.S., where the directors believe will ultimately show up in greatly increased earnings.

Profit was also restrained by a hefty interest bill, which soared from A\$21.9m to A\$28.9m largely the result of its purchases of a 66 per cent holding in Hanimex for more than A\$20m. S. Hoffnung for A\$5.5m and a stake in Avis Rent-A-Car.

But the company's solid growth has prompted directors to lift the annual dividend total from 20 cents to 21 cents a share, with an unchanged final payment of 11 cents.

The directors said that profit gain reflected an excellent year for Australian operations which increased profit by 350 per cent and account for 75 per cent of profits. Pacific area activities were disappointing, with a downturn of 69 per cent.



Lloyds Bank Interest Rates

Lloyds Bank Limited has increased its Base Rate from 14% to 16% p.a. with effect from Thursday, 1st October 1981.

Other rates of interest are increased as follows:

- 7-day-notice Deposit Accounts and Savings Bank Accounts — from 11.5% to 14% p.a.
- Special Savings Plan — from 13.5% to 15.5% p.a.
- Cashflow Account credit balances — from 8% to 10% p.a.

The change in Base Rate and Deposit Account interest will also be applied from the same date by the United Kingdom branches of

Lloyds Bank International Limited
The National Bank of New Zealand Limited

Lloyds Bank Limited, 71 Lombard Street, London EC3V 7AB

A group of Norwegian investors

led by

Elkem a/s

and

A/S Kristian Jebsens Rederi

have acquired substantially all of the assets of the

Worldwide Alloy Products Business

of

Union Carbide Corporation

The undersigned acted as financial advisor to the purchasers in connection with the above transaction.

Dillon, Read & Co. Inc.

October 1, 1981

This announcement appears as a matter of record.

\$113,000,000

Senior Term Loans and Credit Facilities

for

Elkem a/s

Elkem Metals Company

Elkem Metal Canada Company

Dillon, Read Overseas Corporation

Bergen Bank A/S

Den norske Creditbank

Bank Mees & Hope NV

Citibank, N.A.

Commerzbank International S.A.

Midland Bank Limited

The Royal Bank of Canada Group

Société Générale

Union Bank of Switzerland

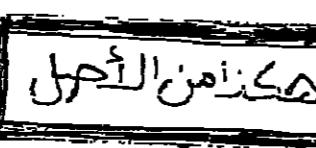
WestLB International S.A.

Agent Banks

Bergen Bank A/S

Den norske Creditbank

October 1, 1981



Midland Bank Base Rate

Midland Bank Limited announces that with effect from Thursday, 1st October 1981, its **Base Rate** is increased by 2% to 16% per annum.



Deposit Accounts. From Thursday, 1st

October 1981, interest paid on accounts held at branches and subject to 7 days' notice of withdrawal has been increased by 3% to 14% per annum. Abatement allowance on ledger credit balances for current accounts which are subject to the standard personal current account tariff and do not qualify for free terms will be 10% p.a.

Midland Bank

Central American Bank for Economic Integration (CABEI)

U.S. \$20,000,000

Floating Rate Serial Notes due 1984

For the six months

5th October, 1981 to 5th April, 1982

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest fixed for the six months period commencing 5th October, 1981 and ending 5th April, 1982 will be 18.4% per annum, and that the interest payable on the relevant interest payment date, 5th April, 1982 against Coupon No. 6 will be U.S. \$102.40.

The Industrial Bank of Japan, Incorporated Agent Bank

The Fuji Bank, Limited

London

SDR 15,000,000

Negotiable Floating Rate London SDR Certificates of Deposit due 15th April, 1984

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period commencing 2nd October, 1981 to 15th April, 1982 the Certificate will carry an Interest Rate of 16.53% per annum. The Interest Payment Date will be 15th April, 1982.

The U.S. Dollar amount of interest payable in respect of the Interest Period expiring on 2nd October, 1981 will be U.S. \$33,730.43 per SDR 500,000 Certificate.

Credit Suisse First Boston Incorporated Agent Bank

INTL. COMPANIES & FINANCE

A programme is under way to make South Africa independent of pulp and paper imports and develop exports. Jim Jones reports

Sappi and Mondi plant for future

SOUTH AFRICA'S pulp and paper industry, which is the world's largest based on plantation trees, is not indigenous to the country, but embarked on its expansion programme which hopefully will leave the country independent of imports and expand exports significantly.

Today, the country's largest concern is to spend R600 million on a pulp and paper mill at Nogwana in the eastern Transvaal and to increase its paper manufacturing capacity from the current 600,000 tonnes to 800,000 tonnes in 1984.

Mondi, the 50 per cent-owned subsidiary of Anglo-American Industrial Corporation, has a major project to build a pulp mill with an annual capacity of 350,000 tonnes of hard and soft wood pulp at a greenfield site at the Natal coast port of Richards Bay. Completion is scheduled for 1984, and the mill will deliver pulp to Mondi's 550,000-tonne newspaper and paper plant at Meerbank Durban.

By March, American and Scandinavian standards, South Africa's pulp and paper industry is small and young. Its first paper mill, which could produce only 1,000 tonnes a year of newspaper and magazine papers, was built by Premier Paper near Johannesburg in 1920. It relied on scrap paper for its feedstock for one good reason—the country had, and still has, insufficient natural forests to supply wood.

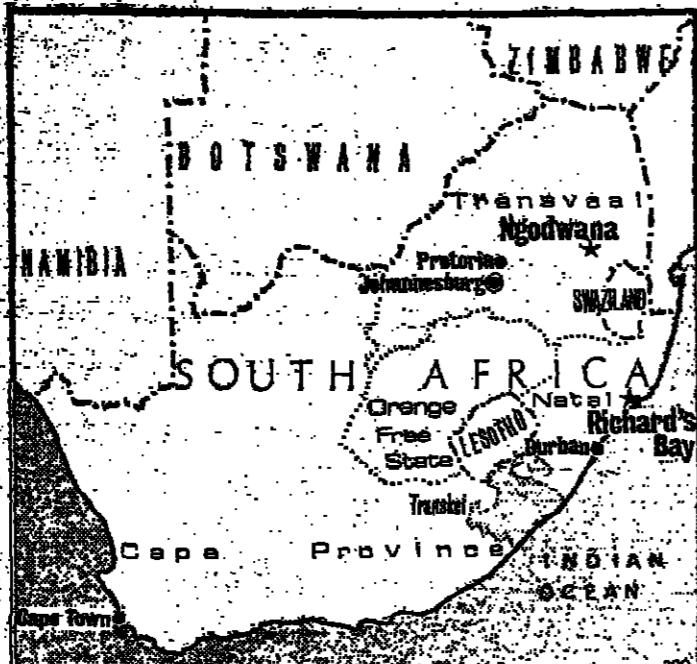
In 1938, Sappi built a 14,000-tonne plant at Springs, Transvaal, which used wood as a basic feedstock—but relied largely on straw.

In the years preceding World War Two, a private enterprise was not interested in the establishment of plantations, although imported varieties of tree such as pine and eucalyptus thrive in South Africa's rain belt zones. For example, a pine which will take more than 50 years to reach maturity in Canada or Sweden can be relied after 15 years in the Transvaal.

The state was stepping in mainly to provide employment for poor white families.

The area it had under afforestation increased from just over 30,000 hectares in 1923 to 137,400 hectares in 1938.

With the war and soaring timber prices, privately owned plantations expanded rapidly and the rate of planting accelerated after the war to



provide wood for paper and for mine support timber and also for sawn products and tanning extracts from wattie bark.

By 1958, the country, with the Transvaal included, had 1.14m hectares under afforestation—almost 1 per cent of the country's total area. Of that, about 30 per cent was planted for production of hard and softwood pulp, about two-thirds of which was for the paper industry.

In 1979, the last year for which figures are available, the pulp and paper industry used about 2m tonnes of timber while some mills in Natal operated with bagasse, the feedstock derived from sugar cane.

There are limits to the forest area. Most of South Africa is arid or semi-arid and timber growing has to be confined to the Cape coastal belt and the summer rainfall areas of Natal and the eastern Transvaal. But,

depending on the usual economic factors and expectations, some 20,000 hectares are added to forest plantations each year. That rate of expansion is thought may continue if beyond the turn of the century.

Availability of timber, therefore, is not necessarily a major problem for the paper industry. Mondi, for example, can rely on some 260,000 hectares of plantations owned by itself and associated companies in the Anglo-American group. Sappi, another integrated forest products business, has more than

Europe. Some time in the next 20 years or so, the industry believes, there will be a sweeping increase in per-capita consumption by the country's predominantly black population. But for the present, the additional paper capacity being installed by Sappi and Mondi cannot be absorbed fully by the local market.

About one-half of the Richards Bay pulp mill's production is earmarked for export—a major factor in Mondi's decision to locate at an export harbour and anything up to 200-300 kilometres from some of its timber sources. Furthermore, Mondi's Merebank paper mill will have reached its full site capacity when a fifth paper machine is completed towards the end of this year. Future paper-making capacity will form part of the Richards Bay complex.

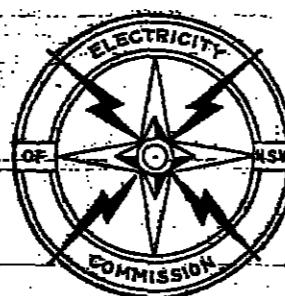
Sappi is locating its new pulp and paper mill nearer to its timber sources and will draw timber from a radius of about 90 kilometres. But it, too, will depend initially on exports.

Mondi sees the Richards Bay pulp mill as bringing in a net annual foreign exchange gain of R170m a year—half from exports and half from replacement of currently imported pulp. In its initial phase, Richards Bay will use 1.5m tonnes of pine eucalyptus and wattie a year. But sometime during the next 20 years it is intended to double capacity. With that in mind the company intends to encourage private growers to develop forest lands in the hinterland, particularly in KwaZulu.

Both expansion projects are large in relation to the size of operations of the two companies. In round figures, Mondi, which was formed as a company in 1967, estimates that the replacement cost of its Merebank site is about R400m in 1980 terms. At the end of last year the capital employed by Sappi was just over R375m—with, of course, the assets in the books at historic cost.

Both companies seem set to carry heavy borrowing needs for the rest of the century. Of the R520m initial expenditure planned by Mondi, about R150m will come from new equity. Sappi reckons that R400m of its R800m needs will come from trade credits, leasing and long-term loan funds from South African banks and a further R100m from export credits.

This announcement appears as a matter of record only



THE ELECTRICITY COMMISSION OF NEW SOUTH WALES

EQUIVALENT
OF
AUSTRALIAN DOLLARS

A\$50,000,000
15 YEAR
FIXED RATE STERLING
LOAN

ARRANGED AND PROVIDED BY

National Westminster Bank Group

September 1981

This announcement appears as a matter of record only.

COFIRI

Compagnia Finanziamenti e Rifinanziamenti S.p.A.

Guaranteed by

US \$175,000,000
Medium Term Loan

Granted by

Istituto Bancario San Paolo di Torino, New York Agency

Led/Managed by

Arab Banking Corporation (ABC)

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Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Managed by

Arab Bank for Investment and Foreign Trade, Abu Dhabi

Gulf International Bank B.S.C. The Long-Term Credit Bank of Japan, Limited

The Mitsui Trust & Banking Company, Limited The National Commercial Bank (Saudi Arabia)

Co-Managed by

Banco Hispano Americano, S.A. The Saitama Bank, Ltd.

Provided by

Arab Banking Corporation (ABC)

The Fuji Bank, Limited

Arab Bank for Investment and Foreign Trade, Abu Dhabi

ITC Asia Limited

The Saudi National Commercial Bank, Bahrain

The Saitama Bank, Ltd.

The Commercial Bank of Kuwait S.A.K.

Estimo Banco San Paolo di Torino, New York Agency

Scoparo Bank (Bahrain) Limited—Nasau

Istituto Bancario San Paolo di Torino

Banco Hispano Americano, S.A.

Arab International (Gulf), Cairo

Moscow Narodny Bank Ltd., Beirut Branch

The Tokyo Trust and Banking Company Limited

Nagoya Bank Limited

Arab Banking Corporation (ABC)

Agent Bank

NEW ISSUE

These notes having been sold, this announcement appears as a matter of record only.



U.S. \$30,000,000

KOREA FIRST BANK

(Incorporated with limited liability in the Republic of Korea)

Floating Rate Notes Due 1989

Merrill Lynch International & Co.

Chase Manhattan Limited

Banque Internationale à Luxembourg S.A.

Chemical Bank International Group

Crédit Lyonnais

Dai-Ichi Kangyo International Limited

Daiwa Europe Limited

The Development Bank of Singapore Limited

European Asian Finance (HK) Ltd.

Fiji International Finance Limited

Korea Associated Securities Inc.

Lloyds Bank International Limited

Manufacturers Hanover Limited

National Bank of Abu Dhabi

Orion Royal Bank Limited

Saudi International Bank

J. Henry Schroder Wag & Co. Limited

Société Générale de Banque S.A.

Standard Chartered Merchant Bank

Sumitomo Finance International

Limited

September 1981

ANZ BANK

Base rate

Australia and New Zealand Banking Group Limited announces that on and after

2nd October

its base rate will be

16% per annum

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
(Incorporated with limited liability in the State of Victoria, Australia)
55 Gracechurch Street, London EC3V 0BN Tel: 01-628 7111

Hill Samuel

Base Rate

With effect from the close of business on October 2nd 1981 Hill Samuel's Base Rate for lending will be increased from 14 per cent to 16 per cent per annum.

Interest payable on the Bank's Demand Deposit Accounts will be at the rate of 14½ per cent per annum.

Hill Samuel & Co. Limited
100 Wood Street, London EC2P 2AJ.
Telephone: 01-628 8011

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Stock	Sept. 30	Sept. 29	Stock	Sept. 30	Sept. 29	Stock	Sept. 30	Sept. 29	Stock	Sept. 30	Sept. 29	Stock	Sept. 30	Sept. 29
Columbia Gas	29	28	Gt. Atl. Pac. Tcs.	4	4	MGM	64	66	Schlitz Brew J.	141	141	Sears (G)	141	141
Columbia Pick.	34	34	Gt. Basin Pat.	121	12	Metromedia	125	204	Shulzberger	242	242	Sears (H)	141	141
Combined Int'l.	203	21	Gt. Nth. Am.	14	14	Minneapolis M.	50	50	Scott Paper	15	15	Seagram	141	141
Comsat/GlobeSat.	191	43	Gulf & Financ.	14	14	Missouri Pac.	70	71	Scaudder Duo V.	181	181	Seagram	141	141
Comm-Satellite	43	43	Gruuman	387	326	Mobil.	20	25	Schaeffer	48	48	Seagram	141	141
GT & Western	154	151	Gulf & Western	154	151	Monarch M/T	104	104	Sealed Power	304	304	Seagram	141	141
AVX Corp	135	141	Gulf Science	141	141	Monogram	184	184	Sears (G)	304	304	Seagram	141	141
Apollo/Labs	12	12	Gulf Mills	24	24	Monsanto	184	184	Sears (H)	304	304	Seagram	141	141
Arco Chem	193	192	Hallibut.	26	26	Morgan	251	251	Security Pac.	354	364	Seagram	141	141
Adobe Oil & Gas	47	47	Hannaford	23	23	Morgan (JPN)	55	55	Sedco	242	242	Seagram	141	141
Advanced Micro	16	16	Hammarskjold	254	254	Motorola	547	547	Shell Oil	254	254	Seagram	141	141
Aetna Life Ins.	175	175	Hanover	28	28	Murphy (G)	15	15	Shawin-Wmns.	174	174	Seagram	141	141
Air Prod. & Chem.	35	35	Hans Foods	28	28	Murphy Oil	228	228	Signal	252	252	Seagram	141	141
Akzona	102	102	Hansmann	154	154	Nabisco Brands	342	342	Sigmo	344	344	Seagram	141	141
Allied Chemicals	26	26	Hanschke	45	45	National Brands	45	45	Simplicity	94	94	Seagram	141	141
Allied Stores	26	26	Hanschkefeger	114	118	National Ind'l.	171	174	Simplicity Patt.	94	94	Seagram	141	141
Allis-Chalmers	16	16	Harris Banc.	161	164	National Ind'l.	175	176	Skyline	134	136	Seagram	141	141
Alpha Portl.	9	9	Harris Corp.	242	242	National Ind'l.	176	176	Smith Ind'l.	41	41	Seagram	141	141
Icona	261	264	Hartford	24	24	National Med.	18	18	Smith Kline	69	69	Seagram	141	141
Amal. Sugar	41	41	Hausman	64	64	National Semicond.	184	184	Southern Bank	176	176	Seagram	141	141
Amex	48	48	Hawthorne	24	24	National Semicond.	185	185	Southern Bank	177	177	Seagram	141	141
Ames Hotels	135	135	Hawthorne	24	24	National Semicond.	186	186	Southern Bank	178	178	Seagram	141	141
Am. Brands	582	582	Hawthorne	24	24	National Semicond.	187	187	Southern Bank	179	179	Seagram	141	141
Am. Broadcast'g	278	278	Hawthorne	24	24	National Semicond.	188	188	Southern Bank	180	180	Seagram	141	141
Am. Can.	214	214	Hawthorne	24	24	National Semicond.	189	189	Southern Bank	181	181	Seagram	141	141
Am. Cynamid	16	16	Hawthorne	24	24	National Semicond.	190	190	Southern Bank	182	182	Seagram	141	141
Am. Elect. Pow'r	16	16	Hawthorne	24	24	National Semicond.	191	191	Southern Bank	183	183	Seagram	141	141
Am. Express	294	294	Hawthorne	24	24	National Semicond.	192	192	Southern Bank	184	184	Seagram	141	141
Am. Holst. & DK	15	15	Hawthorne	24	24	National Semicond.	193	193	Southern Bank	185	185	Seagram	141	141
Am. Home Prod.	301	301	Hawthorne	24	24	National Semicond.	194	194	Southern Bank	186	186	Seagram	141	141
Am. Int'l. & Hudson	37	36	Hawthorne	24	24	National Semicond.	195	195	Southern Bank	187	187	Seagram	141	141
Am. Motors	34	34	Hawthorne	24	24	National Semicond.	196	196	Southern Bank	188	188	Seagram	141	141
Am. Nat. Reserves	256	256	Hawthorne	24	24	National Semicond.	197	197	Southern Bank	189	189	Seagram	141	141
Am. Quasar Pen.	154	154	Hawthorne	24	24	National Semicond.	198	198	Southern Bank	190	190	Seagram	141	141
Am. Standard	294	294	Hawthorne	24	24	National Semicond.	199	199	Southern Bank	191	191	Seagram	141	141
Am. Stores	224	224	Hawthorne	24	24	National Semicond.	200	200	Southern Bank	192	192	Seagram	141	141
Am. Tel. & Tel.	573	572	Hawthorne	24	24	National Semicond.	201	201	Southern Bank	193	193	Seagram	141	141
Amtek Inc.	254	256	Hawthorne	24	24	National Semicond.	202	202	Southern Bank	194	194	Seagram	141	141
AMT	26	26	Hawthorne	24	24	National Semicond.	203	203	Southern Bank	195	195	Seagram	141	141
Amstar	197	20	Hawthorne	24	24	National Semicond.	204	204	Southern Bank	196	196	Seagram	141	141
Amstred Inds.	253	254	Hawthorne	24	24	National Semicond.	205	205	Southern Bank	197	197	Seagram	141	141
Amherst-Hong Kong	369	369	Hawthorne	24	24	National Semicond.	206	206	Southern Bank	198	198	Seagram	141	141
Arcata	354	354	Hawthorne	24	24	National Semicond.	207	207	Southern Bank	199	199	Seagram	141	141
Archer Daniels	145	145	Hawthorne	24	24	National Semicond.	208	208	Southern Bank	200	200	Seagram	141	141
Armed Forces	26	26	Hawthorne	24	24	National Semicond.	209	209	Southern Bank	201	201	Seagram	141	141
Armstrong CK.	14	14	Hawthorne	24	24	National Semicond.	210	210	Southern Bank	202	202	Seagram	141	141
Asamer Oil	84	84	Hawthorne	24	24	National Semicond.	211	211	Southern Bank	203	203	Seagram	141	141
Bachman	21	21	Hawthorne	24	24	National Semicond.	212	212	Southern Bank	204	204	Seagram	141	141
Baird	27	27	Hawthorne	24	24	National Semicond.	213	213	Southern Bank	205	205	Seagram	141	141
Baltimore	20	20	Hawthorne	24	24	National Semicond.	214	214	Southern Bank	206	206	Seagram	141	141
Banerji	21	21	Hawthorne	24	24	National Semicond.	215	215	Southern Bank	207	207	Seagram	141	141
Barry Wright	145	145	Hawthorne	24	24	National Semicond.	216	216	Southern Bank	208	208	Seagram	141	141
Bausch & Lomb	524	524	Hawthorne	24	24	National Semicond.	217	217	Southern Bank	209	209	Seagram	141	141
Baxt Trans. Lab.	52	52	Hawthorne	24	24	National Semicond.	218	218	Southern Bank	210	210	Seagram	141	141
Bell & Howell	18	18	Hawthorne	24	24	National Semicond.	219	219	Southern Bank	211	211	Seagram	141	141
Bell Industries	14	14	Hawthorne	24	24	National Semicond.	220	220	Southern Bank	212	212	Seagram	141	141
Bendix	55	55	Hawthorne	24	24	National Semicond.	221	221	Southern Bank	213	213	Seagram	141	141
Beneficial	193	193	Hawthorne	24	24	National Semicond.	222	222	Southern Bank	214	214	Seagram	141	141
Beth Steel	205	211	Hawthorne	24	24	National Semicond.	223	223	Southern Bank	215	215	Seagram		

Finance and Markets

USSR may import 18m tonnes of U.S. grain

By DAVID SATTER IN MOSCOW

The Soviet Union is facing their third poor harvest in as many years and have already purchased 7.83m tonnes of the 8m tonnes of U.S. grain that was available to them for 1981-82. They are expected this year to import 45m tonnes of grain, an all time record.

Mr Lodwick, who headed a seven-man US delegation in two days of talks with Soviet officials said that the U.S. had formally offered to allow the Soviets to buy 15m tonnes of grain above the 8m tonnes limit.

However, it was his "best judgment" that the Soviet purchases would come in only 10m extra tonnes.

This would still be enough to meet Soviet imports of U.S. grain in 1981-82 to 18m tonnes, their highest level in any agricultural year.

Mr Lodwick declined to comment on whether the U.S. had agreed to guarantee the grain deliveries against any future disagreements, but it was considered that no such assurances were given.

The Soviets are believed to be

Our Commodities Editor writes: The International Wheat Council yesterday cut its estimate of world wheat production this year from 465m to 454m tonnes, still 8m above output in 1980.

In its latest market report, the Wheat Council said the largest part of the reduction was attributable to a decrease of 8m to 90m tonnes in the forecast Soviet crop.

The report puts the total Soviet grain crop at between 170-175m tonnes, which would

be the worst harvest there since 1975.

Meanwhile, the Australian Wheat Board announced yesterday that it had sold a further 1m tonnes of wheat to the Soviet Union for delivery between January and April 1982. Mr Leslie Price, Wheat Board chairman, said the amount sold was limited because the full export availability for next year is not yet known. He expected another significant sale would be made once the size of the 1981-82 crop is determined.

EEC stockpile sugar plan backed

By JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission confirmed yesterday that its plans to stockpile close to 2m tonnes of surplus EEC sugar had been endorsed by member governments.

The stockpile, for which the Commission will be responsible, will comprise 1.2m tonnes of sugar carried over from last season and 600,000 tonnes of "A" and "B" quota sugar from the current record harvest. This sugar is normally exported with EEC subsidies which are subsequently clawed back through levy on producers.

In addition, sugar producers have undertaken to stockpile around 1.3m tonnes of "C" quota which does not carry current subsidies and for which they are financially responsible. This will be carried over into next year and will count as "A" and "B" quota.

According to the Commission this should mean that less "A" and "B" sugar will be planted for next season since the total for these quotas will be the standing limit of 11.7m tonnes

minus the "C" sugar carried over.

Without these moves it appeared almost certain that the EEC would have an exportable surplus of between 5m and 6m tonnes over the next few months. The Commission claims that news of its moves to curb possible exports have already helped raise the world sugar price so that the EEC sugar management committee meeting on Wednesday was able to re-

World output to rise

BY OUR COMMODITIES EDITOR

WORLD sugar production of 95.122m tonnes was forecast by German statistician, F. O. Licht in his first estimate for the 1981-82 season issued yesterday. This compares with output of 88.47m tonnes in 1980/81.

Licht said the problems

plaguing producers during the past two years had been overcome and a two-year drop in output ended. He noted that lower average prices have

improved demand and stocks are likely to be replenished. West European production is put near 3m tonnes higher mainly as a result of EEC output rising from 18m to 15.12m. A 8m tonne output of 1.1m to 8m tonnes also boosts Eastern Europe's total production to 12.7m tonnes. Current crop is put at 7.3m against 6.5m previously and Indian output at 6.8m compared with the 1980/81 outturn of 5.6m.

BRITISH COMMODITY MARKETS

BASIC METALS

BASE METAL PRICES, obtained on the London Metal Exchange. LEAD and ZINC were particularly vulnerable as news of producer price cuts by Asaco saw the latter fall to 2400 before recovering to 2500 for the second class of 2400. The strength of sterling and increase in domestic interest rates lowered COPPER, to 3835, after 3852, while TIN was 3838, down 3800. ALUMINIUM closed at 3826.25 and NICKEL at 3875.5.

COPPER Official + or - Unofficial + or -

LEAD + or - Unofficial + or -

ZINC + or - Unofficial + or -

TIN + or - Unofficial + or -

ALUMINIUM + or - Unofficial + or -

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FT UNIT TRUST INFORMATION SERVICE

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Australian

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Holiday Inn	124.0	121.0	Holiday Inn	124.0	-1	1122	1	124.0	124.0	10.0
Holiday Inn	125.0	123.0	Holiday Inn	125.0	-1	1123	1	125.0	125.0	10.0
Holiday Inn	126.0	124.0	Holiday Inn	126.0	-1	1124	1	126.0	126.0	10.0
Holiday Inn	127.0	125.0	Holiday Inn	127.0	-1	1125	1	127.0	127.0	10.0
Holiday Inn	128.0	126.0	Holiday Inn	128.0	-1	1126	1	128.0	128.0	10.0
Holiday Inn	129.0	127.0	Holiday Inn	129.0	-1	1127	1	129.0	129.0	10.0
Holiday Inn	130.0	128.0	Holiday Inn	130.0	-1	1128	1	130.0	130.0	10.0
Holiday Inn	131.0	129.0	Holiday Inn	131.0	-1	1129	1	131.0	131.0	10.0
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Holiday Inn	134.0	132.0	Holiday Inn	134.0	-1	1132	1	134.0	134.0	10.0
Holiday Inn	135.0	133.0	Holiday Inn	135.0	-1	1133	1	135.0	135.0	10.0
Holiday Inn	136.0	134.0	Holiday Inn	136.0	-1	1134	1	136.0	136.0	10.0
Holiday Inn	137.0	135.0	Holiday Inn	137.0	-1	1135	1	137.0	137.0	10.0
Holiday Inn	138.0	136.0	Holiday Inn	138.0	-1	1136	1	138.0	138.0	10.0
Holiday Inn	139.0	137.0	Holiday Inn	139.0	-1	1137	1	139.0	139.0	10.0
Holiday Inn	140.0	138.0	Holiday Inn	140.0	-1	1138	1	140.0	140.0	10.0
Holiday Inn	141.0	139.0	Holiday Inn	141.0	-1	1139	1	141.0	141.0	10.0
Holiday Inn	142.0	140.0	Holiday Inn	142.0	-1	1140	1	142.0	142.0	10.0
Holiday Inn	143.0	141.0	Holiday Inn	143.0	-1	1141	1	143.0	143.0	10.0
Holiday Inn	144.0	142.0	Holiday Inn	144.0	-1	1142	1	144.0	144.0	10.0
Holiday Inn	145.0	143.0	Holiday Inn	145.0	-1	1143	1	145.0	145.0	10.0
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Holiday Inn	147.0	145.0	Holiday Inn	147.0	-1	1145	1	147.0	147.0	10.0
Holiday Inn	148.0	146.0	Holiday Inn	148.0	-1	1146	1	148.0	148.0	10.0
Holiday Inn	149.0	147.0	Holiday Inn	149.0	-1	1147	1	149.0	149.0	10.0
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Holiday Inn	154.0	152.0	Holiday Inn	154.0	-1	1152	1	154.0	154.0	10.0
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Holiday Inn	190.0	188.0	Holiday Inn	190.0	-1	1188	1	190.0	190.0	10.0
Holiday Inn	191.0	189.0	Holiday Inn	191.0	-1	1189	1	191.0	191.0	10.0
Holiday Inn	192.0	190.0	Holiday Inn	192.0	-1	1190	1	192.0	192.0	10.0
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Holiday Inn	194.0	192.0	Holiday Inn	194.0	-1	1192	1	194.0	194.0	10.0
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Friday October 2 1981

Bombing underlines oil supply threat

By ROGER MATTHEWS

THE THREAT to Gulf oil supplies from the war between Iraq and Iran resurfaced yesterday when Iranian aircraft bombed and damaged an oil-gathering station in northern Kuwait.

U.S. AWACS radar aircraft based in Saudi Arabia monitored the attack. Mr Alexander Haig, the Secretary of State, told the U.S. Senate Foreign Relations committee in Washington.

The attack should serve as "a dramatic and God-given warning" that approval of the \$3.5bn (£1.8bn) sale of AWACS to the Saudis was essential to protect both Saudi security and western oil supplies, said Mr Haig.

After an emergency Cabinet meeting the Kuwaitis announced that Iran had carried

out the attack, but this was strongly denied in Tehran. A spokesman for the Iranian Joint Chiefs of Staff said: "The claim is totally untrue." He also rejected suggestions that Iranian pilots might have mistaken their targets.

"This is not possible because there were no military flights outside our borders on Thursday," he added.

Teheran Radio later accused Iraq of carrying out the raid.

The bombing attack was the first to be directed at an oil installation outside Iraq or Iran since the war started just over a year ago.

It came after a sharp intensification in the fighting with Iraq, responding to growing Iranian military pressure by bombing an oil pipeline leading to Teheran's main export ter-

minal at Kharg Island.

After suffering reverses in the central sector of the war front at the beginning of September, Iraqi forces were last weekend thrown back across the Karun River north of the previously besieged oil refinery town of Abadan.

Kuwaiti officials said that fires started at the Umm al Aish oil-gathering station, only a few minutes flying time from the battlefield around Abadan, had been extinguished. The attack is not expected to have any effect on Kuwait's oil exports currently running at about 600,000 barrels a day.

Saudi Arabia, Bahrain and other Gulf States were quick to condemn the Iranian "aggression" and said that it could harm the stability and security of the region. Iraq said the raid was

further proof of the hatred Iran bears towards the Arab nation and described it as "an insane act."

Kuwait has complained several times about Iranian incursions into its airspace when raids were carried out on border crossing points. The attacks then were thought to be in support of an Iranian warning against the flow of equipment to Iraq through Kuwait.

After the initial fury of air attacks which caused a temporary halt to oil exports from Iraq and Iran in the early months of the war, both countries have resisted bombing the other's oil installations.

The recent softening in world oil prices has caused serious concern in Tehran and Baghdad.

The two countries are jointly exporting little more than 1m barrels a day, providing slim funds to sustain the increasingly heavy financial demands of their war.

Iran and Iraq go for jugulars, Page 2



First class stamp will cost 15½p in January

By Jason Crip

THE POST OFFICE will announce next week that it is putting up postal charges in January. The price of sending a first class letter will rise 1½p to 15½p and a second class letter will cost 12p, a rise of 1p.

Postal charges rose in January this year, increasing the cost of sending a letter by an average 16 per cent. The proposed increases would average 9.5 per cent which, the Post Office is likely to point out, is less than the rate of inflation.

It will be the second consecutive year that the differential between first and second class mail has been increased. Postal prices have risen by 50 per cent in real terms since 1970.

The Post Office—officially separated from British Telecom yesterday—will raise an additional £150m to £160m from the increases. The Post Office National Users' Council (POUNC), which is given three months' warning of any increase, will be sent full details next week.

The postal business made a profit of £23.3m on a turnover of £2.1bn last year, substantially less than the target set by the Government of profits of 2 per cent of turnover. It is unlikely to meet that target in the current financial year, although it will not ask the Government to increase its external financing limit set at £10m this year.

Total and Elf win offshore licences

By MARTIN DICKSON, ENERGY CORRESPONDENT

THE GOVERNMENT yesterday ended a North Sea development wrangle with France's two leading oil companies—Total and Elf—by including them in the award of 11 offshore oil exploration and production licences.

The awards end the Government's seventh round of offshore licencing under which 90 blocks have been allocated—37 in March and 22 last December.

The Government had refused to grant licences to Total and Elf until the companies agreed to transport natural gas from their Alwyn field discovery through the proposed UK gas gathering pipeline. The Alwyn field still needs development approval.

However, the demand lapsed last month when the Government abandoned plans for the pipeline. The end of the dispute cleared his way for the award

awarded a block abutting the Dorset coast not far from their prolific onshore Wytch Farm field—at a time when the Government is forcing British Gas to sell off its stake in Wytch Farm to the private sector.

BP, which fared poorly in March's allocation, has interests in five blocks this time—in three of them as operator, Esso is involved in two licences and is operator for both.

The London stock market saw some upward movement in oil shares yesterday, although mostly because of the attack on

Kuwaiti oil installations. BP finished the day up 10p at 270p.

The seventh round boosted the shares of some of the smaller companies, notably Pict Petroleum, up 40p to 210p. London and Scottish Marine Oil rose 20p to 435p.

The Department of Energy refused to award seven blocks in the seventh round under its discretionary licensing system.

It would say yesterday only that some applications had failed to meet its criteria. It gave no indication when the Government might hold an eighth round.

The way may now be clear for early Government approval of Total and Elf's plans for Alwyn. The French companies hope to feed any gas they find into an existing pipeline running nearby from the Frigg field. Elf is operator for Frigg and Total is the lead company for its pipeline system.

IBM to make sweeping changes

BY PAUL BETTS IN NEW YORK

INTERNATIONAL Business Machines (IBM), the world's largest computer manufacturer which employs 340,000 people in 125 countries and has annual revenues of more than \$26bn (£14.2bn) last night announced sweeping changes in its U.S. operations.

The restructuring is IBM's latest and most dramatic response to increasingly fierce competition in the data processing industry. It comes barely a month after IBM announced its first line of small business computers and its entry into the fast-growing personal computer market.

The company is reorganising all of its marketing and service divisions in the U.S. under a single group management. The development and manufacturing divisions have also been restructured into two groups.

IBM, which has traditionally rigorously avoided laying off employees, also announced there would be no cuts in its workforce.

The decision to place all marketing and sales operations under one management may be the most significant change. In the past, IBM's main divisions, including data processing, general systems and office equipment, have operated as separate groups that have often found themselves competing against one another for sales or products which overlapped.

Mr John Opel, IBM's president, said yesterday that the new marketing group organisation was the first step towards IBM's objective of offering its entire product line through individual marketing units.

The restructuring of IBM's

manufacturing and development operations into two groups will now place similar or related products under common management. Mr Opel said this would enable the company to take greater advantage of rapid changes in technology and to co-ordinate long-range planning.

Under the new reorganisation, the Information Systems Group will be responsible for U.S. marketing and service operations of data processing, general systems and office products, including the personal computer, information records, office products, customer service and sealed engineering divisions.

The two manufacturing and development groups will be called Information Systems and Technology Group, and Information Systems and Communication Group.

Agreement at Times averts closure

By Christian Tyler, Labour Editor

THE CLOSURE of the Times and Sunday Times was averted last night after a second intervention by Mr Len Murray, TUC general secretary.

Mr Murray persuaded Mr Rupert Murdoch, chairman of News International, Times Newspaper's parent company, to accept a statement signed by leaders of the National Graphical Association, guaranteeing normal working by the machine managers of the Sunday Times, whose pay and manning claim provoked the crisis.

Last night, the machine managers' chapel (office branch) also agreed to accept the compromise solution.

The settlement was welcomed by Mr Murdoch who warned, however: "If there is any disturbance to regular production the people concerned will be dismissed without further warnings. We cannot afford another incident such as this which has already cost us more than £1m."

At the same time he said negotiations would be sought immediately with all the main unions at Times Newspapers, about improvements in efficiency and large scale economies.

The company was earning £100m a year in revenue, and it was "an absurdity" that the newspaper should not already have a profitable and expanding future on such a base.

The machine managers had rejected the terms of a temporary settlement on Tuesday night because they feared about a quarter of their 101 jobs would be axed.

Mr Murdoch had initially insisted that the truce he signed by Mr Vic Dunn, father of the chapel.

Under last night's agreement, it was signed by Mr Les Dixon, president of the NGA; Mr Tony Duggins, assistant general secretary; Mr George Jerrom, national officer responsible for Fleet Street; and Mr Bill Booroff, a London region official. It was witnessed by Mr Murray.

The agreement says suspension by the management of all 1,400 Sunday Times staff would end immediately and they would go back to work on existing manning levels and terms of employment.

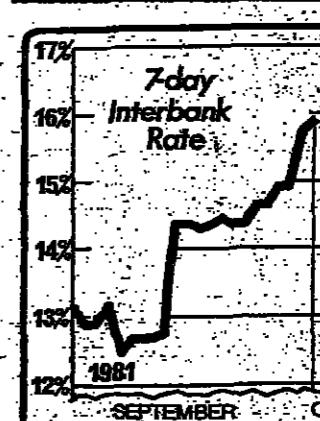
There would be no interruptions to production and strict observance of procedures by management and unions.

All suspended staff apart from the NGA machine minders would suffer no loss of pay. They said they had stuck to the GE is the light weight, zero-derivative gas turbine in which Rolls-Royce is the leading supplier.

Contract for W. Germany,

Clearers take a second bite

Index fell 0.4 to 475.0



stretches into next year, but several gaps have opened in this month's calendar, and not surprisingly, there is no rush to fill them. The narrow success of Habitat's tender offer yesterday showed that an enterprising company with a persuasive story can still find buyers but opportunists would be well advised to stay on the side-lines.

After yesterday's rise in base rates, some heavily borrowed companies may be anxious enough about interest costs to try and force through an issue by widening the discount on the rights. In its present mood, the stock market would be unlikely to show much sympathy.

Grattan

Sizes volume at Grattan continues to shrink as the company claws its way back to a reasonable level of profitability. Turnover is down 16 per cent at the interim stage. Obviously, because more stringent credit standards have been applied to agents. The result is a release of cash which is being used to contribute to the overall interest charge as well as a sharp reduction in the write-offs from last year, exceptionally high level.

So trading profits are 10 per cent ahead of £4.7m and net trading margins have returned to over 5 per cent. Higher base rates will push up the interest charge over the current year but the modernisation programme is now costing less and profits should total £1.5m at least. Motor car profits should be well up for the full year. Volume is being maintained and margins have been improved by the successful launch of the new model and every 5 cent fall in sterling adds an extra £300,000 or so to profits. Against that, the defence and general engineering side is likely to show a sharp setback and margins on lithographic plates are under pressure.

The fear of windfall taxes is only one factor, but the clearers also seem to be seeking the opportunity to wrest back market share. And the heaviest pressure will fall on the building societies. Next Friday's meeting of the Building Societies Association is likely to prove much more than a routine gathering to establish new rates, the existence of the cartel itself may be at stake.

Hanson/Berec

Hanson's formal offer for Berec concentrates on the apparent shortcomings of the latter's management in recent years, and underlines its own success story by way of contrast. Its financial arguments are a little less compelling, although the weakness of sterling and the stock market have both helped considerably. Purdy thinks to currency changes profits growth has accelerated from 13 per cent after six months to 21 per cent after 10 and its cash terms now look a lot more attractive than they did before the market setback.

The rights issue queue still

continues to grow.

Independent survey reveals outright lift-truck leader

Everyone claims their trucks are best. So why not ask a wide range of your fellow truck users which make of truck they think is best?

Business and Market Research Ltd. have recently done just that, publishing without our industry's knowledge, a totally independent and unsponsored 1981 survey. 200 companies were questioned about their experience with the ten leading lift truck makes available in Britain today. Since most companies run mixed fleets, direct on-the-job comparisons were also possible between makes.

Asked to grade these makes according to the seven most important aspects of design, economy and efficiency, companies large and small soon pinpointed the overall leader.

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